



**DEPARTMENT OF TOURISM,
SPORT AND CULTURE
ANNUAL REPORT 2019–2020**



Cover - Mountain Biking in the Red Centre, Alice Springs region.

CONTENTS

LETTER TO THE MINISTER	2
CEO'S OVERVIEW	4
COVID-19 RESPONSE	6
SECTION1: OUR DEPARTMENT	8
OUR STORY	8
OUR VALUES	9
NT STRATEGIC ALIGNMENT	10
STRATEGIC PLAN 2017-2020	12
OUR STRUCTURE	12
GOVERNANCE BOARD	14
SECTION2: OUR ACHIEVEMENTS	16
OUR VISITORS	16
VISITORS TO THE NT	16
VISITORS TO OUR PARKS	19
SOCIAL MEDIA ENGAGEMENT	21
OUTPUT GROUP: TOURISM, SPORT AND CULTURE	27
OUTPUT GROUP: CORPORATE AND GOVERNANCE	38
BUSINESS LINE: TERRITORY WILDLIFE PARKS	40
SECTION3: OUR PEOPLE	44
WORKFORCE	44
WORKPLACE HEALTH AND SAFETY	50
SECTION4: CORPORATE GOVERNANCE	54
GOVERNANCE FRAMEWORK	54
CORPORATE SOCIAL RESPONSIBILITY	66
SECTION5: FINANCIAL STATEMENTS	68
DEPARTMENT OF TOURISM, SPORT AND CULTURE	70
TERRITORY WILDLIFE PARKS	121
SECTION6: APPENDICES	168
APPENDIX A: GRANT RECIPIENTS 2019-20	170
APPENDIX B: GRANTS OVER \$500 000	190
APPENDIX C: CONTACTS	191



LETTER TO THE MINISTER

Dear Minister,

I am pleased to present you with the 2019–20 annual report on the performance and achievements of the Department of Tourism, Sport and Culture, which has been prepared in accordance with the provisions of section 28 of the *Public Sector Employment and Management Act 1993* and section 12 of the *Financial Management Act 1995*.

Pursuant to my responsibilities as the Accountable Officer under the *Public Sector Employment and Management Act 1993*, the *Financial Management Act 1995* and the *Information Act 2002*, I advise that to the best of my knowledge and belief:

- proper records of all transactions affecting the Department of Tourism, Sport and Culture are kept, and all employees under my control observe the provisions of the *Financial Management Act 1995*, its regulations and applicable Treasurer's Directions
- procedures within the Department afford proper internal control, and these procedures are recorded in the Accounting and Property Manual, which has been prepared in accordance with the requirements of the *Financial Management Act 1995*
- there is no indication of fraud, malpractice, major breach of legislation or delegation or major error in, or omission from the accounts and records

- in accordance with section 15 of the *Financial Management Act 1995*, the internal audit capacity was adequate, and the results of all internal audit matters were reported to me
- the financial statements included in this annual report have been prepared from proper accounts and records and are in accordance with the Treasurer's Directions
- all Employment Instructions issued by the Commissioner for Public Employment have been satisfied
- in respect to my responsibilities pursuant to section 131 of the *Information Act 2002*, I advise that to the best of my knowledge and belief, processes have been implemented to achieve compliance with the archives and records management provisions prescribed in part 9 of the *Information Act 2002*.

Andrew Hopper
Acting Chief Executive Officer
Department of Tourism, Sport and Culture

28 August 2020



Public art installation, George Brown Darwin Botanic Gardens



CEO'S OVERVIEW

I am pleased to present this year's annual report reflecting on the achievements of the Department of Tourism, Sport and Culture (the Department) in 2019–20.

Since commencing as Acting Chief Executive Officer in March 2020, I have been impressed by the breadth and knowledge of our teams and the diversity of the portfolio. I acknowledge and recognise the contribution of preceding Deputy Chief Executive Officer Lorraine Corowa as well as Chief Executive Officer Simonne Shepherd, who played an important role during implementation of the Northern Territory Government's Turbocharging Tourism program.

As financial year 2019–20 commenced, the success of the Turbocharging Tourism stimulus was realised through significant increases in visitor numbers and positive economic results. Territory tourism operators were optimistically looking forward to welcoming additional tourists for the 2020 season.

Results released by Tourism Research Australia revealed that Turbocharging Tourism was starting to yield the anticipated outcome, having reached 2 million visitors for year ending 2019, who spent a total of \$2.6 billion. This included one million holiday visitors as at year end December 2019.

However, 2 unforeseen and cataclysmic events subsequently created challenges, the impact of which has been significant. The bushfires that affected regional communities in Australia's eastern and southern states peaked between November 2019 and January 2020, resulting in tourism cancellations and reduced confidence in travelling. This was further magnified by the COVID-19 global pandemic, which also affected Territorians in their sporting, cultural and recreational pursuits.

The year that was saw a number of adjustments in our operating environment as the Department sought to deliver budget repair initiatives and machinery-of-government changes and respond to the coronavirus pandemic.

In 2019–20, the Department delivered on a budget of \$246.2 million, employed 600 people and managed assets to the value of \$740.3 million. The Department supported individuals and groups through \$109.8 million worth of grant programs, including stimulus packages to assist with the global and national impacts of the pandemic on tourism, sport and creative industries sectors.

A range of sports infrastructure was also completed to support communities, including \$1.4 million for basketball court upgrades at Galiwin'ku and \$650 000 for new oval lights at Barunga.



2019-20

1.58M
TOTAL VISITORS
-19% DECREASE

\$1.9B
VISITOR EXPENDITURE
-24% DECREASE*

*estimate based on Year Ending 2019-20 domestic visitor survey and top line international visitor survey data provided by Tourism Research Australia.

Aboriginal smoking ceremony and traditional dance display

A number of strategies were also delivered, which are defining milestones for our sectors, including the NT's Tourism Industry Strategy 2030, the Northern Territory Aboriginal Tourism Strategy 2020–2030, the Long-Term Business Events Strategy and the Creative Industries Strategy 2020–2024.

Parks and Wildlife welcomed 3.31 million visitors to NT parks and reserves, which was an outstanding result given the marked downturn in tourism from interstate and international visitors. Parks and Wildlife also completed new infrastructure projects at several locations.

The Department provided grant funding to the commercial organisations Darwin Waterfront Corporation and NT Major Events Company to deliver government priorities. A snapshot of their achievements is provided within this report, with activities further highlighted in their individual annual reports.

Our workforce should feel extremely proud of their efforts in supporting government priorities and, importantly, in maintaining a high level of resilience and professionalism during what has been an incredibly difficult 6 months.

This year's annual report demonstrates a period of change, including achievements through pre-pandemic trends, as well as adaptation and innovation opportunities.

We have a great deal to consider for the year ahead. Our success will be determined by our ability to remain flexible and agile to deliver results for the Territory's visitor economy through enticing and focussing on domestic travellers, providing economic benefits for Northern Territory businesses and Territorians.

The upcoming 12 months will be an opportunity to implement innovative ways to support our sectors, so we can continue to create, and indeed celebrate, the many compelling reasons to live in and visit the Northern Territory.

Andrew Hopper
 Acting Chief Executive Officer
 Department of Tourism, Sport and Culture

COVID-19 RESPONSE

There is no doubt the impacts of the COVID-19 pandemic affected every person in our workforce and broader community.

As the Department responsible for supporting tourism, sport and active recreation, parks and wildlife, libraries, galleries and museums in addition to the creative industries and heritage sectors, the onset of the pandemic was an extremely testing time. The crisis triggered many unforeseen issues not experienced before, with a vast amount of rapidly changing information being issued. The situation led to high levels of stress in our community as various businesses were required to close their doors and people were asked to isolate except for essential purposes.

Many Departmental staff were involved in undertaking sector phone calls to tourism businesses, sport and active recreation organisations and heritage, arts, galleries, museums and library facilities to provide timely support.

Staff managed hundreds of calls in their response to enquiries from these sectors both locally and nationally, providing advice about financial assistance and support packages, and gathered information to assess how our stakeholder groups were coping with the pandemic.

The Parks and Wildlife team also undertook a range of operations to support surveillance efforts alongside Northern Territory Police, Fire and Emergency Services to monitor biosecurity boundaries.

The Department established an Incident Response Team (IRT) to provide information, advice and assistance to local businesses and organisations, as well as support the efforts of the Territory's Emergency Operations Centre. The IRT ensured the information flow from all levels of government was streamlined and repurposed for each specific sector.

Support mechanisms were also implemented to assist staff, including provision of supporting flexible work-from-home arrangements where possible and through regular communication updates.

Department staff from Alice Springs also contributed to the southern COVID-19 Incident Management Team, led by the NT Police, Fire and Emergency Services and the Department of Health.

During the peak period, the bulk of enquiries related to:

- border restrictions
- tourism / travel
- mandatory versus self-quarantine
- biosecurity areas
- sector support packages / financial assistance
- requirements for sporting organisations
- COVID-19 Safety Plan checklists
- events and mass gatherings.

When restrictions relaxed and the Territory commenced a return to business under new guidelines, the Department completed 153 COVID-19 Safety Plan checklists for all owned and managed facilities, including NT parks and reserves.

Adaptation and innovation

During the height of the pandemic, restrictions and social distancing measures were in place as well as a ban on non-essential mass gatherings. The Department adapted and used innovative ways to continue to provide services to Territorians.

Training programs, meetings and educational materials were delivered online to capitalise on existing talent and assets. This approach enabled skilled staff to continue working within their areas of expertise.

This proactive strategy ensured the Department remained engaged with the public and provided valuable learnings by better engaging with audiences through online methods.

Discover from home – the Department developed a series of engaging educational online videos aimed at supporting students and families learning from home and those interested in education resources. The 'Discover from home' series delivered an educational and entertaining journey, featuring videos of the Territory Wildlife Park, the Alice Springs Desert Park, park rangers, tourism businesses, Library & Archives NT experts and George Brown Darwin Botanic Gardens botanists.

Due to the success of the series, Channel Nine Darwin offered to broadcast the Territory Wildlife Park educational experiences on television as part of a partnership with its 'Darwin we love it' campaign. The series was broadcast on Channel 9 for a period of 8 weeks.

Live from AUS and Live from the NT – the Department participated in Tourism Australia's initiative 'Live from Aus', an online video series encouraging people to continue dreaming of holidays in Australia. Live from Aus was leveraged on tourism consumer channels @Northern Territory Australia via Facebook and Instagram, with a specific 'Live from the NT' series sharing on-screen vision from across the NT, including sunsets in the Red Centre, crocodiles in Darwin and music concerts in East Arnhem Land.

Library & Archives NT – existing ABC interviews with Library & Archives NT staff were transformed into videos using images from the archives gallery that matched the discussions. These videos were shared on the Library & Archives NT's Facebook page whilst the library was closed to patrons.

Tourism businesses messages of support – numerous businesses shared their messages of support for other enterprises as they worked through the impacts of both the Australian bushfires and COVID-19 pandemic. The messages were broadcast on Aboriginal TV.

Tourism Towards 2030 Conference modified to an online webinar series – presentations for the Darwin and Alice Springs Tourism Towards 2030 Conference were converted into a 14-week webinar training program called 'Power Up' to support businesses during the shutdown period. The webinars were hosted in partnership with Tourism Central Australia and Tourism Top End, and presenters included Google, Reviewpro and Nigel Collin. Additional webinar topics included business spring cleaning, grant application support, sales and distribution, accessible travel and understanding social media.

Further online sector training – the Department participated in and delivered a range of training programs to support businesses to build skills, plan for recovery and develop their business toolkits. This included sessions hosted by the Department as well as specialist sessions provided by the Business Enterprise Centre NT and KPMG.

Online meetings – to continue operations whilst adhering to physical distancing requirements, many staff opted to work from home with meetings held online using Skype for Business and Microsoft Teams.

Parks staff flexibility – Parks and Wildlife staff performed duties across multiple park sites during the closedown period, enabling general maintenance tasks to be completed and land management programs to be carried out for the benefit of locals and visitors once restrictions eased.

Industry resilience and rebound initiatives

The Department delivered a range of initiatives that were established as a quick response opportunity to support tourism, creative industries and sports organisations. Highlights included:

- establishing a \$2 million NT Tourism Resilience Plan to support the tourism sector in response to the Australian bushfires and pandemic impacts. Results included:
 - allocating almost \$500 000 through a New Visitor Experience Program (NVEP) stimulus grant package, providing grants to 17 tourism businesses to develop additional visitor experiences
 - supporting 20 successful applications through a doubled NT Business Events Support Fund incentive, which offered \$200 per delegate for eligible events to be staged by 30 June 2021, resulting in an estimated \$8.9 million in delegate expenditure for the Territory economy with the potential to attract 3 485 delegates, should all events confirm for the NT
 - implementing an increased Education Tourism Rebate Incentive from \$1 000 to \$3 000 for any trips booked between September 2020 to March 2021
 - developing the 'Time to be a Territorian' intra-Territory campaign partnered with Tourism Top End and Tourism Central Australia to mobilise local travel and support
 - planned delivery of a significant \$5.4 million Territory tourism voucher initiative to support intra-Territory travel
 - pivoted a range of marketing programs in response to the pandemic.
- establishing a \$3.5 million resilience and response initiative to support creative industries, in addition to the sport and active recreation sectors, which included a \$2 million reprioritised Creative Industries Sector Immediate Response and Resilience Program to support the arts, creative and screen industry sector and \$1.3 million towards a Sport and Active Recreation Response and Resilience Program. Results included:
 - establishing a high-level COVID-19 working group to advise on how best to prepare the creative industries sector for recovery

- committing \$544 928 to 51 arts sector projects by 30 June 2020, supporting initiatives that deliver flexibility and encourage digital adaptation, enabling artists to explore new ways to engage with communities and develop and showcase their work
- committing \$200 000 to Arnhem Land, Northern and Kimberley Artists and Desert to deliver intensive support to Aboriginal art centres, artists and arts workers to assist the Aboriginal visual arts industry with COVID-19 response and recovery
- establishing a high-level COVID-19 working group to advise on how best to prepare the sports and active recreation sector for recovery
- committing \$805 700 in funding to 86 sport and active recreation organisations by 30 June 2020, as part of the resilience program
- working with national and state agencies and bodies on recovery requirements.

Adjustments made due to the COVID-19 impact

Noting the 2019–20 financial year was influenced by pre-pandemic and ongoing pandemic repercussions, adaptations were made that affected work on some of the Department's key areas. These included:

- pausing Tourism NT's global marketing activity on 20 March 2020 following the closure of Australia's borders to international travellers and the NT's borders on 24 March 2020
- completing 21 domestic campaigns during 2019–20 prior to COVID-19, cancelling 6 campaigns and pausing 11 planned campaigns
- finalising 25 marketing campaigns across Tourism NT's international markets. A further 27 planned campaigns were cancelled and 20 campaigns did not commence
- generating 259 NT Business Events leads against an annual KPI of 275, with leads affected by reduced business confidence from April onwards
- closing Department facilities to the public in late March 2020, including campgrounds, multi-day walks and high-use day use areas in NT parks and reserves, sporting facilities, museum and art gallery venues, the Araluen Cultural Precinct and Library & Archives NT, which affected visitation and programming at these sites.

SECTION 1

OUR DEPARTMENT



OUR STORY

The Department of Tourism, Sport and Culture represents Parks and Wildlife, Heritage, Tourism, Sport and Active Recreation, and Creative Industries.

The Department operates from offices located throughout the Territory, with some tourism staff based in Sydney and Melbourne.

The Department contributes to the economic wellbeing and social fabric of the Territory. Industry sectors the Department works with are significant employers that play a vital role in contributing to regional economies in the Territory.



Ayal Aboriginal Tours

OUR VALUES

The Department shares and embraces the Northern Territory Public Sector (NTPS) values:

Commitment to Service

professional, hardworking, effective, innovative and efficient, working collaboratively to achieve the best results for the Northern Territory.

Ethical Practice

upholds the highest standards of practice and acts with integrity in all that it does.

Respect

respects all people, and in particular their rights as individuals.

Accountability

transparent and accountable in all its actions.

Impartiality

apolitical and provides the government with advice that is objective, timely and based on the best available evidence.

Diversity

values the diversity of its workforce as well the Northern Territory population it serves.

NTG STRATEGIC ALIGNMENT

The Department's vision is to create compelling reasons to live in and visit the Northern Territory.

The Department employs a workforce dedicated to attracting more visitors to the Territory, creating an enviable place to live and work and to conserve the Territory's natural and cultural assets for future generations.

With jobs identified as a key focus area to attract more people to the Territory, the Northern Territory Government is working towards delivering a stronger, more diversified economy through a range of initiatives, including:

- NT Population Growth Strategy 2018–2028
- NT Masterbrand
- Economic Development Framework
- Northern Territory's Tourism Industry Strategy 2030
- Northern Territory Aboriginal Tourism Strategy 2020–2030
- Long-Term Business Events Strategy
- Creative Industries Strategy 2020–2024
- Turbocharging Tourism and Turbo2 initiatives
- Northern Territory Infrastructure Strategy and Northern Territory 10-Year Infrastructure Plan
- Darwin City Deal, incorporating the State Square Art Gallery and relocation of the NT Library to the new Education and Community Precinct
- 10-Year Museums Master Plan for Darwin and Palmerston
- Aboriginal Employment Strategy.

Northern Territory Population Growth Strategy 2018–2028

The Population Growth Strategy is a framework for attracting people to the Territory and encouraging those already here to stay for the long term. Sustainable population growth contributes to more jobs, stronger economic growth and better services for Territorians.

The Department's activities contribute to liveability within the Territory, with the aim of attracting more residents, visitors and investors.

NT Masterbrand

The Department continues to work on opportunities that align the tourism marketing brand with the NT Masterbrand—Boundless Possible. The NT Masterbrand—Boundless Possible—is a holistic, consolidated overarching identity that reflects the modern Territory story. To support this, Tourism NT launched its new brand, 'Different in every sense', in September 2019 to reflect the changing needs and behaviours of consumers. A range of assets were produced to help tourism and related business operators support and use the new brand to ensure the Northern Territory is represented in a consistent way.

Economic Development Framework

The NT's Economic Development Framework aims to support more social and cultural activities, enhance services valued by the community and increase job opportunities as part of a healthy economy in which everyone meaningfully participates to increase quality of life. The framework identifies tourism as an industry growth sector, and creative industries as 1 of 5 developing sectors in the Territory.

Northern Territory's Tourism Industry Strategy 2030

The tourism sector is a major employer and contributor to the Northern Territory economy. The NT's Tourism Industry Strategy 2030 was released in September 2019 and sets out the strategic direction for industry development over the next decade. This is a strategy uniting efforts across the public and private sectors, with priorities and actions targeted towards sustainable growth of the tourism sector in the Northern Territory. It identifies 6 priority objectives that, if delivered, will have a major impact on the trajectory of tourism in the Northern Territory. As the tourism landscape continues to change, the strategy will be reviewed and adapted to ensure its ongoing relevance.

Northern Territory Aboriginal Tourism Strategy 2020–2030

Aboriginal cultural tourism has been identified as a key priority for the tourism industry, as reflected in the NT's Tourism Industry Strategy 2030. The Northern Territory Aboriginal Tourism Strategy 2020–2030 was developed in consultation with Aboriginal people and organisations, the wider tourism industry and government agencies to guide the growth of Aboriginal tourism, including economic development and employment opportunities for Aboriginal Territorians on their own country. The strategy was released in November 2019, and its vision is to make the NT the undeniable Australian leader in the Aboriginal tourism sector.

Long-Term Business Events Strategy

In July 2019 the Long-Term Business Events Strategy for the NT was released. The aim of the strategy is that by 2030, the NT business events sector will be collectively staging 160 events on an annual basis attracting 26 000 delegates, estimated to deliver \$68 million in delegate expenditure into the Territory economy (reflecting 5% Compound Annual Growth from 2020).

Creative Industries Strategy 2020–2024

The Creative Industries sector contributes to liveability and economic development in the Northern Territory. The Department plays a pivotal role in contributing to this sector, including providing support to the arts, screen, museums, libraries and archives subsectors, and building and revitalising cultural infrastructure to create jobs, diversify economic activity and improve liveability.

Partnering with industry and the Chamber of Commerce NT, the Department co-developed the NT Creative Industries Strategy 2020–2024 to grow the economic contribution in this developing sector. The strategy was released on 10 June 2020.

Turbocharging Tourism and Turbo2 initiatives

The tourism sector supports more than 15 600 jobs, or 11.8% of the region's total employment, and contributes 9.2% gross value added (GVA) to the NT economy.

As part of the 2019–20 Budget, the Northern Territory Government announced Turbo2. The additional \$62.8 million extension of the Turbocharging Tourism initiative over 2 financial years, 2019–20 and 2020–21, aims to attract more visitors, create local jobs and help grow the economy. This investment was in addition to the \$103 million for the Turbocharging Tourism program implemented in the 2017–18 and 2018–19 financial years.

Northern Territory Infrastructure Strategy and Northern Territory 10-Year Infrastructure Plan

Infrastructure is a fundamental building block for growing private investment, creating jobs, stimulating economic growth and building social inclusion. The Northern Territory Infrastructure Strategy outlines the demand for infrastructure and the expectations of what investments must deliver. It builds on the Northern Territory Government's vision outlined in the Economic Development Framework. It identifies tourism as a key economic infrastructure sector, and arts, culture and active recreation as key developing civic infrastructure sectors.

A number of the Department's activities are identified in the 10-Year Infrastructure Plan 2018–2027, including the \$106 million Territory Arts Trail, incorporating the National Aboriginal Art Gallery in Alice Springs and gallery extensions in the Tennant Creek, Katherine and Arnhem Land regions. This is a significant investment in cultural assets to create more local jobs and build a unique and culturally significant arts experience across the Northern Territory.

Other Department activities include significant improvements to Parks and Wildlife infrastructure, such as extensive expansion of mountain bike trails, walking tracks, a new jetty, boardwalks, lookouts and campgrounds across the Territory. There were also upgrades to motorsports facilities, ovals and sporting reserves, and recreational fishing infrastructure, in addition to enhancements to community art galleries, art centres, museums, libraries and meeting places. These activities help ensure that the Northern Territory has a thriving, imaginative and innovative creative economy that supports the Territory's parks and reserves, recreational lifestyle, culture, arts and heritage sectors.

The Darwin City Deal, incorporating the State Square Art Gallery and relocation of the NT Library to the new Education and Community Precinct

Through the Darwin City Deal, the Northern Territory Government is supporting catalyst projects that will revitalise Darwin, including an iconic education and community precinct, the redevelopment of Civic and State Square and a new art gallery. These investments support the vision for a vibrant, connected, tropical and attractive Darwin and aim to provide a boost to local businesses and attract more locals and visitors into the city.

The Darwin City Deal's education and community precinct on Cavenagh Street will incorporate a new city campus for Charles Darwin University (CDU) to promote Darwin as a centre for excellence in education, in addition to a new library space co-locating the NT Library and CDU Library.

10-Year Museums Master Plan for Darwin and Palmerston

The 10-Year Museums Master Plan recognises that investing in cultural infrastructure supports job creation, attracts tourists and contributes to the growth of the broader cultural and creative industries sector. The master plan provides a framework to guide investment over the next decade into the infrastructure, services and programs of museums, galleries, libraries, archives, art centres and Keeping Places in the Darwin and Palmerston regions.

Aboriginal Employment Strategy

As a major Territory employer, the Northern Territory Public Sector contributes to improved social and economic outcomes for Aboriginal Territorians as part of the Aboriginal Employment and Career Development Strategy 2015–2020. It does so through increased employment across all levels of the service, and more relevant and culturally appropriate programs, policies and service delivery strategies.

The Department's Aboriginal Employment Strategy 2017–2020 aims to increase Aboriginal employment in all occupations, levels of employment and locations across the Department. By focussing on employment and participation, engagement and support, attraction and retention, and development to build capability and careers, the Department has a clear goal of becoming a mature and culturally competent workplace.

OUR STRATEGIC PLAN 2017–2020

The Department's strategic plan outlines the vision, mission and strategic direction and is based on the following overarching goals:

- attract more visitors to the Territory
- create an enviable place to live
- conserve our natural and cultural assets.

Vision:

to create compelling reasons to live in and visit the Northern Territory

Mission:

to grow and promote places, participation, preservation and people

Four strategic themes guide the work of the Department:

- 1. Participation:** encourage the community, government, businesses and industries to engage with and gain benefits from our programs and initiatives
- 2. Places:** provide locations where memorable experiences happen
- 3. Preservation:** ensure our cultural, heritage, art, sporting, recreational and natural assets are available now and into the future
- 4. People:** develop and retain our people to support our objectives and become an employer of choice.

Each strategic theme has a suite of objectives, which guide the Department and strengthens the way functions are managed.

OUR STRUCTURE

As at 30 June 2020, the Department was structured in the following divisions, led and supported by Strategic Policy and Governance as well as Executive / Secretariat:

- Arts, Galleries and Strategic Services
- Heritage, Libraries and Sport
- Parks and Wildlife
- Tourism and Events.

Commercial organisations – Government funded corporations and entities

The Department has responsibilities relating to several commercial organisations. There are 2 organisations operating within the Department's governance arrangement and 3 organisations operating with independent boards, which are separate to the Department's governance arrangements.

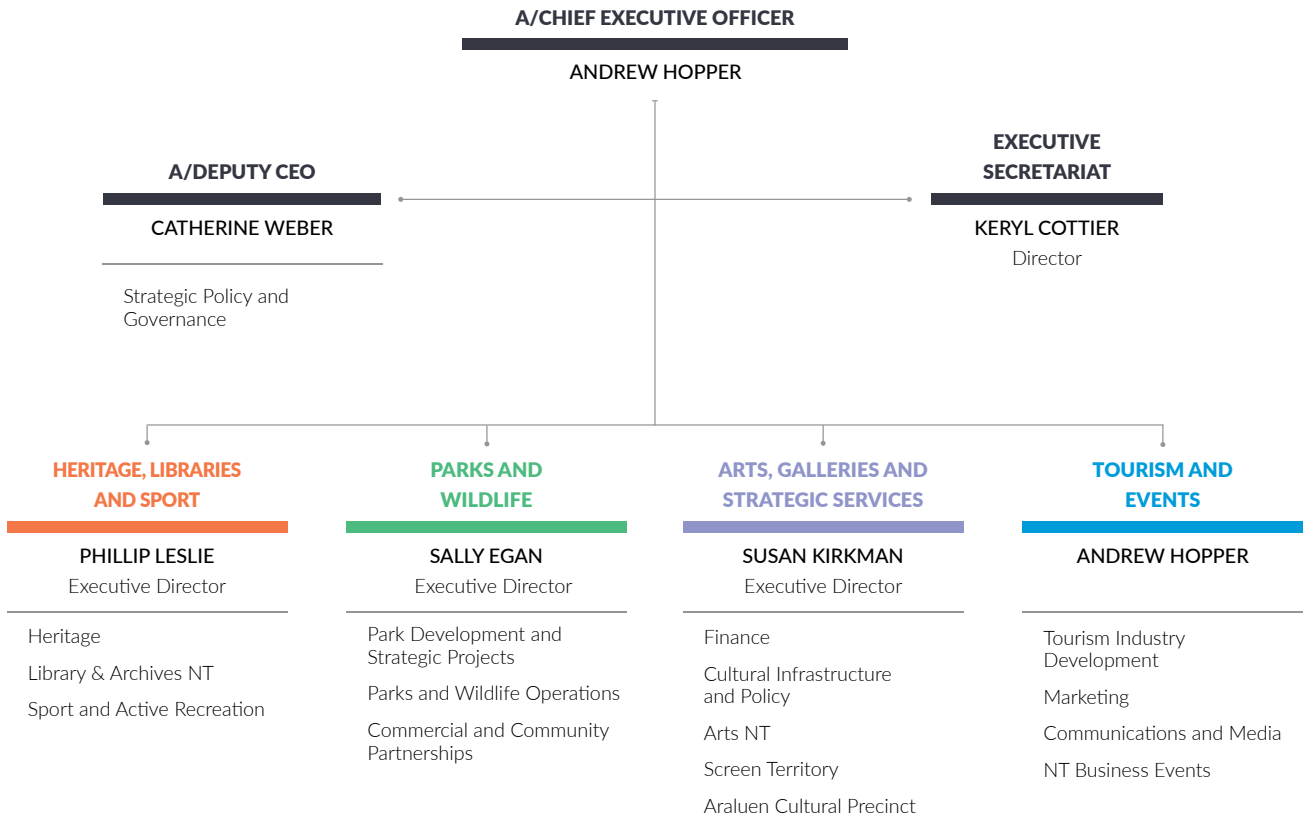
Operating within the Department of Tourism, Sport and Culture's governance structure:

- the Tourism Commission (NT) is an executive body that operates within the Tourism and Events division and is overseen by an independent board. The Chief Executive Officer of the Department is a member of the board
- Territory Wildlife Parks is a government business division led by the Executive Director, Parks and Wildlife, reporting to the Chief Executive Officer of the Department.

Operating with an independent governance structure and governed by independent boards, the following entities receive funding from the Northern Territory Government via the Department:

- the Museum and Art Gallery of the Northern Territory (MAGNT), operating as a statutory authority
- the Darwin Waterfront Corporation (DWC), operating as a statutory authority
- the NT Major Events Company (NTMEC), operating as a private company.





GOVERNANCE BOARD

Andrew Hopper

Acting Chief Executive Officer

Master of Business Administration, GAICD

Andrew has extensive experience in leading the planning and delivery of major national and international projects and events. As Acting CEO, Andrew manages the Department's divisions across a comprehensive range of industry sectors. Andrew also provides direct oversight of Tourism NT, NT Business Events and the Arafura Games as well as Executive Services and Communications and Media, leading tourism planning, stakeholder engagement and strategic governance to drive visitation results across a diverse region (*previously Simonne Shepherd*).

Catherine Weber

Acting Deputy Chief Executive Officer

Bachelor of Economics, Master of Public Policy, GAICD

Catherine joined the Department in May 2020 as the acting Deputy CEO. Catherine has held senior positions in Darwin and Alice Springs in the Departments of Treasury and Finance, Housing, Local Government and Regional Services, Education and Health and in the Office of the Commissioner for Public Employment. Catherine is a long-term Territory public servant with 36 years of experience in economic, financial management, strategic policy and administrative roles (*previously Lorraine Corowa*).

Sally Egan

Executive Director, Parks and Wildlife

Bachelor of Zoology, Grad Cert. Public Sector Leadership, Grad Cert. Public Policy Analysis

Sally is leading the operational and strategic revitalisation of the Northern Territory's parks and reserves and working to develop greater tourism and visitor opportunities. Sally has 25 years of experience in the parks and wildlife sector, moving to the Territory from her most recent role as Executive Director, Southern Parks and Forests with the Queensland Parks and Wildlife Service. Sally's experience spans park operations, biodiversity conservation, wildlife and threatened species management, cultural heritage and natural resource management.

Phillip Leslie

Executive Director, Heritage, Libraries and Sport

Bachelor of Education (Physical Education), GDip of Public Administration, Master of International Management

Phillip provides leadership across Sport and Active Recreation, Heritage and Library & Archives NT. Phillip has held a number of executive roles and has more than 20 years of experience in the Northern Territory Government and not-for-profit sectors.

Susan Kirkman

Executive Director, Arts, Galleries and Strategic Services

Bachelor of Business, GAICD, CPA Fellow

Susan provides strategic leadership and direction across Arts and Museums, Screen, Cultural Infrastructure and Policy and directly oversees the Department's finance area. Susan has considerable experience in executive leadership, governance and financial management roles within both the public and private sectors.

Joanna Frankenfeld

Chief Financial Officer

Bachelor of Accounting, GAICD, CCA Fellow, IPA Fellow

Joanna has gained a wealth of experience, having worked over the past 25 years in various senior finance positions in the United Kingdom and Australia, both in commercial firms and within the Northern Territory Government. Joanna's role provides high-level policy and technical advice on financial and budget matters relating to the Department's operations and ensuring the Department's compliance with all financial legislation, regulations and Treasurer's Directions.

Keryl Cottier

Director, Executive Services

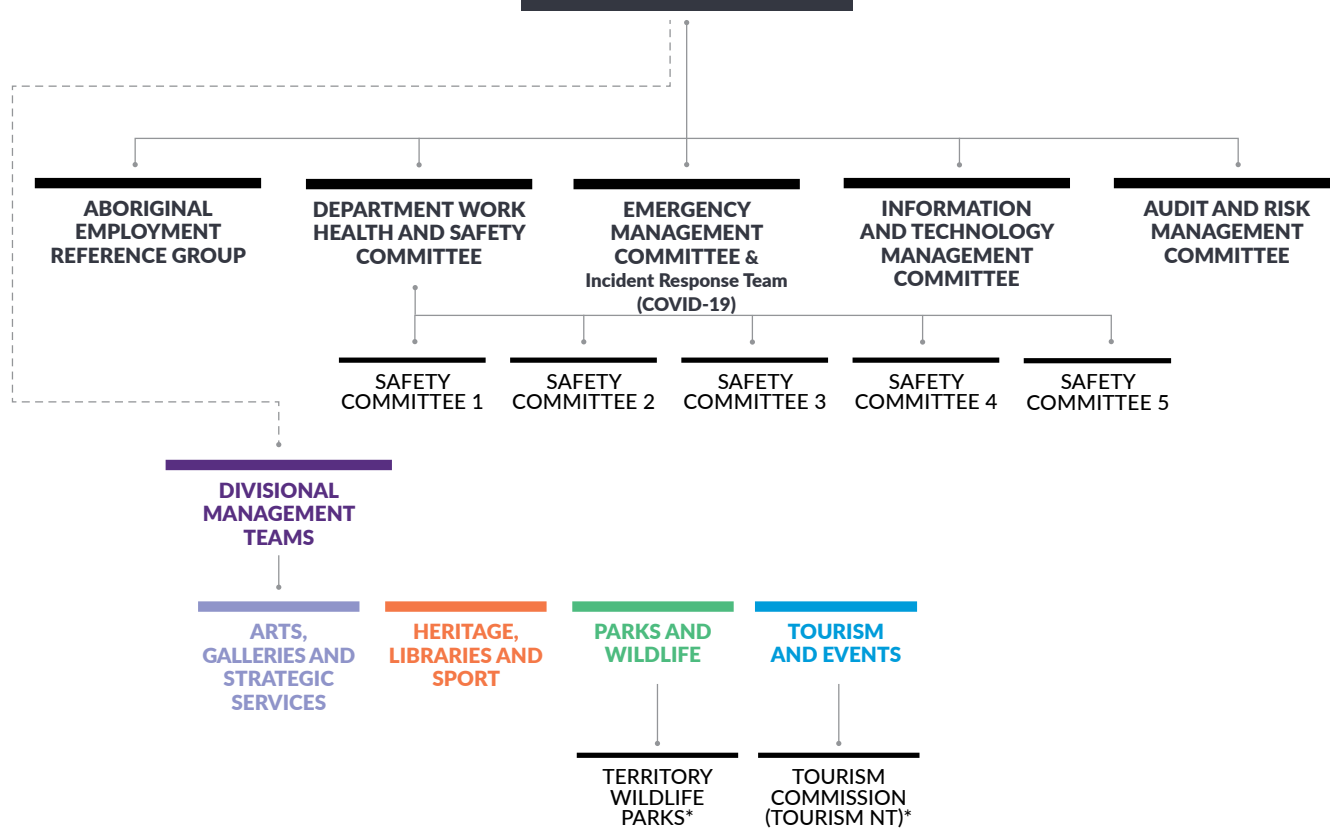
Bachelor of Commerce

Keryl provides high-level advice, support and coordination to the CEO to ensure effective operation and delivery of the Department's strategic objectives and priorities. She also leads Executive / Secretariat and has worked for the Northern Territory Government in broad-ranging roles for more than 20 years.



Governance Board from left to right: Andrew Hopper, Keryl Cottier, Joanna Frankenfeld, Phillip Leslie, Catherine Weber, Sally Egan, Susan Kirkman.

GOVERNANCE BOARD



* Government funded corporations and entities operating within the DTSC governance structure

SECTION 2

OUR

ACHIEVEMENTS

OUR VISITORS

VISITORS TO THE NT

In the 2019-20 financial year, total overnight visitation to the Northern Territory decreased by -19% to 1.58 million visitors. Visitors spent an estimated \$1.9 billion, -\$0.6 billion less than in the 2018-19 financial year. These figures confirm the devastating impact of COVID-19 on the tourism industry across Australia and in the Northern Territory. The closure of Australian borders in late March 2020 and the introduction of controls across state/territory borders from April 2020 brought tourism to a stand-still. Demand is expected to return slowly during 2020-21, in line with borders reopening, and restoration of aviation access and consumer confidence.

Data collection for Tourism Research Australia's International Visitor Survey was temporarily ceased at the end of March 2020 as a result of COVID-19, due to the reduction of departing international travellers. Consequently, the following summary considers domestic visitors only, for which a full year of data is available.

Domestic visitors to the NT

For the Northern Territory, figures for the 2019-20 financial year saw a total of 1.35 million domestic visitors, which declined -18% (interstate saw 784 000 visitors down -23%

and intra-Territory saw 562 000 visitors which declined -11%). Domestic expenditure was \$1.56 billion, which declined -25%; reflecting a \$537 million reduction in domestic visitor spend in the NT.

Holiday visitation to the NT was the highest purpose of visit in 2019-20, comprising 44% of all domestic visitation. Business visitors were the next largest purpose of visit, accounting for 40% of domestic visitation. Visiting friends and relatives (VFR) travellers made up 12% of travellers to the NT, noting this proportion is less than in other Australian jurisdictions due to the Territory's relatively smaller resident population. Visitors in the "other" category included those who were travelling for education, to provide transportation, those who were in transit or did not state their purpose of visit for the NT.

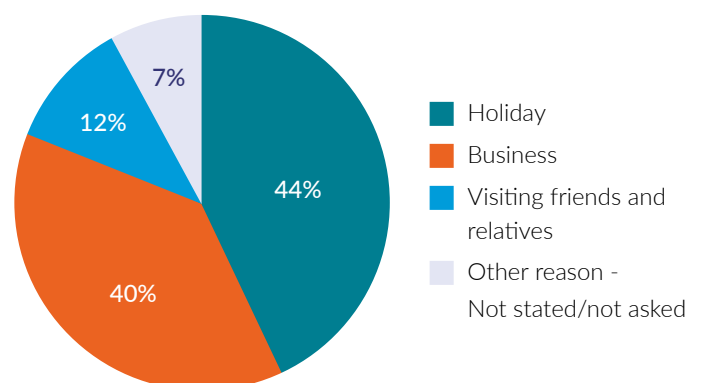


Figure: Domestic visitors to the NT 2019-20, by purpose of visit



Camel Tour, Uluru Kata-Tjuta National Park

Domestic holiday visitation to the NT decreased -5.5% to 599 000 visitors in 2019-20. Prior to COVID-19 impacts, holiday visitation was at record highs due in part, to the Turbocharging Tourism initiatives.

Results for the June quarter 2020 had a negative impact on full year results with both interstate and intra-Territory travel significantly constrained during this period, due to the cessation of Jetstar and Virgin flights in March and the COVID-19 biosecurity restrictions in-place for travel within the Territory. Domestic holiday spend for the year ending June 2020 decreased -11% to \$678 million.

Business visitation to the NT declined more significantly than holiday travel during 2019-20, with a decline of -31% to 534 000 domestic business visitors. Airline partners were reporting soft corporate travel demand for the NT prior to COVID-19. Most businesses, including the NT Public Sector, introduced restrictions on all but the most essential business travel from April 2020. Business travel is anticipated to be amongst the slowest sectors to recover from the impacts of COVID-19, with full recovery anticipated to take several years.

Domestic VFR visitors were also lower over the year, with a decrease of -26% to 155 000 visitors. The cessation of non-essential travel across Australia in the June quarter had a dramatic impact on this sector of the visitor economy.

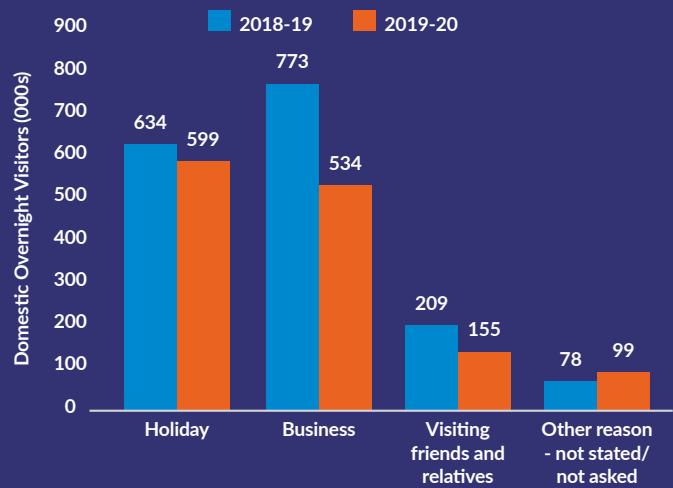


Figure: Domestic visitors to the NT by purpose of visit, 2019-20 compared to prior year

Focus on domestic holiday visitors

Both interstate and intra-Territory holiday visitation decreased for the year. Interstate holiday visitors fell -12% to 362 000 visitors and intra-Territory declined -7.2% to 236 000 holiday visitors. This result reflects policies around restrictions on movement, with biosecurity zones within the NT being lifted from 5 June 2020 allowing intra-Territory travel, whereas the NT border was only opened to interstate visitors from outside hotspot areas from 17 July 2020.

Domestic holiday visitation decreased for the Top End for 2019-20 by -6.7% to 411 000 visitors, while holiday visitation for Central Australia increased +11% to 254 000 visitors. The growth for Central Australia was driven mostly by intra-Territory travel and occurred prior to COVID-19.

Focus on domestic visitors to the regions

Domestic visitation across the majority of regions was lower, with the only region to experience an increase being Katherine Daly. The Greater Darwin, Kakadu Arnhem, Barkly, Alice Springs MacDonnell and Lasseter regions all experienced a decline in domestic visitors for the year.

Visitation in the Greater Darwin region was -28% lower in 2019-20 compared to the previous year, with 648 000 domestic visitors. Interstate visitation to the region was down -32% to 435 000 visitors, while intra-Territory visitation to the region was down -19%.

Visitation in the Kakadu Arnhem region was -40% lower in 2019-20 compared to the previous year, with 148 000 domestic visitors. Interstate visitation to the region declined -31% to 79 000 visitors, and intra-Territory visitation to the region declined -47% to 69 000 visitors. This region was particularly impacted by biosecurity zone travel restrictions.

In a normal year it receives strong intra-Territory travel during Easter, the Term 1 school holidays and over the May Day long-weekend.

Visitation in the Katherine Daly region was +16% higher in 2019-20 compared to the previous year, with 310 000 domestic visitors. Intra-Territory visitation to the region was behind the majority of the growth with an increase of +26% to 190 000 visitors, and interstate visitation was also higher by +4.0% to 121 000 visitors. Growth occurred prior to COVID-19.

Visitation in the Barkly region was -3.0% lower in 2019-20 compared to the previous year, with 148 000 domestic visitors. Interstate visitation to the region was higher by +5.4% to 66 000 visitors, while intra-Territory visitation to the region declined -21% to 23 000 visitors.

Visitation in the Alice Springs MacDonnell region was -2.2% lower in 2019-20 compared to the previous year, with 311 000 domestic visitors. Interstate visitation to the region was higher +3.8% to 233 000 visitors, while intra-Territory visitation declined -17% to 78 000 visitors.

Visitation in the Lasseter region was -17% lower in 2019-20 compared to the previous year, with 187 000 domestic visitors. Interstate visitation to the region declined -21% to 167 000 visitors, while intra-Territory visitation to the region was up +44% to 21 000 visitors, noting this growth occurred prior to COVID-19. The Uluru climb was closed by Traditional Owners in October 2019 and a downwards trend in visitation to this destination was evident since that date, and further exacerbated by COVID-19. All flights into Ayers Rock Airport ceased from April 2020.



Figure: Domestic holiday visitor trend, 2015 to 2019-20



New Baruwei Lookout, Nitmiluk National Park.

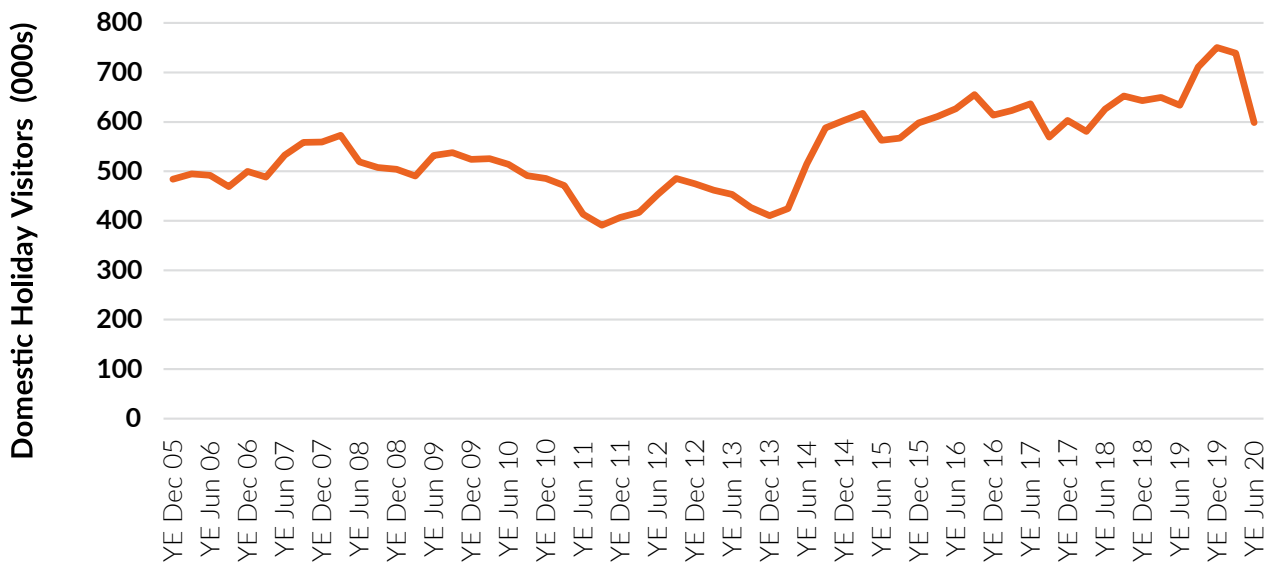


Figure: Domestic holiday expenditure trend, 2015 to 2019-20

VISITORS TO OUR PARKS

The Department reported a total of 3.31 million visitors to major parks and reserves in 2019–20. Prior to COVID-19, Parks and Wildlife saw an overall increase of 3.5% in visitor numbers compared to the same period the previous year.

On 19 March 2020, a public health emergency was declared for the whole of the Northern Territory. On 24 March 2020, travel restrictions and border controls were implemented, which resulted in the closure of NT campgrounds, multi-day walks and high-use day areas, with further closures of parks and reserves implemented from 1 April 2020.

As part of the Northern Territory Government's 'Roadmap to the new normal', some restrictions were lifted from 1 May 2020. Campgrounds, swimming pools, parks and reserves that were located outside declared biosecurity zones and not closed for seasonal reasons were re-opened to Territorians.

On 5 June 2020, following the announcement of the lifting of biosecurity zones, the remaining parks and reserves, other than those closed for seasonal reasons, were opened to Territorians. These decisions were made in consultation with joint management partners and other stakeholders to ensure that park safety, maintenance and wellbeing checks were undertaken prior to reopening.

During the COVID-19 restrictions, it became apparent that NT parks, reserves and green spaces play an important role in the physical and mental health of local communities and liveability in the NT. Sites such as Casuarina Coastal Reserve recorded a 55% increase (290 000 people) in visitation over the months of April and May 2020. Public desire to re-open parks and reserves following the closures was strong.

Visitor surveys and visitor satisfaction

In 2019–20, 125 visitor surveys were conducted across the Territory in areas managed by the Department's Parks and Wildlife division. These surveys provided feedback on the demographics of park visitors, what activities they intended to do in the park, how long they intended to stay, what they enjoyed most and least about their visit, and what parks services and infrastructure were important to them.

Combining data from these surveys with more than 1 500 visitor satisfaction reviews from credible third party Tripadvisor ratings and other feedback mechanisms such as Google reviews, visitor book comments and Facebook reviews, the average visitor satisfaction ratings were:

LOCATION	2018-19 VISITOR SATISFACTION RATING (%)	2019-20 VISITOR SATISFACTION RATING (%)	TREND ANALYSIS AND COMMENTARY
Territory Wildlife Park	90%	92%	Overall satisfaction has remained high.
Alice Springs Desert Park	97%	96%	Overall satisfaction has remained high.
George Brown Darwin Botanic Gardens	97%	90%	No surveys conducted in 2019-20 however 263 people took time to place their names and comments in a visitor book.

A summary of improvements to visitor facilities in 2019–20

The following infrastructure developments took place to improve visitor experiences across the Northern Territory:

Top End and East Arnhem Land region

- constructed a new multipurpose visitor and events centre at George Brown Darwin Botanic Gardens (GBDBG), completed in October 2019, with enhanced facilities for festivals and events
- started construction on the Central Valley development within Litchfield National Park for new campgrounds, picnic areas and access to new swimming holes. Works have commenced on access tracks, campgrounds and day-use areas. Design work for the remaining campgrounds and day-use areas has also been finalised
- installed shade shelters over the rock pools and adventure playground at Howard Springs Nature Park

- constructed signs, stencils and shelters as part of the Creek to Creek Trail from Rapid Creek to Buffalo Creek, with installation scheduled for 2020–21
- installed gym equipment on Dripstone Cliffs at Casuarina Coastal Reserve
- delivered track hardening and improved road access for recreational waterfowl hunting at Lambells Lagoon Hunting Reserve
- upgraded air conditioning and environment controls at the Museum and Art Gallery of the Northern Territory (MAGNT) and Defence of Darwin Experience (DDE)
- delivered a major refresh and upgrade at MAGNT's maritime gallery and exhibition
- delivered a security upgrade at both Fannie Bay Gaol and DDE
- progressed planning for delivery of a new art gallery in State Square and assessed tenders for designing the new facility.

Katherine and Barkly regions

- committed funding for several projects at Nitmiluk National Park, including replacement of the Nitmiluk jetty, refurbishment of the Nitmiluk Visitor Centre, including a refit of the kitchen and commercial areas, new deck, new interpretive entry and landscaping of the site
- further upgraded the Baruwei stairs and lookout at Nitmiluk, including the construction of new stairs crafted from natural rock, replacement and expansion of the current lookout and construction of a new lookout at the halfway point on the stairs
- continued works on development of new walking and mountain bike tracks around Nitmiluk through the Turbocharging Tourism initiative
- developed 2 new campgrounds in Judbarra / Gregory National Park
- completed redevelopment of the Karlu Karlu / Devils Marbles campground to provide an improved visitor experience
- completed upgrades at the Mataranka Library, Cultural Museum, Gallery and Tourist Information Centre as part of the Roper Gulf Regional Council's infrastructure development.

Central Australia region

- worked with stakeholders to support sacred site clearances and construction of 3 additional shelters and new track works along the Larapinta Trail in the Tjoritja / West MacDonnell National Park. This included walking track maintenance, re-alignment and signposting, with support from the Friends of the Larapinta Trail

- delivered a new Watarrka Creek Walk viewing platform, including interpretive sculptures, which has created a new visitor experience at Watarrka National Park
- upgraded Araluen Arts Centre dance studio and public amenities to provide improved facilities for the local community. Upgraded the Witchetty's area, including space for a new kitchen and storage area. Completed design work for lighting upgrades to 3 Araluen Arts Centre galleries
- progressed planning for the National Aboriginal Art Gallery in Alice Springs, with a strategic business case publicly released in August 2019
- supported planning for a National Indigenous Cultural Centre in Alice Springs, including investment to deliver a preliminary business case.

All regions

- the Department launched 'Maps on the Go' in December 2019, which uses a free smartphone application, Avenza Maps, to share downloadable maps to a device. The user's current location is shown using the smartphone's GPS, which does not require mobile network access, making the application accessible within all Territory parks, including remote sites. This is a major visitor safety initiative that will improve safety outcomes on NT parks and reserves
- continued implementation of the NT Mountain Bike Master Plan, which saw completion of staged trail upgrades at Nitmiluk National Park and signposting for the 100km formal network and launch of a new network map for Central Australian trails. Additional planning and work with Traditional Owners on the Red Centre Adventure Ride project is ongoing to facilitate the first multi-day bike trail in the region and a unique way for visitors to experience the heart of Australia.



Mountain Bike Trails, Red Centre

3.31M

VISITORS TO PARKS & RESERVES

93%

AVERAGE SATISFACTION RATING

- DARWIN BOTANIC GARDENS
- TERRITORY WILDLIFE PARK
- ALICE SPRINGS DESERT PARK

125

VISITOR SATISFACTION SURVEYS COMPLETED

SOCIAL MEDIA ENGAGEMENT

The Department uses social media as part of an integrated approach to communicating services, programs and initiatives. In just a few short years, social media has become one of the most effective modes of communication for the Department due to its speed, efficiencies in cost and its ability to reach a large audience.

The goal of the Northern Territory Government's social media presence is to inform, inspire and connect with the community in the following ways:

Inform – to be the source of up-to-date information about the activities affecting Territorians.

Inspire – celebrate what it means to be Territorian through sharing positive stories and community achievements.

Connect – create an environment of transparency through allowing a dialogue between the community and government.

Current status of the Department's social media

In 2019–20, the Department worked to increase the efficiency of its social media channels with target audiences. As a result, the channels produced a combined year-on-year follower growth of 23% for all pages that had comparative data available, which was higher than the Department's 10% growth goal.

Key performing pages included Tourism NT and Screen Territory Facebook pages, which each achieved 41% growth; Desert Mob's Instagram page, which achieved 61% growth; and the Tourism NT LinkedIn page, achieving 52% growth for the 2019–20 financial year compared to the previous financial year.

Case studies

The Department's social media channels continued to deliver strong-performing posts that conveyed important information to Territorians about the NT's stunning parks and reserves, programs such as Be Crocwise, experiences in the Alice Springs Desert Park and Territory Wildlife Park, successful Screen Territory partnerships, tourism achievements and changes to border restrictions due to COVID-19.

Northern Territory Parks and Wildlife Facebook

The NT Parks and Wildlife Facebook page continued to promote the Territory's natural assets, reaching more than 60 000 followers. The Department aims to find innovative ways to ensure the Be Crocwise message continues to have an impact on the public. The below organic 'croc or not' post was created from footage provided by a member of the public. The post allowed the Be Crocwise message to reach 833 365 people.

Tourism NT Facebook

Northern Territory Parks and Wildlife is feeling perplexed.
Published by Joel Carter [?] · Favorites · May 6 ·

CROC OR NOT? Is this a cheeky crocodile taking a gander? Stephanie Henry sent us this footage taken at East Point two minutes apart. The entity is not seen again before or after. With the Dry arriving this is a timely reminder to Be Crocwise.

CROC OR NOT?
00:43

Get More Likes, Comments and Shares
When you boost this post, you'll show it to more people.

833,365 People Reached **48,209** Engagements [Boost Post](#)

👍👎👏 133 95 Comments 53 Shares

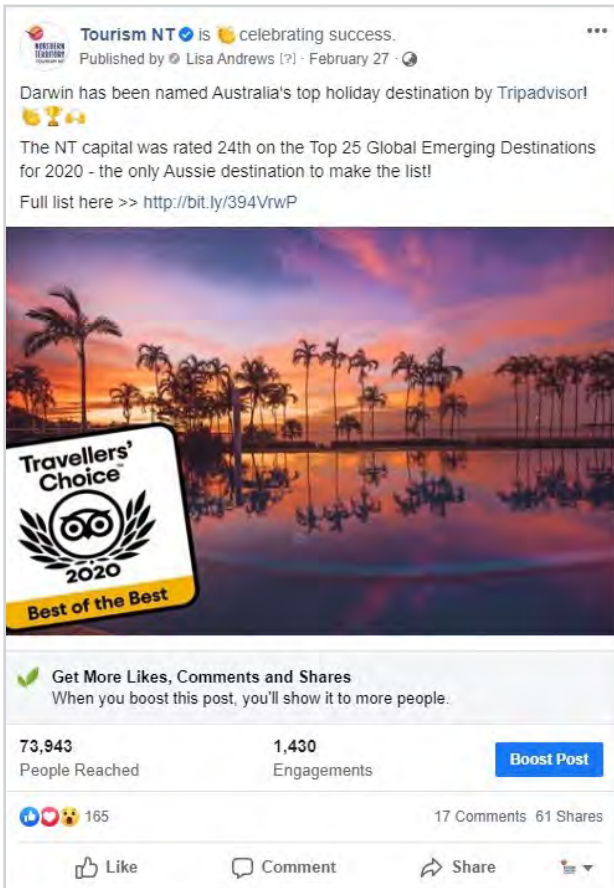
👍 Like 💬 Comment ➦ Share

Reach

833 365

Tourism NT LinkedIn

Tripadvisor named Darwin as Australia's top emerging holiday destination for 2020. Sharing this and other similar achievements promotes a sense of pride in the Territory and allows tourism businesses and operators to market and build on this success. The message for social media users that Darwin is emerging as a top holiday destination reached 73 943 people.

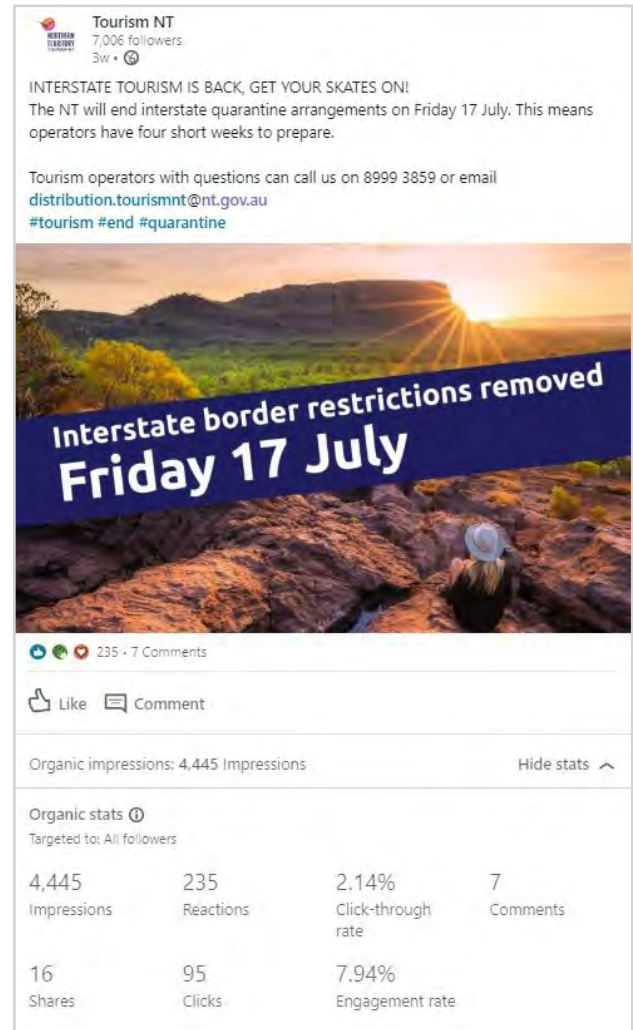


Reach

73 943

Tourism NT Facebook

A trending topic in the first half of 2020 was border restrictions and the end of quarantine arrangements. The aim of this LinkedIn post was two-fold: informing tourism businesses and operators of the change and also to advise the Department was ready and available to support them with preparations. This message was delivered to 4 445 people.



Reach

4 445

Alice Springs Desert Park Facebook

The birth of 2 thorny devils at the Desert Park was an interesting and clever way to inform and educate the public about one of the Territory’s most iconic animals while also promoting the Desert Park’s Nocturnal House. The post achieved a reach of 157 135.

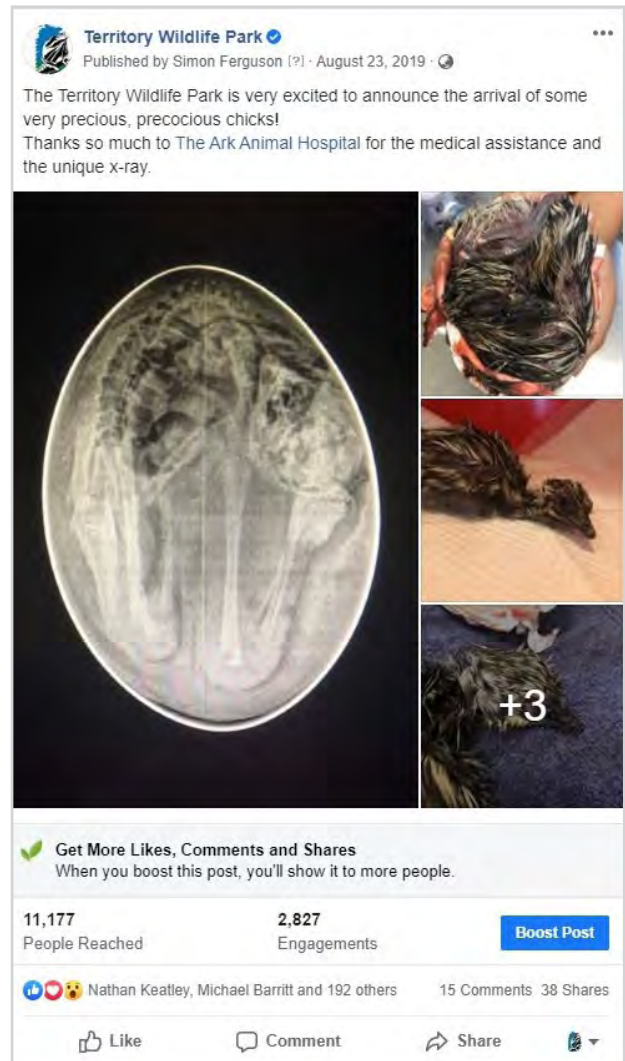


Reach

157 135

Territory Wildlife Park Facebook

This is an educational and engaging post showing a unique x-ray of a chick in an egg. It promoted the Territory Wildlife Park to 11 177 people and highlighted the partnership between the Department and the Ark Animal Hospital.



Reach

31 715

Screen Territory Facebook

Promoting the 'Taste of the Territory' television show enabled the Department to highlight Screen Territory's successful partnership with SBS Food and showcase the great stories and cultures in the Territory. The post also promoted the television show timeslot to the public. It reached 31 715 people.

Screen Territory is 🥳 feeling excited.
Published by Sebastian Angborn [?] · April 22 · Darwin · 🌐

Taste the Northern Territory with Jimmy Shu this Thursday at 8.30pm on SBS Food

#NTstories #NTfilmmakers #Darwin #food #Jimmyshu

Jimmy Shu's Taste of the Territory starts Thursday on SBS Food
02:09

Get More Likes, Comments and Shares
When you boost this post, you'll show it to more people.

31,715	3,994	Boost Post
People Reached	Engagements	

👍❤️👍 135 44 Comments 188 Shares

👍 Like 💬 Comment ➦ Share

Reach

11 177

Library & Archives NT social media accounts

Library & Archives NT Facebook page aims to bring NT history, culture and undiscovered stories to life. The post below showcased the extraordinary story of Corporal Dolly, a Larrakia woman who headed the hygiene squad for the Australian Women's Army Service Barracks based at Adelaide River. She led a group of female Aboriginal privates representing the unenlisted service that occurred in parts of the Northern Territory. The post reached 373 785 people.

Library & Archives NT
April 22 · 🌐

This is Dolly Garinyi. She was called 'Corporal Dolly' because she was the leader of a group of young Aboriginal women who worked at the Australian Women's Army Service (AWAS) Barracks at Adelaide River during the Second World War. These young women, under the guidance of Dolly, did all the heavy work around the barracks – the cleaning, laundry and yard work. They were important to the smooth running of the barracks, and they went about their work "with a will". On a tour of ... [See More](#)

373,785 **65,309**
People Reached Engagements [Boost Post](#)

👍❤️👍 3.8K 286 Comments 4,079 Shares

👍 Like 💬 Comment ➦ Share

Reach

373 785

Number of followers across Department social media accounts

	2017-18 FOLLOWERS	2018-19 FOLLOWERS	2019-20 FOLLOWERS	GROWTH %
FACEBOOK				
Araluen Arts Centre	4 221	4 953	5 492	11
Alice Springs Desert Park	8 329	9 572	10 980	15
Desert Mob	3 223	3 700	4 704	27
George Brown Darwin Botanic Gardens	2 685	3 714	4 755	28
Leanyer Recreation Park	4 812	4 953	5 192	5
Northern Territory Australia	289 711	315 713	329 053	4
Northern Territory Parks and Wildlife	39 191	51 117	60 367	18
Library & Archives NT	6 617	8 888	10 385	17
Palmerston Water Park	1 909	2 071	2 312	12
Screen Territory	391	1 702	2 394	41
Territory Wildlife Park	10 310	11 400	12 315	8
Tourism NT	6 382	8 476	11 983	41
Yaye's Café	1 243	1 570	1 848	18
INSTAGRAM				
Araluen Arts Centre	1 239	1 996	2 623	31
Desert Mob	1 153	2 582	4 165	61
George Brown Darwin Botanic Gardens	1 217	1 532	1 908	25
Northern Territory Parks and Wildlife			920	-
Northern Territory Australia	213 122	264 412	299 514	13
Library & Archives NT	-	-	1 774	11
TWITTER				
Northern Territory Australia	8 832	10 171	11 413	12
Library & Archives NT ¹	-	-	2 261	-3 ¹
LINKEDIN				
Tourism NT	N/A	4 577	6 955	52

1. Library and NT Archives: the drop in Twitter followers is likely due to the amalgamation of NT Library and NT Archive Services and subsequent rebranding of content. Whilst there was an initial drop in followers, there has since been an overall increase.

For 2020-21, the Department will continue to increase social media engagement and aim for a year-on-year follower growth of 10%.

GRANT PROGRAMS

The Department provides grant funding for a range of initiatives and activities. In 2019-20, grants totalling \$109.8 million were paid to recipients. A full list of grant recipients is provided at Appendix A.

Grants paid to recipients valued at more than \$500 000 comprised 75.5% of payments, with cooperative marketing agreements, Sport Vouchers and Learn to Swim Vouchers a further 9%. A breakdown of recipients that received grants in excess of \$500 000 in the past 4 financial years are listed in Appendix B.

OUTPUT GROUP: TOURISM, SPORT AND CULTURE

Key performance indicators: 2019-20 agency budget statement

KEY DELIVERABLES	2018-19			2019-20	
	BUDGET	ESTIMATE	ACTUAL	BUDGET	ACTUAL
Tourism and Culture					
Grants distributed	\$63.6M	\$57.7M	\$56.7M	\$54.7M	\$48.6M
Holiday visitors ¹ :					
domestic	631 000	653 000	634 000	677 000	599 000
international ²	275 000	259 000	251 000	261 000	-
Holiday visitor expenditure:					
domestic	\$671M	\$832M	\$764M	\$859M	\$678M
international ³	\$388M	\$359M	\$362M	\$364M	-
Parks					
tourism business experiences operating in parks	198	198	203	200	193
visits to major parks and reserves ⁴	3.56M	3.58M	3.59M	3.59M	3.31M
joint management plans for parks ⁵	24	22	22	24	22
Problem saltwater crocodiles removed from the wild	270	300	283	300	249 ⁶
Eligible organisations registered for sport vouchers	350	350	367	350	326 ⁷
Public libraries supported ⁸	32	32	31	32	31
Assets:					
investment in publicly owned assets ^{9,10}	\$147.7M	\$170.4M	\$76.8M	\$180.4M	\$41.4M
investment in privately owned assets ¹¹	\$11.8M	\$16.6M	\$17.3M	\$9.2M	\$8.9M
Commercial organisations					
Grants distributed	\$45.1M	\$56.3M	\$58.2M	\$39.6M	\$44.1M

1. The increase in holiday visitors 2019-20 reflects outcomes from the Turbo2 initiative, which was affected by COVID-19.
2. Data collection for Tourism Research Australia's International Visitor Survey was temporarily ceased at the end of March 2020 as a result of COVID-19, due to the reduction of departing international travellers.
3. Data collection for Tourism Research Australia's International Visitor Survey was temporarily ceased at the end of March 2020 as a result of COVID-19, due to the reduction of departing international travellers.
4. Reduction in visits to major parks and reserves are due to COVID-19 restrictions.
5. In 2019-20, joint management plans for 2 parks were delayed due to protracted Traditional Owner consultation and the impact of COVID-19 on those consultations.
6. Changes in environment conditions affect the number of problem saltwater crocodiles that are removed.
7. Due to the pandemic, a number of organisations did not provide services during round 2 of the program and therefore did not register to receive vouchers.
8. The reduction is due to the Santa Teresa public library no longer being operated by the MacDonnell Regional Council. The Public Library Funding Agreement grant is now utilised by council to operate 'MacConnect', a digital literacy and cyber safety program across multiple communities since 2018-19.
9. The sum of the agency's capital works, minor new works and repairs and maintenance programs. Capital works may be delivered over a number of years.
10. The 2019-20 variation relates to unspent major capital works projects and the impact of COVID-19 on delivering remote capital grants, repairs and maintenance and minor new works.
11. Infrastructure-related grant programs.

Note: Figures for the 2019-20 estimate and 2020-21 budget have not been provided due to the delivery of the 2021 NT Budget in November 2020.

SIGNIFICANT ACHIEVEMENTS

Market the Territory as a desirable visitor destination, and encourage and facilitate sustainable growth of the Territory's tourism industry

- data revealed Turbocharging Tourism beginning to yield the desired outcome, reaching 2 million visitors who spent a total of \$2.6 billion. This included achieving one million holiday visitors as at year end December 2019
- provided \$4.5 million in stimulus grants through the Visitor Experience Enhancement Program (VEEP) to 166 tourism-related businesses to improve the visitor experience, generating an investment of \$14.1 million into these projects
- supported 13 Aboriginal tourism businesses with up to \$20 000 each to support and enhance their unique cultural offerings as part of the \$200 000 Aboriginal Tourism Grant Program
- launched the new Tourism NT brand, 'Different in every sense', in September 2019 to promote the Northern Territory as being unlike any other place. A September 2019 and February 2020 campaign burst launched 2 national tourism brand campaigns to grow desire, awareness and travel to the Territory, which generated more than 46 million impressions
- rebranded the Northern Territory Convention Bureau as Northern Territory Business Events to align with the new Tourism NT brand
- Northern Territory Business Events confirmed 74 events would be held in the Territory to be staged from 2018. These business events are anticipated to deliver an estimated \$55.8 million in delegate expenditure whilst attracting visitation from approximately 23 000 delegates to the Territory
- staged 52 events between 1 July 2019 and 30 June 2020 that attracted 11 759 delegates and generated \$26.2 million in estimated delegate expenditure into the Territory economy
- delivered a significant program to attract more visitors to the Territory. Underpinned by the Turbocharging Tourism initiative, growth in interstate and international holiday visitors was achieved.
- During the 2019-20 financial year the Department:
 - delivered Turbocharging Tourism, with interstate holiday visitation growing by 9.1% for the year and international holiday visitation growing by 3%
 - achieved strong growth in overnight holiday expenditure in the Territory, with \$1.13 billion delivered, representing 11% growth on the previous year
 - increased average spend per holiday trip to \$1 272 per person
- set a growth target of \$2.2 billion in overnight visitor expenditure through the Territory's long-term tourism plan, Tourism Vision 2020. For the year ending June 2020, visitation to the Territory exceeded this, reaching \$2.54 billion in overnight expenditure
- completed phase 2 of the Territory Arts Trail promotion campaign during October / November 2019 and February 2020 digitally and via print media, generating more than 166 000 page visits to territoryartstrail.com.au
- Tourism NT aligned the Territory Arts Trail campaign with a cooperative partnership with Webjet, which resulted in 4 825 passenger bookings and an estimated \$5.8 million in visitor expenditure
- showcased the experiences and events on offer in Darwin through the Tropical Summer campaign during October and November 2019. A highlight included hosting 24 social media influencers, with a combined following of more than 2.4 million, who travelled to Darwin, Litchfield, Mary River, Kakadu, Tiwi Islands, Alice Springs and Uluru, sharing their experiences of the Territory's beautiful natural assets across the globe using the hashtag #NTAustralia
- hosted 23 interstate media from Australia's leading travel and news publications in the Top End to celebrate the launch of the world first, city-wide exhibition, Bruce Munro: Tropical Light
- northernterritory.com reached a 15% increase in leads to Territory tourism operator websites, a 15% increase in traffic by owned marketing channels and a 66% increase in time spent on the website
- achieved 44 million page views for Tourism NT products through the Australian Tourism Data Warehouse (ATDW) website and secured 26 new ATDW distributors, including Wotif, Activate Darwin, City of Darwin Council and Wayfinding Kiosks
- targeted adventure youth travellers (from December 2019 to March 2020) and mature aged audiences (December 2019 to February 2020) through 2 international marketing campaigns in China, generating unprecedented levels of publicity, with total viewing of promotional videos by 7.88 million people, ranking in the top 3 amongst Most Popular Travel Vlogs of the Day on Weibo on release
- partnered with the USA's ABC television network to host the finale episodes of The Bachelor US, broadcast to a combined audience of 15.98 million viewers. The economic boost from the production, partnered with Tourism NT, included 640 room nights, employed 68 locals and utilised more than 20 local businesses. The estimated value of coverage was assessed at more than \$189 million, with 75 million readers reached through further coverage in The Washington Post, Lonely Planet and TravelPulse publications

- showcased Darwin, Katherine and surrounding Top End adventures and bookable experiences to more than 1.5 million viewers through the Amazing Race grand finale in December 2019, further supported by The Amazing Race and Jetstar Airways partnerships in October and December 2019, generating more than 5 349 passenger bookings to the Territory with an estimated \$6.4 million injected in the visitor economy
- held the biennial China-focussed Adventure NT event in September 2019 in Alice Springs, which was attended by 29 Territory operators and 30 greater China buyers
- recognised in Tripadvisor's top 25 global emerging destinations for 2020, with Darwin ranking #24, the only Australian destination to make the list as part of the 2020 Travellers' Choice Destination awards
- a Tourism NT-driven concept, the highly successful Top End Wedding film, continued to provide ongoing positive results, ranking the second largest box office Australian movie of 2019 and selected to screen at 36 film festivals internationally
- in March 2020, Tourism NT won 3 awards at the 2020 Mumbrella Travel Awards in Sydney, celebrating the best work created by travel marketers across the Asia-Pacific region. The awards were: Best Use of Native or Content Marketing, the Top End Wedding integrated marketing campaign for Bravery, and Breakthrough Destination of the Year for Tourism NT's work on the creation of the film, the spin-off web series Location Scouts and partnership with the Nine Network including the TODAY Show's 'Win a Top End Wedding' competition
- delivered the 2019 Broлга Awards, attended by more than 280 people with a record 85 entrants, at the Alice Springs Convention Centre in November. The event featured a new locally designed and produced trophy. Nitmiluk Tours took home 6 awards, including the Minister for Tourism's Perpetual Trophy. Nitmiluk National Park won the major tourism attraction category for the second year in a row
- the Territory secured 4 gold and 2 bronze awards, including 3 gold awards to Nitmiluk Tours and a gold award to Venture North Australia, at the Qantas Australian Tourism Awards in Canberra, March 2020. There were 21 Broлга winners amongst the 60 Territory representatives, with Nitmiluk National Park receiving a bronze award
- completed a delegate study on the impact of business events held at the Darwin Convention Centre by observing delegate spend, behaviour, satisfaction and economic contribution
- as part of delivering industry development services to grow and improve tourism product in the Territory, established a Distribution Development team to work directly with those companies
- completed Hermannsburg Historic Precinct upgrades and awarded a \$1.5 million contract in June 2020 for the restoration of selected historic buildings and site landscaping

- completed the Tennant Creek Master Plan design guidelines as part of planned improvements to the Tennant Creek CBD streetscape. This included community consultation undertaken in June 2020
- announced an additional incentivised travel campaign on 11 June 2020, 'Never have I ever', to support a redeemable offer with matched dollar for dollar funding of up to \$200 towards bookable Territory tourism experiences to begin on 1 July 2020.

Support, develop and promote the creative industries, arts and screen sector

- awarded \$2.05 million in grants to support 96 screen industry projects and practitioners and provided \$500 000 to 2 screen businesses through the Business Enterprise Program
- invested \$1 million of production funding into 13 film projects, which will bring in \$5 million of external investment into the Territory
- delivered \$3.6 million in arts grants to support 23 leading arts organisations and strategic arts venues, and \$1.03 million in grants to support 45 art projects, activities and events
- invested \$1.1 million into 16 infrastructure and capacity-building projects to enhance facilities at 12 remote and regional arts centres, galleries, museums and Keeping Places, supporting arts and cultural tourism
- approved \$2.5 million for upgrades at the Mimi Aboriginal Arts and Crafts Centre in Katherine, \$8 million for the Nyinkka Nyunyu Art and Culture Centre in Tennant Creek, \$1 million for Injalak Arts and Crafts Aboriginal Corporation in Arnhem Land, and worked with Godinymayin Yijard Rivers Arts and Cultural Centre in Katherine to support planning for facility upgrades as part of the Territory Arts Trail initiative
- invested \$640 000 in strategic initiatives and partnerships to strengthen the sector's capability and support national and international arts industry development, showcasing opportunities for Territory artists through initiatives and partnerships. Highlights included the Taiwan Indigenous Artist Exchange delivered in the Territory by Artback NT, Desert Mob 2019, Portrait of a Senior Territorian, the Australian Performing Arts Market development program and the Gathering at the Darwin Festival
- supported Territory Arts Trail gallery extension feasibility and business cases for the Buku-Larrnggay Mulka Centre and Gapuwiyak Culture and Arts in Arnhem Land, with further planning undertaken to progress the Godinymayin Yijard Rivers Arts and Culture Centre's upgrade and other regional projects
- hosted Desert Mob 2019 at the Araluen Arts Centre in September and October 2019, attracting more than 10 000 visitors during the 6-week exhibition, generating \$500 000 in exhibition sales and a further \$500 000 in the private market

- progressed development of new licence agreements for 19 arts organisations in Territory owned and leased assets
- progressed stimulus upgrades to the 96a Winnellie arts space and Harbour View Plaza
- provided in-kind accommodation support valued at \$1.75 million for arts organisations to ensure fit-for-purpose arts accommodation and safe work places across the Territory arts sector
- provided \$129 400 for management of 3 arts venues and coordination of services for arts tenants, including 96a Winnellie, Darwin Community Arts and Red Hot Arts Central Australia
- awarded Arts NT Creative Fellowships to 4 established Territory artists and arts workers
- delivered the Portrait of a Senior Territorian Award in November 2019 in partnership with the arts sector and hosted at the NT Library in Darwin
- moved the Araluen Cultural Centre to a cashless environment, simplifying operations and creating efficiencies for staff
- presented the 2020 Alice Prize in April as a virtual exhibition at the Araluen Cultural Centre
- presented the 2019 NT Literary Awards in July at the NT Library
- partnered with SBS Food to co-finance 'Jimmy Shu's Taste of the Territory', an 8-part prime-time series that premiered in April 2020, showcasing the diversity and multiculturalism of Darwin's food scene, generating more than one million views on SBS and SBS OnDemand
- funded 3 documentaries by an emerging Aboriginal director under 'Red Ochre', a joint initiative between Screen Territory and National Indigenous Television (NITV), which were broadcast nationally on NITV
- supported 'Maverix', the largest budgeted production to be produced by a Territory filmmaker, partnering with the ABC, the Australian Children's Television Foundation, Screen Australia and the South Australian Film Corporation. Netflix, which has a global audience of 183 million subscribers, purchased the series for world distribution (excluding Australia). The production will be filmed in Alice Springs and aired as a 10-part children's series, with an anticipated spend of \$5 million throughout the region
- supported the emerging screen sector by partnering with the Darwin International Film Festival (DIFF), Screen Producers Australia, the Australian Directors Guild, the Australian Cinematographers Society and Central Australian Aboriginal Media Association (CAAMA) to screen 4 short films at DIFF
- invested \$125 000 in the annual SPARK short film initiative with DIFF, supporting 5 emerging filmmakers
- launched the \$1.23 million Enterprise Program to build the capacity of established local practitioners and companies, with 6 filmmakers receiving Generate Enterprise Grants and 3 companies receiving Business Enterprise Grants
- delivered \$500 000 into project development, audience development, industry partnerships, career development and travel support to 85 recipients
- launched the Northern Territory's participation in the 'Reel Scout' platform and the new Screen Territory website highlighting the Northern Territory's unique locations, crew and facilities, showcasing Territory businesses and screen sector practitioners to the global marketplace
- funded a delegation of Territory filmmakers to attend MIPCOM, the world's largest screen content market held in France. Footage of the event and interviews with Territory filmmakers were covered nationally by the ABC
- launched major Indigenous initiative 'Centralised' in partnership with the South Australian Film Corporation, Screen Australia, ABC, NITV, the Documentary Australia Foundation and the Australian Film Television and Radio School
- launched the inaugural Documentary Australia Foundation (DAF)'s Indigenous Fellowship through the 'Centralised' initiative. Northern Territory-based Indigenous filmmaker Tamara Whyte was selected as the 2020 Fellowship recipient.

Invest and develop the Territory's sport and active recreation sectors

- completed key sporting infrastructure projects, including the \$6 million Motor Sports House project, more than \$12 million in water supply upgrades at Hidden Valley and new change rooms, canteen and media facilities for TIO Stadium Oval 2 in Darwin
- finalised key infrastructure projects in Alice Springs, including \$6.2 million of upgrades to the basketball and hockey centres and the Albrecht, Flynn Drive, Jim McConville and Ross Park ovals and \$500 000 upgrades for the Finke Desert Race, including a new multipurpose shed, electrical works and fencing
- delivered a number of remote sports infrastructure upgrades to encourage participation in sport to improve health and wellbeing outcomes. Upgrades undertaken included at Elliott and Amoonguna oval, recreation hall and oval upgrades at Nauiyu, as well as basketball court and oval light upgrades at Milingimbi / Yurrwi, Galiwin'ku, Barunga, Gapuwiyak and Ngukurr communities
- supported 40 peak sporting bodies and 14 active recreation organisations with \$4.43 million and \$1.47 million respectively in grant funding
- delivered key infrastructure projects in Katherine, including showground upgrades
- accomplished key Tennant Creek infrastructure projects such as completion of fence and wall upgrades at the Tennant Creek Speedway
- provided 33 380 urban sport and Learn to Swim Vouchers and \$1.26 million of remote Sport Voucher funding to support pre-school, primary and secondary students' engagement in sport, active recreation and cultural activities across the NT



AFL Indigenous round - Dreamtime in Darwin



BetEasy Triple Crown Supercars round, Hidden Valley

- conducted a review of the Sport Voucher Scheme remote program, including surveying parents' / carers', activity providers' and schools' views on the Sport Voucher Scheme's online process for the urban and learn to swim programs, with a high rate of satisfaction among user groups with the move to an online process
- offered a range of free, family friendly community events for 2019 Territory Day, such as fireworks displays in Darwin, Katherine, Tennant Creek and Alice Springs
- delivered an online community engagement program as part of #ShePlaysNT in response to recommendations from the Women in Sport Advisory Committee
- worked with more than 460 coaches and officials across the Territory, as well as more than 1 200 athletes, to educate, inform and implement appropriate delivery and development strategies in 23 sports.

Protect and provide access to the Territory's parks, heritage and cultural assets and collections

- recognised Aboriginal Rangers as 'conservation officers' under law following amendments to the *Territory Parks and Wildlife Conservation Act 1976* to provide them with additional powers to manage and protect their traditional lands. Department staff drafted a framework to ensure Aboriginal Rangers are given appropriate support and training to use the new powers effectively and to achieve better outcomes on Country
- delivered more than \$25 million of capital works and repairs and maintenance on NT parks and reserves
- completed the Limmen Bight Marine Park Plan of Management, celebrating a milestone in marine and coastal management for the Territory
- partnered with Traditional Owners, the Northern Land Council (NLC), Monash University and Flinders University on 4 weeks of annual rock art survey cultural projects in Limmen National Park, Barranyi National Park and the South East Arnhem Land Indigenous Protected Area. This project has been ongoing since 2015
- conducted joint surveys for mangrove dieback at Limmen National Park with Charles Darwin University and James Cook University and surveys of rock art and an archaeological dig with the Australian Research Council Centre of Excellence for Biodiversity and Heritage (CABAH)
- continued collaboration with CABAH, Monash University and Wollongong University to ensure important cultural and scientific records and new insights into Australia's past continues
- supported 2 Li-Anthawirriyarrangers from Borroloola to attend CABAH in Melbourne in December 2019 for a second year
- increased the number of private business partnership arrangements to 25 for commercial tourism enterprises in NT parks and reserves
- awarded a new concession in Central Australia within the Tjoritja / West MacDonnell National Park for the campground and kiosk operations at Ormiston Gorge (including Redbank Gorge and Ellery Creek Big Hole)
- granted permits for 52 new tour operators, 1 011 permits for waterfowl and pig hunting and 2 792 for commercial activities, including film and photography, use of drones, flora and fauna collection, research and Back Country Hunting
- continued joint management arrangements with Aboriginal Traditional Owners in 33 parks and reserves across the NT in close collaboration with the NLC and Central Land Council (CLC). These arrangements oversee the management of 28 347 km² of the Northern Territory
- provided \$245 000 in grant funding to support Traditional Owners on jointly managed parks, community-based wildlife programs and maintenance of registered heritage assets
- renegotiated and executed 5-year funding agreements for the NLC and CLC to support joint management, including annual joint management service plans
- negotiated 5-year funding agreements to support not-for-profit Wildlife Rescue and Rehabilitation organisations in Darwin, Katherine and Alice Springs to provide advice to members of the public and respond to requests to collect, care for and rehabilitate sick, injured or orphaned wildlife
- protected 124 unique endangered, vulnerable and threatened plant and animal species (39 species of plants and 85 species of animals) found on lands, coastlines and marine areas under the care and management of the Department
- obtained information from Northern Australia Fire Information (NAFI) showing successful completion of early dry season 'cool' burns (including prescribed burns conducted by the Department) to reduce fuel loads and establish fire breaks to reduce the likelihood and extent of 'hot' late season fires. Cool burns totalled approximately 6 865 km² in 2019. During the 2019 wildfire season, 'hot' late season fires affected approximately 4 924 km² of NT parks and reserves. Approximately 40 238 km² of NT parks and reserves remained unburnt. Implemented recommendations from a 2018-19 fire management review of Tjoritja / West MacDonnell National Park. Continued reviewing fire management processes at the park in consultation with other stakeholders and joint management partners
- continued implementation of a carbon farming project in Nitmiluk National Park with the Jawoyn people
- commenced phase one of a carbon farming project in Judbarra / Gregory National Park with Traditional Owner consultations
- conducted joint dugong surveys with Sea Rangers and Department of Environment and Natural Resources scientists in the seagrass beds of McArthur River and Sir Edward Pellew Group of Islands. A total of 10 animals were tagged and released

- supported the mapping by speleologists of the limestone karst cave system in Judbarra / Gregory National Park, which covers a total of 300km: the longest system in the southern hemisphere
- developed and implemented crocodile management action plans to promote visitor safety and education across northern Australian parks
- implemented the Aboriginal Apprentice Program that has supported the successful completion of apprenticeships and the attainment of qualifications in Certificate III and Certificate IV Conservation and Land Management studies
- continued to provide a flexible employment program, offering short-term and casual work for Aboriginal people in NT parks and reserves
- partnered with and sponsored the annual Territory Natural Resource Management Awards
- formalised Back Country Hunting arrangements in remote areas of Litchfield National Park
- completed restoration works at the Ross Smith Memorial in Fannie Bay, Darwin
- conducted a site clean-up at the Heritage-listed Cape Don Lighthouse complex
- provided \$283 633 in heritage funding to 18 recipients to support heritage assets and conservation work
- invested \$291 395 through the Regional Museums Grant Support Program for 8 regional and remote museum projects across the Territory
- merged the NT Library and NT Archives Service to create Library & Archives NT in September 2019 to deliver improved services
- invested \$4.8 million in the Territory's public library sector through the Public Library Funding Agreement operational grants
- provided public library collections in print and digital form
- provided digital infrastructure including a Territory wide library management system and community internet services to 46 remote communities
- released a new version of the Library & Archives NT digital collections platform Territory Stories for public use and feedback in November 2019. Online collection use continued to grow, with 323 603 visits to Library & Archives NT online platforms
- added a further 79 linear metres of archival collections, bringing the total collections under Library & Archives NT management to 11.93 linear kilometres.

Strategies and plans released, being developed or under review

- released the **Northern Territory's Tourism Industry Strategy 2030** in September 2019, which outlines the strategic direction for the tourism sector over the next decade
- released the Territory's first **Long-Term Business Events Strategy** in July 2019 to guide the growth of the Territory business events sector for the next 10 years and beyond
- released the **Aboriginal Tourism Strategy 2020–30** in November 2019 to inform the growth of Aboriginal tourism, including economic development and employment opportunities for Aboriginal Territorians on country
- released the **Northern Territory's Creative Industries Strategy 2020–2024** in partnership with the Chamber of Commerce NT and industry in June 2020
- released the **Limmen Bight Marine Park Plan of Management** in March 2020 to help safeguard the marine park through sustainable fisheries management and support development of tourism and local job opportunities
- delivered the **10-Year Museums Master Plan for Darwin and Palmerston** in September 2019 to guide future investment, services and programs over the next decade
- delivered the **Northern Territory Sport Integrity Action Plan** in March 2020, including a 'drugs in sport' education strategy and an online sport integrity toolkit
- developed the **'Drive' strategy** to capitalise on the fly-drive and long-haul drive visitor market, which accounts for more than 50% of visitors to the Territory. The Drive Strategy will draw on recent research and recommend related infrastructure requirements and be a critical connector to the suite of regional tourism Destination Management Plans being developed
- formalised the **Youth and Education Strategy** to capitalise on international study tours and interstate schools who visit the Territory through school excursions, anticipated for release by the end of 2020
- developed the **Northern Territory Active Recreation Strategy 2020–24**.

Looking forward – the next 12 months

- continue to respond to the impact of COVID-19 and continue to deliver recovery programs
- finalise regional tourism Destination Management Plans for Alice Springs and MacDonnell, Barkly, Big Rivers and Lasseter regions
- develop Destination Management Plans for the Darwin and Arnhem Land regions, planned for completion in 2020–21
- develop a new 4-year Screen Industry Development Plan effective from July 2020, in consultation with the Screen Industry Advisory Council

- collaborate with Traditional Owners to develop an Arltunga Historical Reserve Joint Management Plan and the Ruby Gap Nature Park Joint Management Plan to define the vision for the long-term requirements to protect and enhance their value
- collaborate with Jawoyn Traditional Owners to develop the Gorge Tourism Precinct Master Plan, capturing ideas and projects that reflect the vision of Nitmiluk National Park and surrounding precinct
- develop the Northern Territory Institute of Sport Service Delivery Framework 2021–24
- deliver the Arts Business Essentials forum in November 2020 to provide professional development and capacity building for a strong and sustainable arts and creative industries sector in the Northern Territory
- support the delivery of the Australian Performing Arts Market at Darwin Festival in 2021
- scope a preliminary feasibility study for a textile printing and fashion manufacturing hub as an outcome of the NT Creative Industries Strategy 2020–2024
- review the *Heritage Act 2011* with a view to improve and modernise the Act
- finalise a whole-of-site scoping study during 2020 to determine future plans for the Tennant Creek Battery Hill Mining Centre, including the Visitor Information Centre and adjacent buildings
- finalise phase one of the carbon farming project at Judbarra / Gregory National Park with Traditional Owners and partner agencies
- implement the Limmen Bight Marine Park Management Plan and engage a consultant to develop the first draft of a Healthy Country Plan that will be the critical first step for the establishment of a Marranbala Ranger Group
- continue rock art survey, archaeology and cultural preservation projects in Limmen National Park with Monash University and Centre for Excellence for Biodiversity and Heritage
- review camping and trail fees to align Territory charges with those in other jurisdictions to ensure these important community and visitor assets can be maintained to a high standard
- revitalise the oral history program to ensure memories of the Territory's history are preserved for future generations
- launch an updated version of Territory Stories with significantly increased access to NT historical content from across Australia
- continue to support development of a National Indigenous Cultural Centre in Alice Springs
- continue planning for the National Aboriginal Art Gallery in Alice Springs, including development of concept designs
- continue delivery of an art gallery within the Darwin Civic and State Square Precinct, including delivery of a business case and development of architectural designs
- progress delivery of gallery extensions in Tennant Creek, Katherine and Arnhem Land
- continue upgrade of air conditioning at MAGNT, Bullocky Point
- review and contemporise the *Strehlow Research Centre Act 2005*
- implement outcomes of a review into the Sport Voucher Scheme remote program
- continue to work with regional councils to improve participation in sport and active recreation, supporting staff and the community by staging regular sporting activities and competitions
- continue to implement approved recommendations from the Women in Sport Advisory Committee final report
- host the second annual Northern Territory Sport Integrity Symposium in November 2020 using national and international experts to inform and update the sporting community
- complete the \$4.8 million investment for installation of lighting at Bagot, Gardens and Nightcliff ovals with the City of Darwin
- implement new service delivery contracts for lifeguard and maintenance services for the Leanyer Recreation Park and the Palmerston Water Park and finalise an Expression of Interest process for the operation of cafes at both parks
- complete the \$2.9 million investment for lights at the Marrara Cricket Ground and Charles Darwin University Palmerston Oval 2 with NT Cricket
- commence delivery of upgrades to the Don Dale Pavilion at the Katherine Sports Grounds
- complete delivery of lighting at Albrecht Oval and a running track at Rhonda Diano Oval in Alice Springs
- commence delivery of the \$9 million investment upgrades at Purkiss Reserve in Tennant Creek
- complete 12 remote sporting infrastructure projects across the Territory in Ampilatwatja, Borroloola, Docker River, Gapuwiyak, Haasts Bluff, Milikapiti, Mount Liebig, Ngukurr, Papunya, Robinson River, Ti Tree and Yuendumu
- deliver the new \$1.6 million race control tower for the Central Australian Drag Racing Association
- commence implementation of the Alice Springs Telegraph Station Interpretation Plan, providing options and recommendations for the precinct
- develop a new multi-day walking trail in Watarrka National Park with a high-end camping accommodation concept in consultation with Traditional Owners
- deliver erosion and drainage works for mosquito management at Casuarina Coastal Reserve
- deliver stage 2 works for enhancement of the Creek to Coast trail in Casuarina Coastal Reserve, with signage, shade and seating installation and sections of trail surface upgrades

- complete stage 2 of the Central Valley development at Litchfield National Park, with 3 new campgrounds and a day use area with access to numerous new swimming sites
- support installation of a macro mobile telephone tower to be built by Optus in Litchfield National Park, under the Federal Blackspot Program, led by the Department of Corporate and Information Services
- replace and upgrade swim entry / exits at Bitter Springs, Elsey National Park
- upgrade of boardwalk to the Mataranka Thermal Pool, Elsey National Park
- complete the Judbarra / Gregory National Park and Keep River visitor experience plans
- develop new adventure cycling opportunities through Tjoritja / West MacDonnell National Park
- develop combined bike / walk trail connecting the Central Valley development at Litchfield National Park to Lost City and Litchfield Park Road
- deliver stage 3 works for Surprise Creek Falls in Litchfield National Park to construct the new campground
- commence trial implementation of smoking-free areas within NT parks and reserves, particularly for high visitation, popular swimming locations like Berry Springs.
- opened Australia's first semi-permanent International Basketball Federation (FIBA) 3X3 basketball court in August 2019
- displayed 4 of the 8 illuminated sculptures of NT Major Events Company's Bruce Munro: Tropical Light exhibition within the Darwin Waterfront Precinct from 1 November 2019 to 24 March 2020, with the corporation recording a total attendance of 41 499 people at the sculpture sites
- reopened the Stokes Hill Wharf fishing platform in June 2020 after maintenance was completed, with 15 new artificial reefs deployed by the Department of Primary Industry and Resources
- continued close work with local businesses, with a new restaurant 'Mad Cow' opening its doors in November 2019
- commenced operation of Neuron e-scooters within the Darwin Waterfront Precinct in January 2020, as an extension of the City of Darwin's e-scooter trial
- launched a new Darwin Waterfront website in February 2020 with a modernised look, improved technology and a stronger focus on the precinct as a leisure and lifestyle destination
- supported businesses during COVID-19 restrictions, including establishing 2 'Grab & Go' drive-throughs, providing public spaces for business extensions, creating additional outdoor seated areas (including the Waterfront Beach Club), coordinating marketing campaigns and providing rental relief for Stokes Hill Wharf food and beverage businesses and tourism operators
- reopened an improved Wave Lagoon in June 2020 following repairs and maintenance
- improved the public amenity of the area through the replacement of LED light cabinets on the sky bridge, upgrades to the HV feeder cable on Stokes Hill Wharf, new closed-circuit television (CCTV) cameras and a new access point from the public domain space to building 3 restaurants
- completed stage 1 works and a prototype room for a luxury hotel.

COMMERCIAL ORGANISATIONS

The commercial organisations Darwin Waterfront Corporation (DWC) and NT Major Events Company (NTMEC) operate under an independent governance structure and, as such, report on annual activities via their own annual reports.

Funding is provided in a grant to DWC and NTMEC by the Department to deliver government priorities.

In 2019–20, the Darwin Waterfront Precinct attracted an estimated one million visitors. This included more than 190 public events held at the Darwin Waterfront attracting more than 80 000 additional visitors. The Wave Lagoon attracted 79 303 people, noting it was closed from 26 March 2020 to 19 June 2020 (inclusive) due to COVID-19 and for repairs and maintenance.

In 2019–20, NTMEC broke a world record for the Great Air Race, delivered the internationally exclusive Bruce Munro: Tropical Light city-wide exhibition in Darwin, broadcast Alice Springs to the nation for the Big Bash League and hosted the most successful Red CentreNATS event to date.

Significant achievements

Darwin Waterfront Corporation

- opened 3 new harbour cruise ticketing offices on Stokes Hill Wharf in July 2019, providing increased opportunities for tourism operators to have a physical presence at the wharf
- supported 2 Stokes Hill Wharf businesses to complete their internal shop renovations

NT Major Events Company

- hosted a world-first city-wide exhibition in Darwin by internationally renowned artist Bruce Munro. The Bruce Munro: Tropical Light exhibition achieved total attendances of 41 499 and generated 17 491 visitor nights and \$3.71 million in direct visitor spend. The total economic stimulus to the Northern Territory was \$9.28 million. The exhibition placed Darwin and the Territory on the national and international stage, with widespread media coverage reaching an audience of 16.7 million people. Paid social media activities reached more than 3.3 million people and the Tropical Light app was downloaded 5 656 times
- undertook a review of the NTMEC brand strategy and developed a new corporate logo to better reflect the company's passion for promoting the Territory as a world-class events destination

- developed a range of industry resources to build the capacity and capability of the Territory's events industry and supply chain. Resources included how to develop an event management plan, prepare an event budget and engage with media and influencers
- became the central point for all Northern Territory Government-supported event and festival funding with the transfer of community events and festivals from the Department. NTMEC supported more than 40 events in 2019–20 through the event funding program
- conducted an analysis of 19 supported community events across 6 regions in the Territory during 2019. These events were responsible for generating 85 137 visitor nights and an economic benefit (new money) of \$15.9 million for the Territory
- delivered the 2019 Red CentreNATS, which recorded an attendance of 16 468 over the multi-day event. The Red CentreNATS was responsible for bringing 3 051 visitors to Alice Springs, who generated an economic impact of \$3.52 million for the local economy. The total economic stimulus generated by Red CentreNATS in Alice Springs was \$5.41 million
- partnered with Tourism NT for Season 5 of Australia's richest fishing competition, Million Dollar Fish. The season launched on 1 October 2019 and ran until 31 March 2020. Six lucky winners took home \$55 000, with the elusive million dollar barra still unclaimed
- programmed a reimagined Territory Day 2020 to comply with COVID-19 restrictions to include a 'Turn up for the Territory' campaign, a documentary showcasing different Territorian experiences including an historical reflection on the Territory
- awarded a Guinness World Record as part of the Centenary of the Great Air Race celebrations. The world record was accomplished for having the most people making paper aircraft simultaneously across multiple venues. The attempt saw 7 Darwin schools with 2 292 students take part. The Centenary celebrations concluded with the retracing of the Great Air Race flight by international adventurer Michael Smith, supported by a commemorative event at the Darwin International Airport
- secured a Big Bash League match between the Hobart Hurricanes and Sydney Sixes. The event took place in Alice Springs on 22 December 2019 and was accompanied by a series of community activations
- extended the contract of the Territory's official NRL team, the Parramatta Eels, until 2022. The team visited Alice Springs in November 2019 in a pre-season training camp. Activities included 3 open training sessions, a junior skills clinic and an Eels academy training session with Parramatta Eels senior coaching staff. The team visited Ltyentye Apurte School in Santa Teresa, the Alice Springs Juvenile Centre and Yirara College and volunteered for the Clontarf Foundation at Yeperenye Shopping Centre
- managed the Gathering and Events hotline as part of the Northern Territory Government's COVID-19 response. The hotline was manned 7 days a week for 3 months during the peak of mass gathering restrictions, with more than 3 000 calls received during that time

- supported the Territory's events industry and supply chain by hosting 2 business continuity online seminars in response to the ban on mass gatherings as a precautionary measure in response to COVID-19. The seminars were viewed by more than 500 people.

Strategies and plans released, being developed or under review

Darwin Waterfront Corporation

- commenced development of a comprehensive master plan for the Darwin Waterfront municipality in 2020–21.

NT Major Events Company

- progress the goals outlined in NTMEC's current strategic plan during 2020. This will be completed through a renewed focus on developing the next stage of strategic principles beyond 2020, taking into account the COVID-19 pandemic recovery.

Looking forward – the next 12 months

Darwin Waterfront Corporation

- finalise a comprehensive master plan for the municipality
- encourage new commercial business investment such as a new aquatic activity for the Recreation Lagoon and increased tourism at Stokes Hill Wharf
- open stage 2 of the Recreation Lagoon for public use
- improve disability access to the Recreation Lagoon
- continue to support business recovery post pandemic.

NT Major Events Company

- host a rescheduled Parrtjima – A Festival in Light in September 2020, as the April 2020 event was postponed due to COVID-19. NTMEC has worked closely with the Parrtjima Reference Group, comprising 5 Arrernte Traditional Owners, to bring to life the theme 'lifting our spirits' through a dazzling light and art event
- host a double header of the BetEasy Darwin Triple Crown and Corestaff Darwin Supersprint with back-to-back weekends of Supercars action in Darwin for the first time since the inception of the event in 1998
- plan the 2022 Alice Springs Masters Games following cancellation of the 2020 event due to COVID-19. NTMEC is working with sports organisations and the community to build on excitement already generated for the Games, which was reflected in participant and volunteer registrations for the 2020 event
- plan the 2023 Arafura Games after the 2021 edition was cancelled due to COVID-19. The Arafura Games Advisory Committee will continue to oversee planning as NTMEC gears up for 2023
- ensure the future of elite AFL matches within the Territory. A new agreement secured by NTMEC has seen the Gold Coast Suns and Melbourne Demons confirm games in Darwin and Alice Springs until 2024.



Partjima - A Festival in Light, Alice Springs.



OUTPUT GROUP: CORPORATE AND GOVERNANCE

Outcome

Improved organisational performance through strategic and governance leadership and provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the Department's functions.

Shared services received

Corporate and governance services received free of charge from the Department of Corporate and Information Services.

SIGNIFICANT ACHIEVEMENTS

- delivered the 2019–20 internal audit program to test the adequacy of the Department's risk management, control and governance processes
- obtained a satisfactory Department compliance audit with one audit recommendation
- reviewed and strengthened the Department's strategic reporting Framework
- implemented output performance reporting and monitoring
- completed a review of the Department's boards and committees, including the relevant governance arrangements and commenced implementation of review recommendations
- developed and commenced implementation of the Department's Fraud Control Policy and Plan
- implemented a new work health and safety governance structure for the Department based on the recommendations of an internal review of the Safety Committees Framework
- reviewed the Department's existing Strategic Risk Register and established divisional risk registers.

Strategies and plans released, being developed or under review

- Complaint Management Framework
- Contract Management Framework
- Disability Action Plan
- Grant Management Framework
- Strategic Plan 2021–2023
- Strategic Workforce Plan
- Volunteer Management Policy.

Looking forward – the next 12 months

- continue to implement recommendations arising from 'A Plan for Budget Repair – Final Report 2019' as they apply to the Department

- continue to work with the Department of Corporate and Information Services (DCIS) and the Department of Infrastructure, Planning and Logistics (DIPL) to deliver services under a centralised model
- review and monitor the Department's strategic and operational risks and implement the Department's 2020–21 Internal Audit Plan
- continue to review, develop and implement policy and procedures to support the Department's Integrity Framework
- complete the Department's Review of Grant Management and Administration and commence implementing recommendations
- continue to implement recommendations of the Department's Review of Board and Committees
- support Departmental workforce development and planning through actioning goals in the Strategic Workforce Plan and the Aboriginal Employment Strategy.
- revise the Department's Outside Employment Policy

Darwin Waterfront Precinct.



Birds of prey display, Alice Springs Desert Park

BUSINESS LINE: TERRITORY WILDLIFE PARKS

Territory Wildlife Parks is a Government Business Division consisting of the Territory Wildlife Park in the Top End and the Alice Springs Desert Park in Central Australia. The parks support the Territory's biodiversity through captive breeding of endangered, rare and threatened species and help people understand, respect and enjoy the Territory's natural environment.

The purpose of both parks is to showcase the Territory's unique flora and fauna in a natural environment that is educational, interactive and interesting for the visiting public as a tourist attraction and a community asset.

Key performance indicators

KEY DELIVERABLES	2018-19			2019-20	
	BUDGET	ESTIMATE	ACTUAL	BUDGET	ACTUAL ¹
Territory Wildlife Park					
Visitors ²	60 000	60 000	60 700	60 000	46 100
Biodiversity conservation programs	3	3	3	2	2
New visitor experiences	4	3	4	2	2
Visitor satisfaction	95%	95%	90%	95%	92%
Alice Springs Desert Park					
Visitors ³	75 000	68 000	66 100	68 000	42 700
New visitor experiences	5	1	5	4	3
Threatened species breeding programs	5	5	4	4	5
Visitor satisfaction	97%	97%	97%	97%	96%

1. Visitor numbers are rounded to the nearest 100.

2. Decreased visitor numbers attributed to COVID-19 travel restrictions and closures.

3. Decreased visitor numbers attributed to COVID-19 travel restrictions and closures.

Note: Figures for the 2019-20 Estimate and 2020-21 Budget have not been provided due to delivery of the 2021 Northern Territory Government Budget in November 2020.

TERRITORY WILDLIFE PARK

The Territory Wildlife Park (TWP) provides visitors with an opportunity to see and experience wildlife in their natural habitats and learn about the Top End's flora and fauna. The staff at the park maintain an animal collection of more than 4 000 individual animals and 400 species. They also deliver educational presentations to the public and facilitate events and activities for the community's education and enjoyment.

Each year, the TWP receives regular donations of rescued wildlife from the public and confiscated or rescued wildlife from the Wildlife Operations unit. The park treats and maintains the animals and works with other zoos and wildlife carers to ensure animals not suitable for its collection have the best chance of survival and welfare standards are maintained.

The park's Supervisor of Aquatics and Horticulture, Travis Messner, won the Group Training NT award for Supervisor of the Year in April 2020.

In 2019–20, the TWP received 46 100 visitors, 13 900 fewer than in the previous year. The significant reduction in numbers was attributable to reduced demand resulting from COVID-19 travel restrictions and closures. The park was closed to visitors as a result of COVID-19 restrictions for 29 days. The park was re-opened to visitors at noon on 1 May 2020.

Enhancing visitor experiences

- opened an art trail celebrating Australian Threatened Species month during September 2019. It contained a new permanent art installation by local artist Maria Kraatz and several temporary installations by local artists including Kate Bussey, Lyn Lambeth, Melanie Tribe, Aly de Groot, Jasmine Jan, Alicia Hart and Frank Simeone
- completed stage 2 of a back-up power generation system project to provide security of supply during power outages
- applied water efficiency upgrades across the park to reduce reliance on ground and surface water from the Berry Springs Dolostone Aquifer
- upgraded the park's sewerage system
- facilitated several short documentary films produced by students from the Charles Darwin University, which have been used to promote the park on social media and YouTube.

ALICE SPRINGS DESERT PARK

The Alice Springs Desert Park (ASDP) provides visitors with an opportunity to see wildlife in their natural habitats and to learn about the flora and fauna of Central Australia. The staff at the park maintain an animal collection of more than 1 000 vertebrate animals from 115 species and 150 invertebrates of 12 species. They deliver educational presentations to the public and facilitate events and activities.

The nursery participated in the Seedbank project, collecting and undertaking trial seed propagation techniques as required under the Australian Seedbank Partnership agreement 2020–2025.

Staff at the park also provide educational and entertaining presentations.

In 2019–20, the ASDP received 42 700 visitors, which was 25 400 fewer than in the previous year. The significant reduction in numbers was attributable to reduced demand resulting from COVID-19 travel restrictions and closures.

The park was closed to visitors as a result of COVID-19 restrictions for a period of 57 days. The park was re-opened to visitors the morning of 28 May 2020.

Enhancing visitor experiences

- completed and opened a 200-metre path adjacent to the Desert Rivers Habitat, providing a mini Larapinta Trail-style experience and scenic lookout within the park
- commenced remodelling of the old entry station building into a meeting and community event facility
- introduced a weekly 'nature play' event, encouraging families to connect with nature through unstructured play
- transferred the numbat display to a larger external woodland location from the Nocturnal House that now has power to heat nest boxes for the winter season
- completed a seasonal wildflower display in key areas of the park, adding to the visitor experience with many positive comments and pictures taken
- developed a 'Merne' cultural tour for international visitors, exploring the cultural and food uses for plants to commence operations once international travel resumes.

Territory Wildlife Parks Pricing Policy

The Territory Wildlife Parks Pricing Policy was approved by government late in 2018–19. Updated entry prices were developed under the Territory Wildlife Parks Pricing Policy, and the Territory Parks and Wildlife Conservation By-laws 1984 were amended.

From 1 July 2019, entry prices for the Territory Wildlife Park and Alice Springs Desert Park increased following a review into the commercial operations of these parks. The entry price increase aligned the parks with entry fees of similar estates (zoos and wildlife parks) across other jurisdictions as well as similar tourism offerings in the NT.

Increasing the entry price provided the parks with the platform to respond to changing market conditions, cost recovery of the commercial elements of the operation and a fair environment for other wildlife operations in the NT. The change further addresses the principles of competitive neutrality that apply to commercial activities within the parks.

Both the Territory Wildlife Park and Alice Springs Desert Park will continue to provide vital conservation / biodiversity and education programs to the local community in addition to their commercial functions.

Children under 5 years will continue to receive free entry, with NT school students on excursions receiving the same benefit.

As part of the pricing policy, the parks are able to provide improved reporting about the Community Service Obligations performed, the expenditure of Community Service Obligation Funding and commercial operations undertaken. This will offer further transparency to the community on income, expenditure and operations.

Conservation programs

Conservation programs for the Territory Wildlife Park (TWP) throughout 2019–20 included:

- 2 programs to conserve endangered species: an atlas moth re-introduction program and an Australian Species Management Plan program for the ghost bat
- the TWP supported 12 additional research programs being conducted by various university students and other government and non-government research organisations
- the TWP Monsoon Forest section successfully bred 25 Gouldian finches, which will be placed on display at the park.

Conservation programs at the Alice Springs Desert Park (ASDP) during 2019–20 included collaborating with non-government organisations and other facilities for 4 programs to conserve endangered species:

- worked with various partners across Australia to improve the genetic variability of the rufous hare-wallaby, or mala, as part of the National Recovery Plan. Nine animals were relocated to Newhaven. The ASDP will receive 3 animals from Scotia in August 2020. The breeding program will facilitate cross breeding of the macropods from Newhaven, Scotia and the park's populations to maintain the mala's viability. The Friends of the Desert Park donated camera traps to assist with monitoring of the free-range population at the park
- in partnership with the Zoo and Aquarium Association Australian Species Management Program for bilbies, 2 animals were sent to Dubbo and one to Mallee Cliffs for release. The ASDP received 3 animals for breeding. The breeding program is intended to facilitate a release population for Newhaven Wildlife Sanctuary in the future

- in partnership with Australian Wildlife Conservancy and Zoos South Australia, the park established a breeding population of greater stick-nest rats. The partnership will see 8 offspring go back to Monarto Zoo for release at Mallee Cliffs in August 2020 (depending on COVID-19 transport restrictions)
- in partnership with Australian Wildlife Conservancy, the park successfully bred red-tailed phascogales, with 29 animals provided for release at Newhaven in June 2020
- continued to maintain a captive bred floodplain (Slater's) skink population for potential reintroduction to the wild population at the park, to supplement their numbers if required.

Strategies and plans released, being developed or under review

- a master plan for the Territory Wildlife Park providing a roadmap for its future use and operation was completed by external consultants in late 2019 and submitted to the Department. It is expected the recommendations contained within the master plan will be considered for action in late 2020
- Alice Springs Desert Park will develop a master plan during 2020–21
- both parks will develop Visitor Experience Development Plans over the next 12 months to guide visitor experiences and new product development.

LOOKING FORWARD – THE NEXT 12 MONTHS

Territory Wildlife Park

- open a new nature playground in late 2020
- plan new art installations and an exhibition from the Artists in the Park program for late 2020
- implement a comprehensive repairs and maintenance program to ensure the park's infrastructure remains safe for visitors, staff and animals well into the future
- continue water efficiency upgrades across the park to reduce the park's use of the Berry Springs Dolostone Aquifer
- pilot a breeding program for black-footed tree-rats. The results will inform future breeding programs and potentially provide capacity for these unique Australian mammals to be displayed in other wildlife parks around Australia
- seek new bloodlines for the Australian Species Management Plan for ghost bats
- welcome a new dingo pup to the park in the latter part of 2020. It will be trained as an encounter animal for educational purposes.

Alice Springs Desert Park

- open the refurbished 'Old Entry Station' to facilitate meetings and community events, including renaming the building
- develop a new format for nocturnal tours
- introduce a new self-guided activity sheet for local school groups
- launch a new raptor experience
- replace major air conditioning units in the café and function building
- develop an ASDP Master Plan for the next 10 years to prioritise strategic direction, business priorities and developments at the park
- review revenue options in the current COVID-19 operating environment.



Bird Encounter, Alice Springs Desert Park



Dingo Encounter, Alice Springs Desert Park



Birds of prey display, Territory Wildlife Park



Northern Quoll, Territory Wildlife Park

SECTION 3

OUR PEOPLE

WORKFORCE

The Department of Tourism, Sport and Culture has a diverse workforce of highly skilled professionals.

The Department recognises its greatest asset in achieving strategic goals is the ability of its people to work together in an integrated way.

The Department of Corporate and Information Services (DCIS) Enterprise Corporate Services' Human Resource (HR) teams partner with the Department to build and enhance organisational capability, support a high-performing workforce and strengthen people management practices through a range of initiatives.

The Department's Strategic Workforce Plan 2018–20 identifies current and future workforce challenges and outlines actionable strategies to ensure the Department's workforce can deliver on strategic priorities.

The plan addresses the areas of:

- workplace culture and wellbeing, ensuring the Department has a positive, high-performing, diverse and inclusive culture
- empowered and capable leaders and managers, ensuring leaders and managers are high performing and use their capabilities to achieve increased performance and productivity
- capability and development, to create the right environment for people to perform and ensure the Department attracts and retains talented people.



Katherine Junior Rangers

In 2019–20, the Department:

- increased Aboriginal employment by 4% as a result of the Special Measures Plan prioritising employment of Aboriginal applicants for all advertised vacancies
- established a Change Management Consultative Committee to consult on significant matters affecting employees
- supported home-based flexible working arrangements during the COVID-19 pandemic
- provided a Middle Management Leadership Training Program targeting new and aspiring managers and team leaders
- recognised and rewarded service milestones.

LOOKING FORWARD – THE NEXT 12 MONTHS

- develop a new Strategic Workforce plan.

Workforce profile (demographics – metrics)

In 2019–20, the Department of Tourism, Sport and Culture employed 531 paid employees (from a full-time equivalent (FTE) of 500), compared to 598 paid employees in 2018–19. The reduction in paid employees in 2019–20 can be attributed to:

- transfer of Corporate Services (Human Resources, Information Technology and Information and Records Management) function and associated employees to DCIS
- transfer of infrastructure function and associated employees to DIPL
- employee separations that are still going through recruitment processes to backfill
- reduced casual workforce due to COVID-19 and staged restrictions and closures of facilities.

Employees by section

DIVISION	2016-17	2017-18	2018-19	2019-20
Executive Services	11	10	9	8
Strategic Services	41	37	37	71
Tourism and Events	59	74	78	79
Parks, Wildlife and Heritage	291	293	278	253
Community Participation, Sport and the Arts	172	150	142	89
Total FTE	574	564	544	500
Total paid headcount	643	624	598	531
Total headcount	802	775	678	600

Numbers provided are as at 30 June of each reporting year.

Paid headcount: Employees who have an FTE value greater than zero.

Headcount: Employees, paid and unpaid, who belong to the agency.

Headcount is the count of physical people, so a part-time person would count as one.

In 2019–20, 86% of employees (455) were employed in the administrative or technical streams, consistent with prior years.

Paid headcount by stream

STAFFING CLASSIFICATION	2016-17	2017-18	2018-19	2019-20
Administrative	308	291	282	252
Technical	203	223	214	203
Professional	58	56	47	46
Executive Contract Officers	20	19	19	14
Theatrical	8	6	9	2
Physical	40	24	20	13
Early careers	6	5	7	1
Total	643	624	598	531

Numbers based on paid headcount, including casual and part-time employees, as at 30 June for each reporting year.

Paid headcount by classification

CLASSIFICATION	2016-17	2017-18	2018-19	2019-20
AO1	20	17	9	5
AO2	20	15	11	5
AO3	25	26	25	22
AO4	53	43	39	34
AO5	50	38	36	45
AO6	46	57	55	55
AO7	44	41	47	33
AQF3A	0	0	1	1
ECO1	12	8	8	6
EO2	0	2	0	1
ECO2	3	5	5	4
ECO3	3	3	4	3
ECO4	1	2	1	0
ECO6	1	1	1	1
GRADT	0	0	1	0
P1	15	16	15	10
P2	18	16	11	14
P3	16	15	12	13
PH2	35	21	18	11
PH3	2	2	1	2
PH4	3	1	1	0
SAO1	33	36	40	32
SAO2	17	16	20	20
SBA	6	5	5	0
SP1	8	8	8	8
SP2	1	1	1	1
T1	78	101	93	88
T2	61	58	62	59
T3	35	37	33	33
T4	17	14	14	16
T5	12	13	12	7
TELA	2	2	3	0
TELB	5	4	5	2
TELD	1	0	1	0
Total	643	624	598	531

Numbers based on paid headcount, including casual and part-time employees, as at 30 June for each reporting year.

AO – Administrative Officer, T – Technical, P – Professional, ECO – Executive Contract Officer, EO – Executive Officer, TELA, TELB, TELD – Theatrical Employee, PH – Physical, SAO – Senior Administrative Officer, SBA – School-Based Apprentice, AQF3A – Trainee / Australian Qualification Framework 3A, GRADT – Graduate.

Employees by region

In 2019–20, the majority of employees, 67% (or 355), were located in the Darwin region followed by 24% (or 125) in the Central Australia region. Darwin-based employees decreased in percentage breakdown in 2019–20 (67%) when compared to 2018–19, with 73%. Central Australia employee representation has remained consistent in percentage breakdown, with 24% in 2019–20 compared with 25% in 2018–19.

Paid headcount by region

REGION	2016-17	2017-18	2018-19	2019-20
Darwin region	416	402	397	355
Central Australia region	179	170	152	125
Katherine region	40	43	39	41
Barkly region	2	2	2	2
Outside the NT	6	7	8	8
Total	643	624	598	531

Numbers rounded and based on paid headcount including casual and part-time employees as at 30 June for each reporting year.

Employees by employment status

In 2019–20, the Department employed 433 permanent employees, equating to 82% of paid employees, a decrease compared to 2018–19 which was 73%.

Paid headcount by employment status

EMPLOYMENT STATUS	2016-17	2017-18	2018-19	2019-20
Permanent	465	462	464	433
Fixed period	103	94	78	66
Casual	75	68	56	32
Total	643	624	598	531

Source: Personnel Information and Payroll System. Figures based on paid headcount of ongoing, fixed-period and casual employees as at 30 June for each reporting year.

Gender comparison

As at 30 June 2020, the Department had 55% (290) female and 45% (241) male employees, demonstrating a consistent female / male percentage split over a 4-year period.

In 2019–20, women held 59% (45 employees) of positions at the SAO1 / SP1 level and above, compared to 63% in 2018–19, 56% in 2017–18 and 57% in 2016–17.

Paid headcount by gender

GENDER	2016-17	2017-18	2018-19	2019-20
Female	363	359	340	290
Male	280	265	258	241
Total	643	624	598	531

Source: Personnel Information and Payroll System. Figures based on paid headcount of ongoing, fixed period and casual employees as at 30 June for each reporting year.

Age

The average age of the Department's employees was 47 years old in 2019–20 compared to 44 in 2018–19. The Department's age profile shows peaks in the 35–44 age category, corresponding to 25% of employees. There were 249 employees, or 47%, aged 45 or older, of which 23% reached the early retirement age of 55, which remained consistent with the figures for 2018–19.

Paid headcount by age

AGE	2016-17	2017-18	2018-19	2019-20
15–24	43	37	41	25
25–34	162	151	129	123
35–44	155	151	143	134
45–54	165	148	148	128
55–64	96	116	116	102
65+	22	21	21	19
Total	643	624	598	531

Figures based on paid headcount of ongoing, fixed period and casual employees as at 30 June for each reporting year.

Recruitment, retention and separation

During 2019–20, 111 employees were recruited to the Department (through commencements into the NTPS or transfers into the Department from elsewhere in the NTPS), 108 employees departed (either through resignations, retirement or cessation of contracts) and 52 employees transferred to other government agencies. This equates to an employee turnover rate of 30.6%, compared to a turnover of 27.9% in 2018–19.

Turnover

TURNOVER	2016-17	2017-18	2018-19	2019-20
Total separations ¹	146	219	173	160
Average paid headcount ²	516	638	619	522
Turnover ³	28.3%	34.3%	27.9%	30.6%

1. Total separations include all ongoing, fixed-period and casual employees.
2. Average paid headcount reflects paid headcount of ongoing, fixed-period and casual employees averaged over the reporting period.
3. The 2018–19 method of turnover calculation differs from prior reports, with a standard business rule and calculation applied to the data incorporating total separations and average paid headcount for the reporting period.

Workforce diversity

Equal employment opportunity

The Department is committed to having a diverse workforce and values the contributions of people from different cultures and backgrounds. In March 2019, the Department introduced a Special Measures Plan to increase Aboriginal employment participation through priority consideration for Aboriginal applicants against advertised vacancies.

Equal employment opportunity (EEO) measures

EEO MEASURE	2016-17		2017-18		2018-19		2019-20	
	TOTAL IDENTIFIED	PERCENTAGE OF IDENTIFIED EMPLOYEES	TOTAL IDENTIFIED	PERCENTAGE OF IDENTIFIED EMPLOYEES	TOTAL IDENTIFIED	PERCENTAGE OF IDENTIFIED EMPLOYEES	TOTAL IDENTIFIED	PERCENTAGE OF IDENTIFIED EMPLOYEES
Aboriginal	64	10.0	63	10.1	50	8.4	66	12.4
Person with a disability	10	1.6	9	1.4	9	1.5	7	1.3
Cultural diverse background ¹	29	4.5	31	5	42	7	37	7.0

Numbers provided are as at 30 June for each reporting year.

1. Self-identity as a person whose first language spoken as a child is other than English and first language spoken by their mother and father is other than English.

Note: EEO declarations are voluntary and may result in under-representation of identified employees.

Employment and career development

The Department's Aboriginal Employment Strategy consists of initiatives to improve employment outcomes for Aboriginal people. Several initiatives in 2019-20 increased Aboriginal representation, including the use of the Department's Special Measures Plan for all vacancies and employing Aboriginal trainees.

The Department's Aboriginal Employment Reference Group's role is to implement, monitor and drive the strategy. The group held 6 meetings during 2019-20.

The Department promotes development opportunities to strengthen and support Aboriginal employees, including opportunities for Aboriginal staff to represent the Department on whole-of-government forums.

The Department also creates indirect Aboriginal employment opportunities through partnerships, such as Aboriginal custodians delivering local cultural inductions on jointly managed parks. This contributes to generating an income for Aboriginal custodians, enhances relationships and helps foster better understanding of Aboriginal culture.

Managing and developing our people

The Department is committed to building a professional culture that supports a diverse workforce and that positions the Department as an employer of choice. The Department invests in building the capability of employees through learning and development programs, study assistance, professional development, early careers programs and induction for new employees. Employees are encouraged to attend conferences, seminars and workshops to support their ongoing development.

In 2019-20, Aboriginal people comprised 12.4% of the Department's workforce, 2.6% less than the 15% target for the year. The number of Aboriginal employees is an increase of 4% from the previous financial year and is attributed to the Department's Special Measures Plan.

During 2019-20, 168 positions were advertised with special measures applied. From these 168 positions advertised, 10% of applications received were assessed under the Special Measures Plan. Further special measures can be found in the Employment Instructions information later in this section.

Information relating to study assistance and the professional development allowance is available on the intranet and is promoted through the Performance and Development Plan process.

In 2019-20, the Department invested \$269 567 in learning and professional development to upskill employees, averaging \$539 per FTE. On-the-job and online training is provided to ensure our staff are appropriately skilled to deliver on the Department's priorities.

Corporate training

The Department delivers a range of corporate training initiatives and information seminars to employees.

Corporate training provides employees with information on governance standards and good business practices within the NTPS.

In 2019-20, there were 628 enrolments in corporate training initiatives, a 29% decrease in participation compared to 875 enrolments in 2018-19, which could be the result of corporate training being placed on hold due to COVID-19 social distancing requirements.

Corporate training available to employees in 2019-20 included:

- A Guide to Contract Management
- Appropriate Workplace Behaviour Training
- Better Ministerial Intensive
- Code of Conduct
- Conflict of Interest



Celebrating Cultural diversity.

- Corporate Credit Card Information Session
- Corporate Induction
- Corporate Travel Information Session
- Foundational Cross Cultural Story
- Gifts and Benefits
- Procurement Awareness
- Procurement Training (mandatory for all involved in procurement)
- Simplified Recruitment and Special Measures Training
- Writing Workshops.

Other training

The services the Department provides encompass various industries and require diverse skills, experience and qualifications. Employees are offered a range of training programs from external providers to meet these needs.

In 2019–20, the Department had 83 enrolments in other training programs and initiatives in comparison to 99 enrolments in 2018–19, noting the pandemic may have affected enrolments in the second part of the year. Training included:

- Accidental Counsellor Training
- Business Writing
- Chemical Handling
- Communication Techniques
- Financial Programs
- First Aid and Resuscitation

- Chief Fire Warden Training
- Copyright Essentials and Extended
- Infection Control Training – COVID-19
- Musculoskeletal Manual Handling workshop
- Project Management Fundamentals.

Performance and Development

The Performance and Development Plan (PDP) is the Department's performance management system. The PDP links individual employee roles, responsibilities and training development to the Department's objectives. In 2019–20, 38% of employees recorded their participation in the PDP process and provided their plans to HR Services for recording. This is an area of focus for the department.

Strengthening our leaders

The Department is committed to strengthening leadership capability to ensure that it maximises efficiency and achieves organisational goals.

During 2019–20, 25 managers commenced the Department's Middle Management Leadership Program. Managers were also encouraged to enrol in programs offered by the Office of the Commissioner for Public Employment (OCPE) through the Middle Manager Framework.

In 2019–20, 43 employees participated in leadership training in the following non-accredited training:

- Middle Management Leadership Program
- Performance Management and the Art of Giving and Receiving Feedback
- NT Public Sector Women's Leadership Workshop.

Study assistance

Support is provided for employees to gain relevant professional and technical skills through higher education. The support provided includes financial assistance for study fees and study leave to attend tutorials, lectures and exams. In 2019–20, 6 employees accessed study assistance. Of those, 4 received financial support, equating to an average of \$1 640 per person.

Applications for study assistance were significantly lower than in 2018–19. However, the value of financial assistance provided increased in 2019–20 by an average of \$204 per person from 2018–19.

The qualifications undertaken were:

- Certificate III in Horticulture
- Diploma of Business
- Bachelor of Plant Science
- Bachelor of Environmental Science
- Master of Environmental Management
- Graduate Certificate of Spatial Science.

Early careers

The Department is committed to building a skilled and dynamic local workforce by supporting early careers through a variety of programs. Early career employment programs suit those who wish to grow their experience, re-enter the workplace or build a career with NTPS. They provide opportunities to gain formal qualifications, develop foundational workplace skills or gain experience after study. The early career program placements offered included school-based trainees, graduate development program and full-time trainees. These placements included studies in business administration, marketing and communications, and conservation and lands management.

The Department supported 15 early career employment program placements in 2019–20, compared to 25 in 2018–19.

WORKPLACE HEALTH AND SAFETY

The Department is committed to fostering a proactive and collaborative approach to the management of work health and safety using the continual improvement philosophy of the work, health and safety management system.

Work Health and Safety Committees

Consultation on and implementation of the new safety committee framework was a key focus area in 2019–20. Employee membership and representation for each committee was finalised, with inaugural meetings held in February 2020.

The new committee framework is now embedded and provides quarterly recommendations to the Governance Board on the Department's work health and safety performance.

Hazard and Risk Management

In 2019–20, the Department focussed on strengthening employees' hazard and risk awareness and reporting culture.

Workshops were conducted across the Department with a key focus on providing a greater understanding of how work health and safety forms part of the Department's risk management as a whole. The sessions also ensured a collaborative response to managing work health and safety risks.

Incidents

There were a total of 73 incidents reported during 2019–20, compared to 77 incidents in the previous year. The Department continues to focus on ensuring a strong incident and hazard reporting culture is present.

Total number of incidents reported by the Department

	2016-17	2017-18	2018-19	2019-20
Incidents	111	102	77 ¹	73

Numbers provided are as at 30 June for each reporting year.

1. Information was adjusted from the Figtree Online Incident and Hazards Reporting system to remove duplication and correct the type of incident.

Workers compensation

Gallagher Bassett is the workers compensation agent that manages all workers compensation claims across the Northern Territory Public Sector (NTPS). The company offers information sessions to provide managers with tools to minimise injuries and tips to assist injured workers to achieve an early return to work. The Department works with Gallagher Bassett to tailor programs to meet specific needs.

The Departments' premium is calculated on a risk-weighted basis and is reviewed annually. To assist in reducing premiums, the Department supports early return to work of an injured employee, or where possible, keeping an employee in the workplace on suitable duties during the period of recovery.

The Department's premium contribution for 2019–20 was \$544 129. It should be noted that this year's premium is higher than that of previous years due to the inclusion of premiums paid for employees based interstate.

In 2019–20, the Department received 8 new claims, finalised 13 claims, and carried over 13 claims. The total cost of workers compensation claims in 2019–20 was \$509 792. As a comparison, the Department received 21 new claims in 2018–19, which totalled \$481 972. The total cost of claims continue to remain below the annual premium.

Health and wellbeing

The Department is committed to the health and wellbeing of all employees by offering a range of initiatives to support personnel such as flexible working arrangements, flu vaccinations and the Employee Assistance Program (EAP). The Department also supports the whole-of-government 'Hands up for Inclusion' week, which encourages employees to focus on important workplace matters such as mental health awareness and support.

Flexible working arrangements

The Department supports flexible working arrangements, recognising they are a valuable tool in achieving greater productivity and helping employees balance their work and personal commitments. Further flexible work-from-home options were provided to employees through the COVID-19 pandemic.

In 2019–20, the Department supported 46 employees on flexible working arrangements and 38 home-based flexible work arrangements during COVID-19, an increase of 10 from 2018–19.

Flu vaccination program

The Department offered its 2020 influenza vaccination program to all employees in the Darwin, Katherine and Alice Springs regions. The program was well received, with 210 employees immunised. Overall, 35% of paid staff were vaccinated in 2019–20, which is consistent with 2018–19.

Employee Assistance Program (EAP)

The Employee Assistance Program (EAP) provides important support services to assist staff who may be affected by personal, family or work-related issues. The EAP offers up to 3 confidential counselling sessions for employees and their family members.

Employees can choose to access counselling sessions from a panel of 8 providers.

In 2019–20, 133 employees and family members accessed the program, attending more than 222 sessions. This was an decrease from 2018–19, where 164 employees or family members accessed 310 sessions.

Reporting against Employment Instructions

Under the *Public Sector Employment and Management Act 1993* (PSEMA), Employment Instructions provide direction to Departments on HR management matters.

The Department's performance against each Employment Instruction is reported below:

Reporting against employment instructions

EMPLOYMENT INSTRUCTION	ACTION
Number 1 – Filling Vacancies	<p>Recruitment and establishment procedures are available on the staff intranet. DCIS HR consultants provide advice to staff on recruitment and selection processes.</p> <p>In 2019-20, 13 employees attended face-to-face Simplified Recruitment Training.</p> <p>The Department advertised 170 (112 ongoing and 58 fixed-period) vacancies, with 87 staff commencing and 24 staff transferred in from other departments. There were 52 transfers out to other departments and 108 separations.</p> <p>One promotion appeal was lodged during the reporting period.</p>
Number 2 – Probation	<p>The Department has a current Probation Policy and flow chart consistent with PSEMA and relevant awards. New employees are advised of the probation process during induction and are given information about their responsibilities.</p> <p>Employee supervisors are advised monthly of upcoming employees' probation due dates to complete the probation process.</p>
Number 3 – Natural Justice	<p>The principles of natural justice are communicated and adhered to in all dealings with employees and are reflected in the Department's policies and procedures.</p>
Number 4 – Supporting Employee Performance Management and Development	<p>Department employee Performance and Development Plan (PDP) discussions and plans are completed and submitted to DCIS HR Services annually. This is an important step supporting employees to meet their personal and professional objectives. The PDP is based on individual performance, development and training requirements with the cycle running from September each year.</p> <p>In 2019-20, 38% of staff provided their plans to HR Services for recording.</p>
Number 5 – Medical Examinations	<p>Medical examinations may be arranged for a number of reasons under the Act or relevant enterprise agreement.</p> <p>The Department has internal operating procedures for medical referrals, and all referrals are provided in writing to the employee.</p> <p>One employee was referred for a medical examination in 2019-20.</p>
Number 6 – Performance and Inability	<p>Performance and inability guidelines and procedures are available on the Department's intranet. The Department supports employees through the performance and inability process.</p> <p>No employees were subject to performance or inability processes during the reporting period.</p>
Number 7 – Discipline	<p>The discipline guidelines and procedures are available for employees to access on the Department's intranet.</p> <p>DCIS HR staff work closely with managers to ensure processes are followed correctly. No employees were subject to disciplinary processes in 2019-20.</p>
Number 8 – Internal Agency Complaints and Section 59 Grievance Reviews	<p>The Grievance Policy and procedure is available on the Department's intranet.</p> <p>DCIS HR staff work closely with managers to ensure processes are followed correctly. Two internal complaints were received and one section 59 grievance was lodged during 2019-20.</p> <p>One of these matters was finalised during the reporting period, with 2 remaining.</p>
Number 9 – Employment Records	<p>DCIS stores all personnel files. The Department complies with DCIS policy regarding access to these files. Requests to access employee records are made through the Director, Human Resources.</p> <p>Two requests were lodged for employee information under the Freedom of <i>Information Act</i> 2002 during 2019-20.</p>
Number 10 – Equality of Employment Opportunity Programs	<p>The Department has a Diversity Policy available on the intranet and adheres to the principles of the NTPS EmployAbility Strategy.</p> <p>The Department's Strategic Workforce Plan and Aboriginal Employment Strategy have been implemented, with an Inclusion and Diversity Strategy in draft at year-end.</p>
Number 11 – Occupational Health and Safety Standards Programs	<p>The Department has a work health and safety management system. The policies and procedures of the system are developed to promote and support a consultative, healthy and safe workplace.</p>
Number 12 – Code of Conduct	<p>The NTPS Code of Conduct is available on the Department's intranet and is reinforced through activities of DCIS HR consultants. The code of conduct is covered during staff induction, which is mandatory for all new employees.</p> <p>In 2019-20, the Department continued to offer code of conduct training sessions, with 29 attendees from the Darwin, Katherine and Alice Springs regions across 4 sessions.</p>

EMPLOYMENT INSTRUCTION	ACTION
Number 13 – Appropriate Workplace Behaviour	<p>The Bullying Policy and procedure is available on the Department's intranet. The Department provides training and education aimed at preventing inappropriate workplace behaviours.</p> <p>The Department actively promotes training with regard to inappropriate workplace behaviour, such as harassment and bullying. Training is provided by the Anti-Discrimination Commission and Gallagher Bassett.</p> <p>DCIS HR consultants provide advice to managers on addressing workplace behaviour as required.</p>
Number 14 – Redeployment and Redundancy Procedures	<p>The Department adheres to current redeployment and redundancy provisions.</p> <p>During 2019–20, no employees were declared surplus to requirements. One employee who was declared surplus in the previous financial year secured permanent employment in the Department.</p>
Number 15 – Special Measures	<p>The Department has continued with its whole-of-agency Special Measures Plan, which has been in place for over 15 months to increase Aboriginal representation across the Department.</p> <p>The Department's Aboriginal employment target for 2019–20 was 15%. As at 30 June 2020, the Department had 66 employees (12.4%) identifying as Aboriginal employees.</p> <p>In 2019–20, 168 vacancies were advertised under special measures and 2 vacancies advertised with an approved exemption for special measures from the Commissioner for Public Employment.</p> <p>There were 3 599 applications received, of which 10% (368) were from special measures applicants. From these 368 special measures applications received, 31 were found suitable, 6 found suitable however unsuccessful, 309 were found unsuitable and a further 22 still pending recruitment at year end.</p>



'Beat the Heat' - messaging promoting heat safety tips to visitors.

SECTION 4

CORPORATE GOVERNANCE

GOVERNANCE FRAMEWORK

The Governance Board leads the Department's governance arrangements to ensure strategic direction, systems and structures are in place to achieve its performance objectives. The Governance Board provides overarching leadership and standards to all Department staff.

Governance arrangements enable the Department to work collaboratively across its functions to ensure accountability and to deliver innovative policies and initiatives.

The Department's commercial organisations have varying governance arrangements depending on legislative and operating requirements. Territory Wildlife Parks is a government business division and operates under the Department's Governance Board. The Tourism Commission (NT) Board provides an additional governance arrangement for the Tourism and Events division.

The Museum and Art Gallery of the Northern Territory (MAGNT), Darwin Waterfront Corporation (DWC) and NT Major Events Company (NTMEC) all operate separately to the Department's governance arrangement with their own independent boards.

The Department's governance arrangement is supported by a Governance Framework, which consists of the following 9 principles:

Principle 1: Government and public sector relationship

The Department's relationship with the government is clear.

Principle 2: Management and oversight

The Department's management and oversight are accountable and have clearly defined responsibilities.

Principle 3: Organisational structure

The Department's structure serves its operations.

Principle 4: Operations

The Department plans its operations to achieve its goals.

Principle 5: Ethics and integrity

Ethics and integrity are embedded in the Department's values and operations.

Principle 6: People

The Department's leadership in people management contributes to individual and Department achievements.

Principle 7: Finance

The Department safeguards financial integrity and accountability.



#ShePlaysNT

Principle 8: Communication

The Department communicates with all parties in a way that is accessible, open and responsive.

Principle 9: Risk management

The Department identifies and manages its risks.

Accountability and standards

The Governance Board is integral to the Department's governance arrangements and provides a clear administrative and accountability structure. Several sub-committees provide specialised support and advice to the Governance Board and Chief Executive Officer.

As the Department continues to respond to changing needs and environments, governance arrangements and other internal control systems are updated to ensure accountability and operating requirements continue to be met.

Executive Committees

COMMITTEE	PURPOSE	MEMBERSHIP AS AT 30 JUNE 2020	NUMBER OF MEETINGS IN 2019-20
Governance Board	<p>The board provides direct support to the CEO in developing and implementing strategic direction, risk management, Department performance and operational delivery.</p> <p>The board is the Department's senior planning and decision-making body. It is responsible for strategic leadership, direction and policy setting to ensure the Department is positioned to deliver its objectives and meet its corporate responsibilities and priorities.</p>	<p>Andrew Hopper, Acting Chief Executive Officer (Chair)</p> <p>Catherine Weber, Deputy Chief Executive Officer</p> <p>Sally Egan, Executive Director, Parks and Wildlife</p> <p>Phillip Leslie, Executive Director, Heritage, Libraries and Sport</p> <p>Susan Kirkman, Executive Director, Arts, Galleries and Strategic Services</p> <p>Joanna Frankenfeld, Chief Financial Officer</p> <p>Keryl Cottier, Director, Executive Services</p>	11 meetings
Emergency Management Committee	<p>The Emergency Management Committee supports the Department to meet its emergency mitigation, business continuity, preparedness, response and recovery responsibilities and objectives.</p>	<p>Sally Egan, Executive Director, Parks and Wildlife (Chair)</p> <p>Andrew Hopper, Acting Chief Executive Officer</p> <p>Catherine Weber, Deputy Chief Executive Officer</p> <p>Phillip Leslie, Executive Director, Heritage, Libraries and Sport</p> <p>Susan Kirkman, Executive Director, Arts, Galleries and Strategic Services</p> <p>Joanna Frankenfeld, Chief Financial Officer</p> <p>Neva McCartney, Senior Director, Park Development and Strategic Projects, Parks and Wildlife</p> <p>Marguerite Wall, Chief Information Officer (Department of Corporate and Information Services)</p> <p>Keryl Cottier, Director, Executive Services</p> <p>Mez Korbetis, Director, Communications and Media</p>	<p>2 meetings</p> <p>(Other operational meetings were held in response to pandemic (COVID-19) response requirements)</p>
Audit and Risk Management Committee	<p>The Audit and Risk Management Committee provides independent assurance and assistance to the CEO on the effectiveness of the Department's audit, risk management and internal control processes.</p> <p>The committee assists the CEO to achieve external accountability and legislative compliance responsibilities, therefore improving the Department's governance arrangements.</p>	<p>Lisa Watson, Chief Operating Officer, Department of Corporate and Information Services (Chair, external)</p> <p>Sally Egan, Executive Director, Parks and Wildlife</p> <p>Daryl Hudson, Director, Tourism Investment Attraction, Department of Trade, Business and Innovation (external member)</p> <p>Patrick Gregory, Senior Director, Library & Archives NT, Heritage, Libraries and Sport</p>	6 meetings
Information and Technology Management Committee	<p>The Information and Technology Management Committee provides effective governance and oversight of information, communication and technology (ICT) activities to ensure alignment of the Department's business objectives and ICT architecture and adherence with whole-of-government requirements.</p>	<p>Phillip Leslie, Executive Director, Heritage, Libraries and Sport (Chair)</p> <p>Marguerite Wall, Chief Information Officer (Department of Corporate and Information Services)</p> <p>Sally Egan, Executive Director, Parks and Wildlife</p> <p>Kerry Blinco, Assistant Director, Collections and Content Library & Archives NT, Heritage, Libraries and Sport</p> <p>Mez Korbetis, Director, Communications and Media</p> <p>Adam Boucher, Director, Marketing Solutions, Tourism and Events</p> <p>Greg Connors, Senior Director, ICT Infrastructure, Architecture and Security, Department of Corporate and Information Services</p>	6 meetings

COMMITTEE	PURPOSE	MEMBERSHIP AS AT 30 JUNE 2020	NUMBER OF MEETINGS IN 2019-20
Department Work Health and Safety Committee	<p>The purpose of the Department's Work Health and Safety Committee (WHSC) is to assess and coordinate the Safety Committee's reporting and to provide recommendations on strategic safety solutions to the Governance Board.</p> <p>WHSC also delivers support and reports on the performance, effectiveness and compliance of the Safety Management System. This assists the Department to meet its operational and legislative responsibilities.</p>	<p>Andrew Hopper, Acting Chief Executive Officer (Chair)</p> <p>Katie Brown, Work Health and Safety Manager, Strategic Policy and Governance</p> <p>Joanna Frankenfeld, Chief Financial Officer</p> <p>Neva McCartney, Senior Director, Park Development and Strategic Projects, Parks and Wildlife</p> <p>John DiMaria, General Manager, Enterprise and Regions, Tourism and Events</p> <p>Ian Ford, Senior Director, Sport and Active Recreation, Heritage, Libraries and Sport</p>	4 meetings

Governing legislation

The Department is responsible for administering 24 pieces of legislation on behalf of the Minister for Tourism, Sport and Culture, including 13 Acts and 11 pieces of subordinate legislation.

This legislation provides overarching direction for some of the Department's functions and includes:

- Barranyi (North Island) Local Management Committee Regulations 1992
- *Cobourg Peninsula Aboriginal Land, Sanctuary and Marine Park Act 1981*
- Cobourg Peninsula Aboriginal Land and Sanctuary (Entry and Camping) By-laws 1986
- Cobourg Peninsula Aboriginal Land, Sanctuary and Marine Park (Rehabilitation Areas) By-laws 2002
- *Commonwealth Historic Shipwrecks Act 1976*
- Djukbinj National Park Local Management Committee (Djukbinj Board) Regulations 1997
- *Heritage Act 2011*
- Heritage Regulations 2012
- *Information Act 2002* (Part 9 - except Record Services provisions)
- Keep River National Park Local Management Committee Regulations 1992
- *Major Cricket Events Act 2003*
- Major Cricket Events Regulations 2003
- *Meteorites Act 1988*
- *National Trust (Northern Territory) Act 1976*
- Rules of the National Trust of Australia (Northern Territory) 2004
- *Nitmiluk (Katherine Gorge) National Park Act 1989*
- *Parks and Wildlife Commission Act 1980*
- *Publications (Legal Deposit) Act 2004*
- *Strehlow Research Centre Act 2005*
- *Territory Parks and Wildlife Conservation Act 1976* (except Part IV, Divisions 1 to 5)
- Territory Parks and Wildlife Conservation By-laws 1984
- Territory Parks and Wildlife Conservation Regulations 2001
- *Tourism NT Act 2012*
- Thoralia Local Management Committee Regulations 1993.

Statutory authorities and bodies

As at 30 June 2020, the Department supported the following statutory authorities and bodies:

STATUTORY AUTHORITY/BODY	PURPOSE	MEMBERSHIP AS AT 30 JUNE 2020	
Tourism NT Board of Commissioners	Established under the <i>Tourism NT Act 2012</i> , the Board's purpose is to market the Territory as a visitor destination, to foster the sustainable growth of the NT tourism industry and to advise the Minister on tourism matters.	Michael Bridge (Chair) Andrew Hopper Denis Pierce Helen Martin	Michael Burns Patricia Angus Robert Jennings
NT Heritage Council	The functions of the Heritage Council are set out in the <i>Heritage Act 2011</i> and include assessing the significance of places and objects nominated to the Northern Territory Heritage Register, advising the Minister on a range of issues and promoting NT heritage.	Allan McGill (Chair) Alexander Nelson Allan Garraway Allison Bitar Dr Ilka Schacht Dr Sue Stanton	Eddie Webber Karen Martin-Stone Patricia Angus Toni Tapp-Coutts
Darwin Waterfront Corporation	Established under the <i>Darwin Waterfront Corporation Act 2006</i> , the corporation's purpose is to develop, manage and promote the Darwin Waterfront Precinct.	Alastair Shields (CE) Tracey Hayes (Chair) Andrew Kirkman Anne Tan	Charles Burkitt Dr Jacqueline Jennings Kelvin Costello
Northern Territory Major Events Company	The Northern Territory Major Events Company supports and delivers world-class events to create unique experiences and generate benefits for all Territorians.	Alistair Feehan (Chair) Andrew Hopper Andy Bruyn Michael Bridge	Scott Lovett Tim Watsford (CEO) Penny Eckel
Barranyi (North Island) Local Management Committee	Established under the <i>Territory Parks and Wildlife Conservation Act 1976</i> and the Barranyi (North Island) Local Management Committee Regulations 1992, the committee assists with managing Barranyi (North Island) National Park.	Stephanie Jupiter (Chair) Andrew Peckham Graham Friday Lesley Garner	Mavis Timothy Ross Friday Roxanne Jupiter Sarah Kerin
Cobourg Peninsula Sanctuary and Marine Park Board	The Cobourg Peninsula Sanctuary and Marine Park Board is a statutory body established under section 18 of the <i>Cobourg Peninsula Aboriginal Land, Sanctuary and Marine Park Act 1981</i> . The board's purpose is to jointly manage Garig Gunak Barlu National Park with the Department.	Solomon Cooper (Chair) Jimmy Cooper Leanne Paige Lincoln Wilson	Neva McCartney Ronald Lami Lami
Conservation Land Corporation	Established under section 27 of the <i>Parks and Wildlife Commission Act 1980</i> , the corporation's purpose is to acquire, hold and dispose of real and personal property in accordance with the Act. It receives administrative support from the Department.	Kenneth Johnson (Chair) Bart Irwin Sally Egan	
Djukbinj Local Management Committee	Operating under the <i>Territory Parks and Wildlife Conservation Act 1976</i> and the Djukbinj Local Management Committee (Djukbinj Board) Regulations. The committee's purpose is to assist the Department in determining the direction of the management of Djukbinj National Park.		The Djukbinj LMC has not been operational and has been managed through the Chair of the Limilngan-Wulna Association. As at 30 June 2020, the Chairperson and member positions were vacant.
Keep River National Park Local Management Committee	Established under the <i>Territory Parks and Wildlife Conservation Act 1976</i> and the Keep River National Park Local Management Committee (LMC) Regulations, the committee assists in the management of Keep River National Park. The Keep River LMC was initially set up to advise on management issues relating to the Keep River National Park. Amendments were made to the Act in 1998 to ensure better representation of the Traditional Owners, as requested by the Aboriginal people.		The committee has not met since 2005 subject to determinations on native title, which have since been resolved. Consultative meetings are still held with the Traditional Owners of the park. As at 30 June 2020, the Chairperson and member positions were vacant.

STATUTORY AUTHORITY/BODY	PURPOSE	MEMBERSHIP AS AT 30 JUNE 2020	
Nitmiluk (Katherine Gorge) National Park Board	Established under section 9 of the <i>Nitmiluk (Katherine Gorge) National Park Act 1989</i> , the board's purpose is to jointly manage Nitmiluk National Park with the Department.	Lisa Mumbin (Chair) Alister Andrews Robert Friel Jake Quinlivan Jane Runyu-Fordimail Ossie Daylight	Mark Crummy Melissa Rogers Raymond Fordimail Ryan Barrowei Sarah Kerin Tony Walla
Tnorala Local Management Committee	Established under the <i>Territory Parks and Wildlife Conservation Act 1976</i> and the Tnorala Local Management Committee Regulations, the committee's purpose is to assist the Department to manage Tnorala (Gosse Bluff) Conservation Reserve.	Bevan Malbunka (Chair) Alias Malbunka Chris Day Kristen Hay Maxine Malbunka Selina Malbunka	
Strehlow Research Centre Board	Established under section 9 of the <i>Strehlow Research Centre Act 2005</i> , the Board's responsibilities relate to the management of the Strehlow Research Centre's collection in Alice Springs and the repatriation of objects from the collection.	Michael Liddle (Chair) Michael Sitzler (Deputy Chair) Cleophas (Lofty) Katakarinja Douglas Multa Phillip Gordon Professor Barry Judd	
Board of the Museum and Art Gallery of the Northern Territory	Established under section 5 of the <i>Museum and Art Gallery of the Northern Territory Act 2014</i> , the Board is responsible for managing the Museum and Art Gallery of the Northern Territory and its collection, including the venues through which it delivers services.	Hon. Clare Martin AO (Chair) Allan Garraway Dr Steve Morton Franchesca Cubillo	Hon. Dr Tricia Kavanagh James Paspaley Phillip Watkins



Annual Plant Sale, George Brown Darwin Botanic Gardens

Non-statutory authorities and bodies

NON-STATUTORY AUTHORITY/BODY	PURPOSE	MEMBERSHIP AS AT 30 JUNE 2020	
Aboriginal Tourism Advisory Council (ATAC)	<p>Established in 2015 to provide advice to the Northern Territory Government on strengthening the Aboriginal tourism sector in the Territory.</p> <p>ATAC plays an active role in the development of models for improved skills and training for Aboriginal people in the tourism sector and has been instrumental in developing the <i>Northern Territory Aboriginal Tourism Strategy 2020-2030</i>.</p>	Helen Martin (Chair) Dorothea Randall Graham Kenyon Jane Runyu-Fordmail Maree Meredith Paul Ah Chee 'Ngala' Victor Cooper	
Creative Industries Sector COVID-19 Recovery Working Group	<p>The Creative Industries Sector COVID-19 Recovery Working Group was established in June 2020 to provide strategic leadership and expert advice to the Minister for Tourism, Sport and Culture; to inform the response and recovery of the creative industries sector; and to support the sustainability, health and wellbeing of the sector.</p>	Alastair Shields (Chair) Andrew Hyde Angela O'Donnell Anna Savvas Christina Davidson Clair Summers Djambawa Marawili AM Frankie Snowdon James Mangohig Jo Best Kate Morrissey Kevin Banbury Mark Smith Mary Jane Warfield Polly Banks	
Sport and Active Recreation COVID-19 Recovery Working Group	<p>The Sport and Active Recreation COVID-19 Response Working Group was established in April 2020 to provide strategic advice to the Minister for Tourism, Sport and Culture, and inform response and recovery efforts to enable the sport and active recreation sector to rebound strongly.</p>	Ross Coburn (Chair) Bruce Stadler Claire Hall Debbie Holland Gary Pendlebury Jayde Martin Joel Morrison John Mitchell Sam Gibson Stuart Totham Suzi Hullick Tamie Needham	
National Aboriginal Art Gallery – National Reference Group	<p>Established in September 2018 with the primary purpose of promoting and informing the development of a National Aboriginal Art Gallery in Alice Springs and to provide advice and recommendations to the Northern Territory Government on the gallery's development, establishment and operations.</p> <p>The reference group has majority Aboriginal representation, with membership drawn from government, Aboriginal and Torres Strait Islander peak bodies and artist organisations, the arts and museums sector and other representative bodies. The reference group is appointed by the Minister for Tourism, Sport and Culture.</p>	Gerard Vaughan (Co-Chair) Franchesca Cubillo (Co-Chair) Benedict Kngwarraye Stevens Elliot Rich Frank Howarth Freja Carmichael Helen Martin John Mawurndjula AM Luke Scholes Malcolm Jagmarra Maloney Margo Neale Phillip Watkins Rhoda Roberts Robert Campbell	
Territory Arts Trail Regional Stimulus Program Panel	<p>Assesses applications to the Territory Arts Trail Regional Stimulus Grants Program, which focusses on arts and cultural infrastructure development across the Territory, prioritising regional and remote development and eligible not-for-profit organisations. Panel recommendations are provided to the Minister for Tourism, Sport and Culture.</p>	Angela Hill (Chair) Andrew Jacka Helen Martin Michael Wells	
Araluen Cultural Precinct Community Reference Group	<p>Advises the Minister for Tourism, Sport and Culture in relation to ongoing development and strategic operation of the Araluen Cultural Precinct by creating dialogue between the precinct's management and the community and assisting in implementing the Araluen Cultural Precinct Development Plan.</p>	Process to appoint members is underway	

NON-STATUTORY AUTHORITY/BODY	PURPOSE	MEMBERSHIP AS AT 30 JUNE 2020	
Northern Territory Arts Grants Panel	<p>Formed from the Northern Territory's Register of Arts Peers, the panel provides a valuable resource for arts development and industry expertise across art forms, regions and cultural expertise.</p> <p>Arts peers may provide specialist advice to government through working partners or advisory groups on particular topics and issues.</p> <p>The panel ensures an expert, transparent and accountable process is in place for allocating competitive arts grants funding.</p>	Adelaide Wood Amina McConvell Amy Hetherington Belinda Carlson Clare Armitage Elliat Rich Frankie Snowden Gaia Osborne James Mangohig Jonathan Saunders	Kamahi Djordan King Leah Sanderson Marlene Chisholm Mary Anne Butler Morris Stuart Phillip Eaton Polly Banks Richard Starr Sean Parady Warren H Williams
Northern Territory History Grants Committee	<p>Assesses applications and provides recommendations to the Minister for Tourism, Sport and Culture for awarding history grants to recipients. Committee members are Territory community representatives with expertise or extensive knowledge in the field of NT history.</p>	David Bridgman Judy Boland AM Jared Archibald	
Library & Archives NT Community Reference Group	<p>Established to promote and support the work of Library & Archives NT.</p>	The Honourable Sally Thomas AC (Chair) Andrew King Anna Lucas Eugene Blom Judy Boland AM	Joy Cardona Patrick Gregory Steve Hawkins Costa Karaolias Kim Scott
Regional Museums Support Grant Program Panel	<p>Assesses applications to the Regional Museums Grant Support Program, which supports the preservation, collection and display of the unique cultural heritage of the Northern Territory.</p>	Georgia Thomas (Chair) Tara Leckey Regan Forrest	
Screen Grants Assessment Panel	<p>Acts as an assessment advisory body to Screen Territory and the Department to ensure an expert, transparent, accountable and 'arm's-length' process for allocating screen grants funding.</p> <p>The panel meets as required to assess and make recommendations on applications to the Screen Territory Grants Program, specifically in the areas of the Bob Plasto Screen Award, Industry and Audience Development, Project Development and Production Finance.</p>	Alan Hardy Alex Kelly Andrew Hyde Anna Grieve Aurora Scheelings Beck Cole Clea Frost Cristina Pozzan Danielle Maclean Darren Dale Dena Curtis Gillian Moody Greer Simpkin Greg Haddrick Jeni McMahan Julia Overton Julia Redwood Karena Slaninka Mary Anne Butler	Matthew Deaner Meredith Garlick Mike Jones Megan Simpson-Huberman Neil Peplow Nick Lee Rachel Clements Shane Krause Shane Mulcahy Shayne Armstrong Simon Manzie Steven McGregor Susan Mackinnon Tanith Glynn-Moloney Trisha Morton-Thomas Timothy Parish Vicki Madden

NON-STATUTORY AUTHORITY/BODY	PURPOSE	MEMBERSHIP AS AT 30 JUNE 2020	
Screen Industry Advisory Council	Established in April 2019, the Screen Industry Advisory Council (SIAC) provides advice and support to Government in delivering the outcomes from the Screen Industry Development Plan 2018-20. The SIAC represents the screen industry and reports to the Minister for Tourism, Sport and Culture.	Karen Green (Chair) Andrew Hyde Tiffany Manzie Rachel Clements Danielle MacLean	
Northern Territory Sports Awards Selection Committee	Assesses applications for awards recognising the achievements of athletes, coaches, sporting officials and volunteers and makes recommendations to the Minister for Tourism, Sport and Culture on award recipients.	Ian Butterworth Grey Morris Judith O'Hearn Michael McGregor Nicole Simmonds Pippa Tessman	
Arafura Games Advisory Committee	Provides strategic advice and support in the planning and delivery of the Arafura Games. The committee is responsible for advocating for the games, engaging key stakeholders in the Northern Territory and nationally, and promoting the Territory's multi-cultural and business communities.	Tim Watsford (Chair) Andrew Hopper Glen Hingley Josh Sattler Sam Burke Judith O'Hearn OAM Anita Palm Kate Worden Kate Walker Louise Partos Natalie Bell Nicole Brown Karen Sheldon	
Northern Territory Water Safety Advisory Council	Appointed by the Minister for Tourism, Sport and Culture to advise government on water safety issues. The council's membership is comprised of Department representatives and community stakeholders with a vested interest in water safety. Council provides advice regarding water safety issues and how to minimise drowning and water-related injuries in the Territory.	Daphne Read (Chair) David Ciaravolo Shane McCorkell Fiona Villaflor Jeffrey McLaughlin Kate Robertson Vanda Stewart Marg Girdham Robin Knox Robyn Henderson Floss Roberts John Pini Karen Ruzsicska Srinivas Srishailam	
Adelaide River Joint Management Committee	The committee provides governance, policy and strategic direction for the reserve's management, as per the Adelaide River Conservation Reserve Joint Management Plan.	Tarizma Kenyon Joe Browne Christine Jenner William Browne David Kenyon Joan Kenyon Edward Talbot Jennifer Talbot Pamela Talbot Julie Heran Greg Williams	
Chambers Pillar Historic Reserve Joint Management Committee	In line with the Chambers Pillar Historic Reserve Joint Management Plan, the committee provides governance, strategic direction and policy for the reserve's management.	Members are confirmed at the commencement of each meeting.	
East MacDonnell Joint Management Committee	In line with the Corroboree Rock Conservation Reserve, N'Dhala Gorge Nature Park and Trepina Gorge Nature Park joint management plans, the committee provides governance, strategic direction and policy for the park's management.	Members are confirmed at the commencement of each meeting.	
Finke Gorge National Park Joint Management Committee	In line with the Finke Gorge National Park Joint Management Plan, the committee provides governance, strategic direction and policy for the park's management.	Members are confirmed at the commencement of each meeting.	
Giwining / Flora River Nature Park Joint Management Committee	In line with the Giwining / Flora River Nature Park Joint Management Plan, the committee provides governance, strategic direction and policy for the park's management.	Members are confirmed at the commencement of each meeting.	

NON-STATUTORY AUTHORITY/BODY	PURPOSE	MEMBERSHIP AS AT 30 JUNE 2020	
Iytwelepenty / Davenport Ranges National Park Joint Management Committee	In line with the Iytwelepenty / Davenport Ranges Joint Management Plan, the committee provides governance, strategic direction and policy for the park's management.	Members are confirmed at the commencement of each meeting	
Judbarra / Gregory National Park Joint Management Committee	In line with the Judbarra / Gregory National Park and Gregory's Tree Historical Reserve Joint Management Plan, the committee provides governance, strategic direction and policy for the park's management.	Members are confirmed at the commencement of each meeting	
Karlu Karlu (Devils Marbles) Conservation Reserve Joint Management Committee	In line with the Devils Marbles (Karlu Karlu) Conservation Reserve Joint Management Plan, the committee provides governance, strategic direction and policy for the reserve's management.	Members are confirmed at the commencement of each meeting	
Mary River Joint Management Committee	In line with the Mary River National Park Joint Management Plan, the committee provides broad direction through planning and policy development for management of the park.	Adrian Gumudrul Andrew Henda Darryl Tambling David Kenyon Henry Yates	Julie Heran Roger Yates Samson Henry Steve Dwyer
Rainbow Valley Joint Management Committee	In line with the Rainbow Valley Conservation Reserve Joint Management Plan, the committee provides governance, strategic direction and policy for the reserve's management.	Members are confirmed at the commencement of each meeting	
Tjoritja / West MacDonnell National Park Joint Management Committee	Governance arrangements are under review.	N/A The full Traditional Owner group is consulted for large, complex and culturally sensitive proposals.	
Watarrka National Park Joint Management Committee	In line with the Watarrka National Park Joint Management Plan, the committee provides governance, strategic direction and policy for the park's management.	Members are confirmed at the commencement of each meeting	
Yeperenye / Emily and Jessie Gaps Nature Park Joint Management Committee	In line with the Yeperenye / Emily and Jessie Gaps Nature Park Joint Management Plan, the committee provides governance, strategic direction and policy for the park's management.	Members are confirmed at the commencement of each meeting	



Be Crocwise Community education and engagement

Risk management

The Department has a suite of tools available to help employees identify and manage risks.

As part of risk management procedures, the Governance Board reviews and manages the Department's strategic risks through assessments and mitigation strategies. Each division also undertakes this process to support the Governance Board and the division's strategic operations. The process includes looking at the causes and consequences of identified risks and what internal controls are in place to manage them. This is recorded and managed through strategic risk registers. The Audit and Risk Management Committee (ARMC) reviews strategic risk registers at each meeting to monitor progress on identified treatments.

Detailed work health and safety (WHS) risk registers have also been established and are managed by WHS committees.

Insurable risk

The Department has a combination of self-insurance and commercial insurance arrangements in place to mitigate insurable risks.

Commercial coverage through external providers held by the Department includes:

- overseas travel insurance
- volunteers' personal insurance
- TourismNT public liability insurance
- Araluen artwork in transit insurance.

The Territory Wildlife Parks holds commercial coverage for:

- overseas travel insurance
- volunteers' personal insurance
- public liability insurance.

Controls and compliance

The Department has a number of internal control mechanisms and policies in place to mitigate workplace risks, including fraud.

Delegations

Powers and functions are granted to nominated positions through the *Financial Management Act 1995*, *Public Sector Employment and Management Act 1993*, *Contracts Act 1978* and the *Procurement Act 1995*. Delegations have been put in place to allow the Department to operate efficiently while maintaining adequate internal controls. In 2019-20, the following delegations were in place for the Department:

- financial management delegations
- human resource management delegations
- procurement and contract delegations
- instrument of delegation under the *Contracts Act 1978*
- instrument of delegation for guarantees and indemnities.

Conflict of interest

Conflicts of interest are conflicts, whether real or apparent, between an employee's private interests and official duties or responsibilities. All employees are responsible for declaring and managing any conflicts of interest and must take all reasonable steps to prevent involvement in such conflict. The Department manages a central register of conflicts of interest declarations.

Outside employment

Employees must seek prior approval to undertake employment outside the Department. This is to help identify, manage and mitigate any potential conflicts of interest where an employee engages in activities that may advance their personal interest at the expense of the Department. The Department manages a central register of outside employment applications.

Code of conduct

As a condition of employment, all staff are required to adhere to the NTPS Code of Conduct, which outlines the principles, standards and behaviour expected of them. Internal training, including the corporate induction program, is provided to all employees to ensure they are aware of expected behaviours and responsibilities.

Gifts and benefits

The Department's Gifts and Benefits Policy establishes a common understanding of the appropriate conduct expected of all employees in relation to accepting gifts and benefits. The policy also outlines the approval and management of gifts and benefits. The Department manages a central register of gifts and benefits.

Freedom of information and privacy

The Department adheres to Northern Territory Government policies and procedures under the *Information Act 2002*. This includes publishing or releasing information and allowing individuals to access records and information held by the Department.

Whistleblowers

The Department's Whistleblowing Policy sets the framework for whistleblowing and the support and protection of whistleblowers in the Department. The Department has 3 nominated recipients, who were appointed by the CEO under the *Independent Commission Against Corruption Act 2017* to protect and support employees in reporting improper conduct.

Monitoring through audits and reviews

Audits offer the Department an objective review of its policies, processes and internal controls. Audits also provide assurance that the Department is managing its risks and achieving its objectives.

Internal audits

The following internal audits were conducted under the Department's 2019-20 Internal Audit Plan. Implementation of audit recommendations is monitored by the Department's Audit and Risk Management Committee.

INTERNAL AUDIT	FOCUS	OUTCOME
Cabinet Information Security Measures Annual Compliance Check (annual request from the Department of the Chief Minister)	To assess the Department's compliance with the required Cabinet information security measures.	The annual compliance check identified no material weaknesses in controls. There was one minor breach identified which has now been rectified.
Official Travel	To review the Department's official duty travel against the whole-of-government Travel Policy Framework.	The Department's official travel activities were found to be adequate, appropriate and effective in complying with the whole-of-government Travel Policy Framework.
Value for Territory Procurement	To assess the Department's compliance against the Northern Territory Government's Procurement Rules, Governance Policy and Buy Local Plan.	The audit identified 2 issues to strengthen contract management and performance reporting. The Buy Local Industry Advocate reviewed the audit report and concluded the Department demonstrated a satisfactory level of compliance.
Work Health and Safety	To review the Department's work health and safety framework for compliance with legislative requirements.	The audit identified opportunities for improvement including training and documentation.

External audits

The Office of the Northern Territory Auditor-General selected the Department for the following audits. Implementation of audit recommendations is monitored by the Department's Audit and Risk Management Committee.

EXTERNAL AUDIT	FOCUS	OUTCOME
End of Year Review	To assess the adequacy of selected aspects of end-of-financial-year controls over reporting, accounting and material financial transactions and balances.	The Department's accounting and control procedures were found to be satisfactory, with one audit recommendation made to improve cultural asset valuation processes.
Agency Compliance	To assess and test the adequacy of systems developed by the Accountable Officer to achieve compliance with accountability and control requirements as identified in the <i>Financial Management Act 1995</i> , Treasurer's Directions, <i>Procurement Act 1995</i> and other service-wide policies.	The audit found the Department's accounting and control procedures were generally satisfactory. One audit issue was identified regarding cultural asset valuation processes.
Territory Wildlife Parks Financial Statements Audit	To form an audit opinion on the financial statements of the Territory Wildlife Parks.	An unmodified audit opinion was issued. No audit issues were identified.
Nitmiluk (Katherine Gorge) National Park Board Financial Statements	To form an audit opinion on the financial statements of the Nitmiluk (Katherine Gorge) National Park Board.	An unmodified audit opinion was issued. No audit issues were identified.
Cobourg Peninsula Sanctuary and Marine Park Board Financial Statements	To form an audit opinion on the financial statements of the Cobourg Peninsula Sanctuary and Marine Park Board for the year ended 30 June 2019.	An unmodified audit opinion was issued with 2 audit issues identified.
Managing Conflicts of Interest Survey	To survey the controls and processes in place to manage conflicts of interest in the Department. The NT Auditor-General issued the survey to 20 Departments across the Northern Territory Government.	The Department's conflict of interest framework was assessed as Advanced with 80% of the survey criteria met.

Information Management

Information Requests

The *Information Act 2002* creates a general right of access to information held by government Departments and is limited only in circumstances where the disclosure of certain information would be contrary to public interest. The *Information Act 2002* covers freedom of information issues, privacy, records and archives management and affects how the Department collects, uses and stores personal and government information.

The Act is designed to protect personal information, promote the free flow of government information, protect public interests and prevent public sector agencies from unauthorised disclosure of information held by public agencies on individual, private and business interests.

The Department is subject to the *Information Act 2002* and is required to meet the obligations placed on it under the Act.

During the reporting year, the Department received 10 new applications for information, with none carried over from 2018-19.

Records management

The Department has adopted record management practices and procedures to ensure compliance with part 9 of the *Information Act 2002*.

Part 9 of the Act and the Records Management Standards require the Department to develop and implement plans and processes to ensure full and accurate records are created, captured, discoverable, secure and disposed of in line with approved records disposal schedules to potentially reduce storage costs.

The Department is responsible for the provision of the NTG Archives function under the *Information Act Part 9*, through Library & Archives NT.

Ombudsman enquiries

No enquiries were received from the NT Ombudsman during the reporting period.

Independent Commissioner Against Corruption investigation

In 2019-20, the Office of the Independent Commissioner Against Corruption (ICAC), finalised an investigation in response to allegations of improper conduct by public officers in relation to the Anzac Hill High School Heritage Assessment Report (the Report). The investigation focused on the actions of public officers in the Heritage Branch who were involved in preparing the Report, and the Council.

On 25 September 2019, the ICAC issued its Investigation Summary in relation to the Anzac Hill High School matter. The accompanying media brief issued by the ICAC provided that the 'investigation had found no evidence of improper conduct on behalf of public officers or public bodies involved in the Heritage Assessment.'

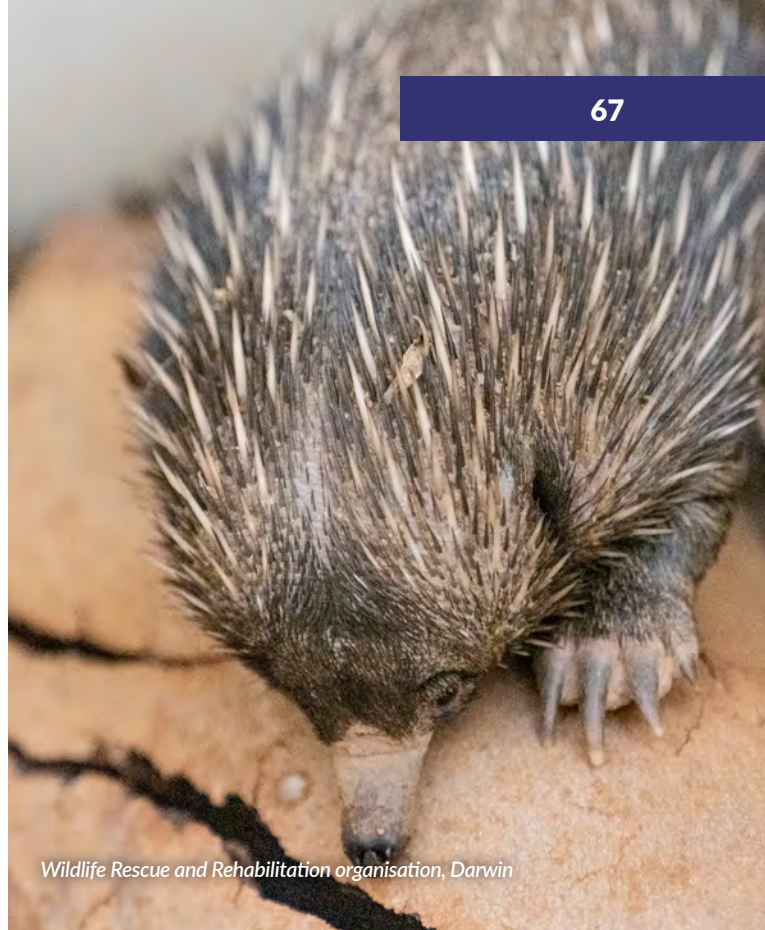
Further information is available at www.icac.nt.gov.au

CORPORATE SOCIAL RESPONSIBILITY

The Department of Tourism, Sport and Culture is committed to being a good corporate citizen. In 2019-20, the Department undertook the following community engagement activities:

- educated the community on crocodile awareness and safety through 137 Be Crocwise presentations to 12 071 participants, including school talks, community events and other community groups
- delivered the Territory Parks Alive program, which provided 503 informative walks and talks to 8 756 park visitors in the Alice Springs, Tennant Creek, Katherine and Darwin regions
- educated children on the value of conserving and protecting natural assets through the Junior Ranger program, which staged 35 Junior Ranger activities in Alice Springs and Darwin
- visited 31 schools to talk to more than 1 200 students to reinforce the value of protected areas and conserving natural assets
- Parks and Wildlife conducted 23 community engagement events in partnership with other stakeholders, including representation at a number of festivals, markets, outdoor shows and Landcare events. The team created 8 online videos and activities to engage the public throughout the travel restrictions resulting in a total online engagement of more than 11 000 people
- hosted 103 volunteers under the Parks and Wildlife Volunteer Program (excluding Territory Wildlife Park, Alice Springs Desert Park and George Brown Darwin Botanic Gardens) who contributed 6 439 hours towards Park Management at 19 parks and reserves
- 28 Campground and Park Hosts volunteered at 9 Parks and Reserves in 2019-20 (2020 program cancelled due to COVID-19, contributing 2 692 hours
- caretakers assisted with maintenance, cleaning facilities and welcoming visitors at Munbililla Campground, Limmen National Park and Arltunga Historical Reserve, contributing a combined total of 1 750 hours
- 10 volunteer groups contributed over 2 461 hours at 6 parks and reserves, undertaking activities such as track maintenance, weed control, rubbish removal, infrastructure maintenance, sign installation, feral animal monitoring, installation of tent pads and working bees
- invested \$22 436 to continue the Flexible Employment Program, a direct employment model enabling employment of 9 Traditional Owners and Aboriginal casual staff on jointly managed parks and reserves
- supported the continuation of the not-for-profit Wildlife Rescue and Rehabilitation organisation in Darwin, Katherine and Alice Springs, which provide advice in relation to sick, injured or orphaned wildlife and respond to requests to collect, care for and release sick, injured or orphaned wildlife

- partnered with and sponsored the annual Territory Natural Resource Management Awards
- equipped and opened the Northern Territory Government COVID-19 Emergency Operations Centre at the Hidden Valley Motor Sports Complex
- provided volunteer programs at the Library & Archives NT
- supported the NT Water Safety Advisory Council to improve water safety across the Territory
- ran community coaching and officiating development seminars and workshops.



Wildlife Rescue and Rehabilitation organisation, Darwin



Junior Ranger Education and Conservation Program

CORPORATE SOCIAL RESPONSIBILITY INITIATIVES:

Be Crocwise

DELIVERED 137 BE CROCWISE PRESENTATIONS TO 12 071 PARTICIPANTS

Community engagement

23 EVENTS & 8 LEARNING FROM HOME VIDEOS ENGAGING OVER 11 000 PEOPLE ONLINE

Flexible employment

\$22 436 TO EMPLOY ABORIGINAL CASUAL STAFF ON JOINT MANAGED PARKS AND RESERVES

SECTION 5

FINANCIAL STATEMENTS

REPORTING ENTITIES

The Department comprises of two reporting entities for the purposes of the *Financial Management Act 1995* (Act):

- Department of Tourism, Sport and Culture (Department); and
- Territory Wildlife Parks (TWP), a Government Business Division.

The Act requires the Department to prepare separate financial statements for each entity for inclusion in the Annual Report.

This section of the Report provides an analysis of the financial outcome of the Department for the year ended 30 June 2019.



Bark Canoes

... people are believed to have used bark canoes before
 ... technology for making dugout canoes. They are
 ... and sewn sheets of stringybark (Eucalyptus).
 ... been recorded, often travelling 2 or
 ... Jack Wonuwun and
 ... the Blyth River,
 ... 40 kilometres

with the outgoing tide down the Blyth to its junction with the
 Cadell River, and then 20 kilometres on the incoming tide up
 the Cadell to finish the journey to Manningridge on a truck.
 The canoes are of two types. The estuarine canoe has a blunt
 prow while the swamp canoe has a pointed one. The swamp
 canoe was once used to harvest geese eggs during the wet
 season.

The black and white photographs were taken by Donald Thomson in the 1920s.

Renovated bark painting gallery, Djomi Museum, Arnhem Land

DEPARTMENT OF TOURISM, SPORT AND CULTURE

FINANCIAL STATEMENT OVERVIEW

FINANCIAL STATEMENTS

The Department comprises of two reporting entities for the purposes of the *Financial Management Act 1995* (Act):

- Department of Tourism, Sport and Culture (Department)
- Territory Wildlife Parks (TWPs), a Government Business Division.

The Act requires the Department to prepare separate financial statements for each entity for inclusion in the Annual Report.

This section of the Report provides an analysis of the financial outcome of the Department of Tourism, Sport and Culture for the year ended 30 June 2020.

FINANCIAL STATEMENT OVERVIEW

The Department has the following outputs:

- Tourism, Sport and Culture: to market the Territory to stimulate interest and desire to travel to and within the Territory; protect, conserve and provide access to our major heritage and cultural assets; invest and develop the sport and recreation sectors and protect the Territory's parks and native wildlife;
- Commercial Organisations: to support the operations of the Darwin Waterfront Corporation and the Northern Territory Major Events Company;
- Corporate and Governance: to provide a range of corporate and governance services to support the Department's functions; and
- Shared Services: corporate and governance services received free of charge from the Department of Corporate and Information Services (DCIS) and notional repairs and maintenance program and delivery costs from the Department of Infrastructure, Planning and Logistics (DIPL).

From 1 July 2019, the following functions transferred out of the Department as a result of machinery of government changes transferring functions within government as follows:

- Human resource management, information communication technology, records management, vehicle management and web services, transferred to the Department of Corporate Information Services (DCIS);
- Infrastructure services transferred to the Department of Infrastructure, Planning and Logistics (DIPL); and
- Investment attraction activities transferred to the Department of Trade, Business and Innovation.

Additionally, all Departmental budgets for asset repairs and maintenance were centralised under DIPL.

FINANCIAL PERFORMANCE

In 2019-20, the Department reported a net loss of \$48.1 million and, after adjusting for \$48 million of non-cash items, made a cash loss of \$0.1 million. This compares to a budgeted cash loss of \$2.3 million.

The improvement to budget of \$2.2 million relates to Remote Sporting Community Infrastructure program capital grants contracted projects that were delayed due to the impact of COVID-19 restricting access to remote areas. The capital grants will be paid in 2020-21.

INCOME

Income received in 2019-20 was \$220.5 million, which was \$0.4 million less than budget and \$51.4 million lower than the prior year. The budget was reduced during the year by \$0.9 million to reflect the expected impact of COVID-19 on revenue arising from park and facilities closures.

Output Revenue

In 2019-20, output revenue of \$193.3 million was received in accordance with budget and represented 87.7% of total revenue.

Output revenue decreased in 2019-20 by \$56.2 million compared to \$249.5 million in 2018-19.

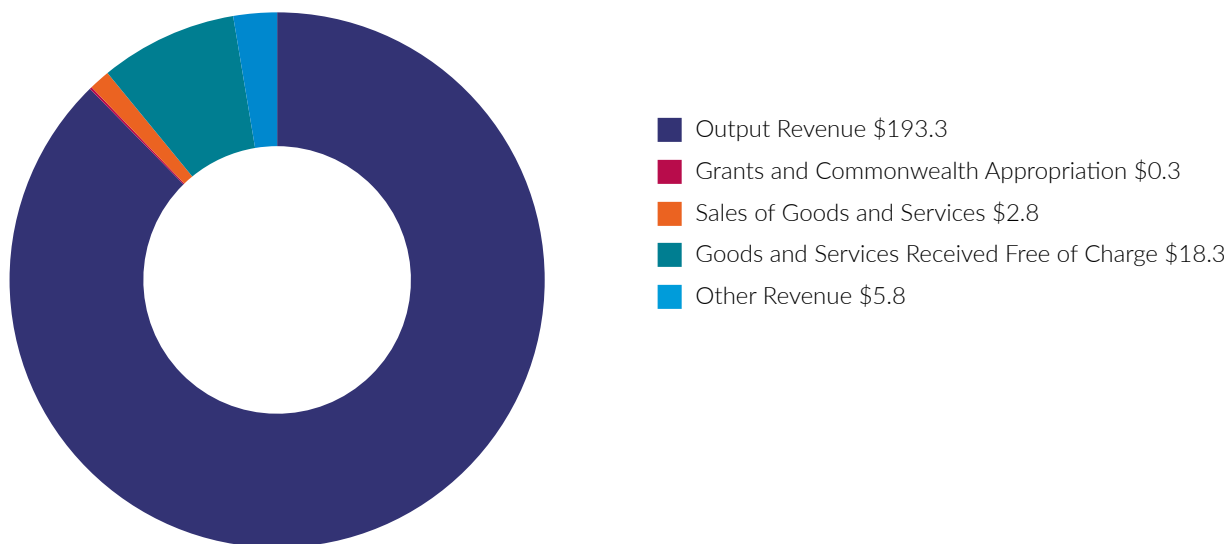
This predominately reflects:

- machinery of government transfers
- savings arising from COVID-19 impacting the ordinary delivery of tourism marketing and events
- transfer of funding to future years
- one-off capital grant funding in 2018-19 for sporting infrastructure.

Sale of Goods and Services

Income from the sale of goods and services in 2019-20 totalled \$2.8 million, as per budget, and \$0.9 million less than 2018-19, primarily due to the impact of COVID-19 closing sporting facilities, cultural institutions and parks.

2019-20 Income by Source \$M



Other Revenue

Other revenue in 2019-20 totalled \$5.8 million, \$0.8 million less than budget, and \$2.9 million less than 2018-19. The decrease mainly reflects a reduction in cost recovery revenue primarily from NT Major Events Company that was higher in 2018-19 due to the delivery of the Arafura Games.

Other revenue includes:

- \$2.3 million cost recovery of employee and operational costs from the NT Major Events Company
- \$1.6 million cost recovery of employee and operational costs from the Darwin Waterfront Corporation
- \$0.6 million recovery of utility costs from users of parks, sport and arts facilities
- \$0.5 million from the return of unspent grants.

Grant Revenue

In 2019-20, the Department received \$0.3 million for externally funded projects compared to a budget of \$0.2 million. This funding varies from year to year, and in 2019-20 was \$0.1 million higher than the previous year. In 2019-20 the funding relates to contributions and grants for tourism campaigns and COVID-19 business support, historic shipwreck project, Cobourg turtle protection project, and Alice Springs collection management.

Goods and Services Received Free of Charge

In 2019-20, goods and services received free of charge totalled \$18.3 million, incorporating \$11.2 million from DCIS for notional goods and services received, \$0.1 million received through cooperative marketing agreements, and \$7 million for DIPL repairs and maintenance program and delivery. The charge increased by \$8.5 million from 2018-19 reflecting machinery of government changes.

As this is notional revenue, there is a corresponding expense, resulting in a net nil effect to the Department's operating result.

Goods and services received free of charge allow the Department to bring to account the full cost of services it requires to operate.

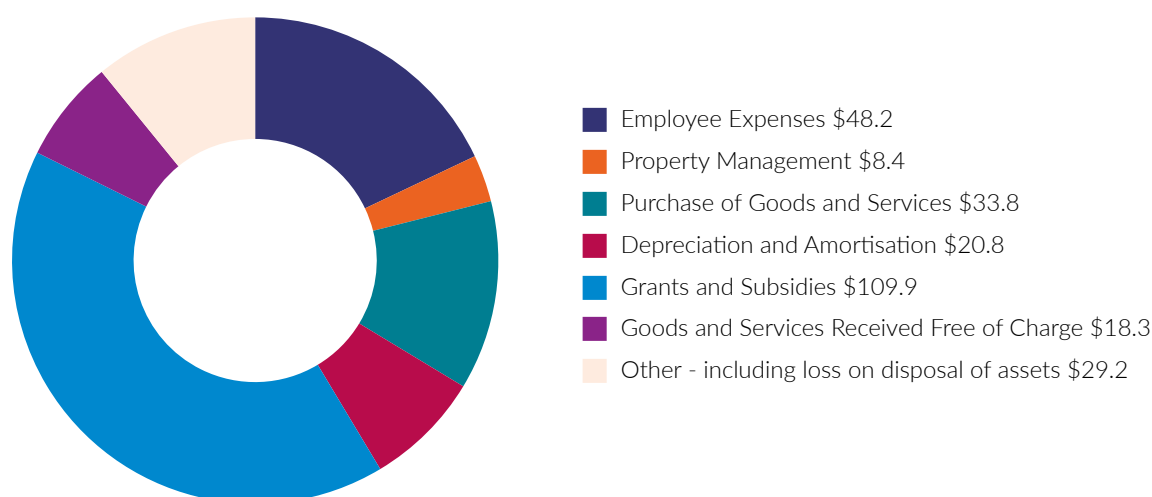
The table below shows the trend of actual income by type and income budget in 2019-20.

INCOME TYPE	ACTUAL 2017-18 \$M	ACTUAL 2018-19 \$M	ACTUAL 2019-20 \$M	BUDGET 2019-20 \$M
Output Revenue	262.9	249.5	193.3	193.3
Grants and Commonwealth Appropriation	1.4	0.2	0.3	0.2
Sales of Goods and Services	7.7	10.8	2.8	2.7
Goods and Services Received Free of Charge	8.8	9.8	18.3	19.7
Other Revenue	1.6	1.6	5.8	5.0
Total Income	282.4	271.9	220.5	220.9

EXPENSES

The Department incurred \$268.6 million in expenses during 2019-20 in the delivery of its programs and services. This was \$22.4 million higher than budget and \$22.8 million less than 2018-19. The budget was adjusted during the year to reflect the impact of COVID-19 on expenses flowing from the subsequent decrease in revenue.

2019-20 Expenses by Source \$M



Payments to employees, property management and purchase of goods and services account for 33.7% of the Department's expenses. Grants and subsidies account for a further 40.9 percent of the Department's outlays. Other expenses include the write off of assets that do not meet the capitalisation criteria and the leasing of Warren Park rugby stadium to a sporting organisation under a long term lease.

Employee Expenses

In 2019-20, employee expenses totalled \$48.2 million representing 18% of total expenditure, \$0.2 million less than budget and \$8.4 million less than 2018-19. The underspend predominately relates to employees transferred out under machinery of government changes, a reduction in NT Major Events Company employee costs for Arafura Games, reductions aligned to efficiency dividends, and the carrying of vacant positions.

Property Management Expenses

In 2019-20, property management totalled \$8.4 million, \$0.3 million higher than budget. The cost was lower than 2018-19 by \$2 million due to the change in the accounting treatment for land rent, now recognised as a finance lease. Property management expenses include costs such as utilities, bulk fuel for power generation, security, cleaning, grounds maintenance, pest and fire control.

Goods and Services Expenses

Actual expenditure on the purchase of goods and services in 2019-20 was \$33.8 million, which was \$11.2 million less than the prior year and \$0.6 million less than budget. The budget underspend was utilised for grant payments. The savings compared to the prior year were realised due predominately to COVID-19 travel restrictions impacting on the ability to market the Territory.

Grants and Subsidies

Grants of \$109.9 million were distributed in 2019-20, which was \$1.4 million less than budget. The difference primarily relates to Remote Sporting Community Infrastructure Program capital grants where contracted projects of \$2.2 million were delayed due to restricted access to remote areas.

Significant grant payments in 2019-20 include:

- \$23.5 million to the NT Major Events Company
- \$20.8 million to the Darwin Waterfront Corporation
- \$8.3 million to the Museum and Art Gallery of the Northern Territory

- \$7.5 million for sport and arts infrastructure projects
- \$7.7 million for the Community Service Obligation payment to the Territory Wildlife Parks for delivery of non-commercial functions
- \$5.7 million contributions to cooperative marketing activity
- \$4.6 million for the Sports Voucher Program
- \$4.8 million for public libraries across the Territory.

Full details of the Department's grants can be found in the appendices of this Report.

Depreciation

Depreciation is the non-cash allocation of an asset's cost over its useful life. In 2019-20, depreciation was \$3.8 million higher than 2018-19, totaling \$20.8 million. This was predominately due to the completion of building and infrastructure assets of \$61.7 million in 2019-20.

EXPENSE TYPE	ACTUAL 2017-18 \$M	ACTUAL 2018-19 \$M	ACTUAL 2019-20 \$M	BUDGET 2019-20 \$M
Employee Expenses	52.9	56.6	48.2	48.4
Property Management	10.2	10.4	8.4	8.1
Purchase of Goods and Services	43.6	45.0	33.8	34.4
Repairs and Maintenance	18.3	11.5	-	-
Depreciation and Amortisation	15.7	17.0	20.8	21.4
Grants and Subsidies	146.0	140.8	109.9	111.2
Goods and Services Received Free of Charge	8.8	9.8	18.3	19.6
Other - including loss on disposal of assets	0.1	0.3	29.2	3.1
Expenses Total	295.7	291.4	268.6	246.2

BALANCE SHEET

The Balance Sheet provides a summary of the Department's balances at the end of the financial year for assets, liabilities and equity.

The balances reported are the net worth to Government of the Department's asset holdings (what is owned) against liabilities (what is owed).

The trend for net assets / equity is as follows:

TYPE	ACTUAL 2017-18 \$M	ACTUAL 2018-19 \$M	ACTUAL 2019-20 \$M
Assets	606.0	628.8	754.8
Liabilities	(13.9)	(11.0)	(83.9)
Net Assets/Equity	592.1	617.8	670.9

Assets

The Department's assets totalled \$754.8 million as at 30 June 2020.

The balance of assets consists of:

- cash balances of \$12.3 million, representing cash held in a financial institution, gift fund accounts, petty cash and floats
- receivables of \$1.2 million, representing the amount that is owed to the Department for goods and services provided and delivered, as well as goods and service tax refunds receivable from the Australian Tax Office
- inventory of \$0.2 million, representing stock on hand for sale, and fuel on remote parks
- prepaid expenses of \$0.7 million, representing expenses that have been paid before the goods or service was received or provided
- property, plant and equipment of \$584.6 million, and heritage and cultural collection of \$155.7 million.

Liabilities

The Department's liabilities totalled \$83.9 million as at 30 June 2020.

The balance of liabilities consists of:

- borrowings and advances of \$73.4 million to recognise the lease liabilities
- deposits held of \$0.9 million to recognise the liability for money held on behalf of third parties until made available for disbursement of refund. This includes external parties share of revenue collected by the

Department, security deposits, and gift fund accounts held on behalf of the community

- payables of \$2.3 million, representing the amount owed to creditors for goods and services purchased and received
- provisions for employee entitlements of \$7.1 million, made up of recreation leave, leave loading and leave fares to be paid in the future
- unearned revenue of \$0.2 million, representing the amount received for services not yet provided.

Equity

The balances reported are the net worth to Government of the Department's asset holdings against liabilities.

The Department's equity as at 30 June 2020 is \$670.9 million, with a movement of \$53.1 million in 2019-20. This movement is a combination of:

- completed infrastructure works transferred in of \$87.2 million
- capital appropriation to purchase assets of \$0.3 million
- asset revaluation of land, buildings, infrastructure and cultural collections of \$13.7 million
- operating loss for the 2019-20 financial year of \$48.1 million.

CASH FLOW STATEMENT

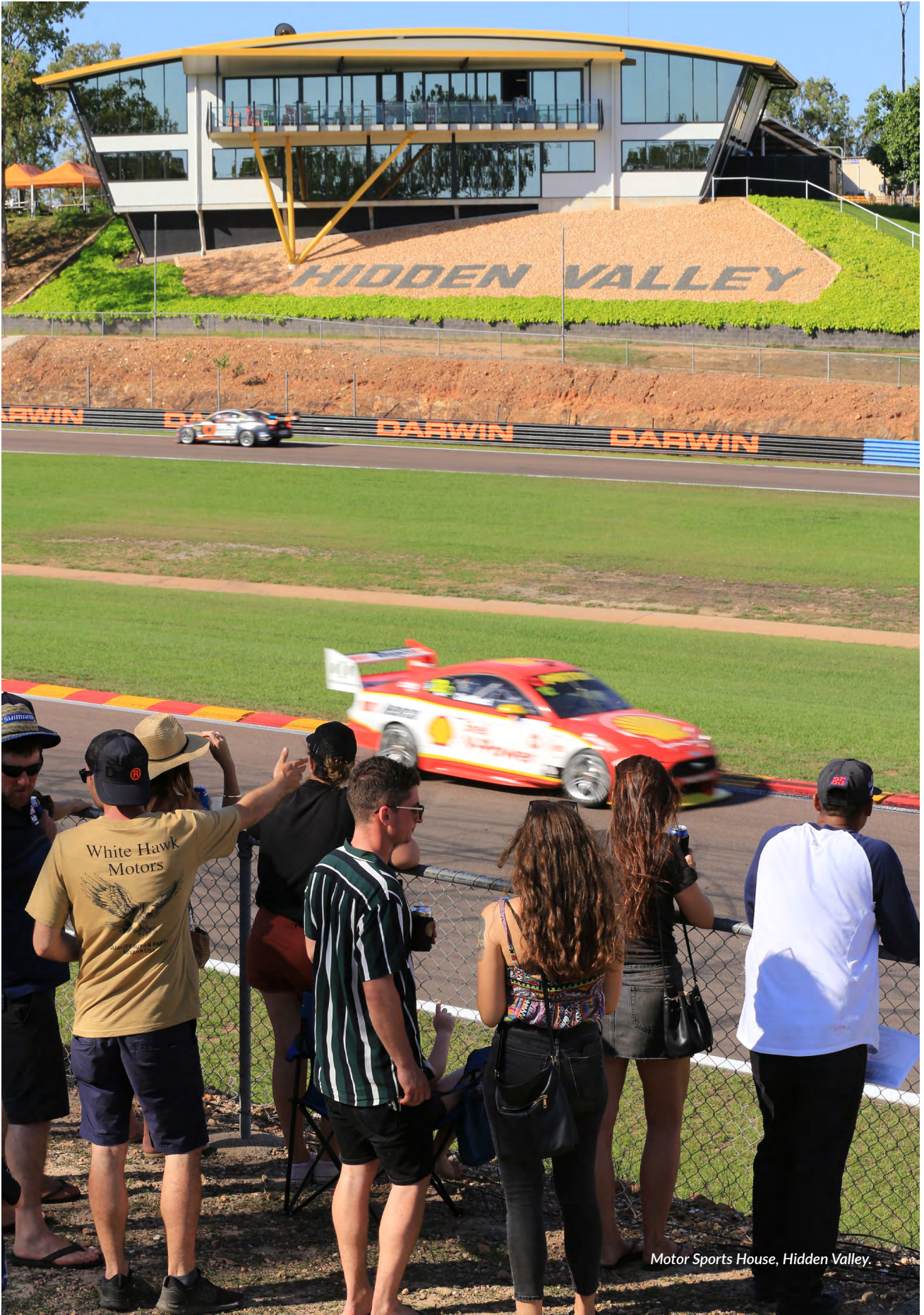
The Cash Flow Statement provides information on how cash was received and spent during the year.

The Department's cash balances were \$12.3 million as at 30 June 2020.

The cash flows are summarised as follows:

	ACTUAL 2017-18 \$M	ACTUAL 2018-19 \$M	ACTUAL 2019-20 \$M
Cash In			
Operating Receipts	283.9	274.5	213.5
Equity Injections	0.3	3.2	0.3
	284.2	277.7	213.8
Cash Out			
Operating Payments	(281.4)	(277.8)	(209.5)
Purchase of Fixed Assets	(0.5)	(0.3)	(0.3)
Lease Payments	-	-	(0.3)
Interest Payment on Lease Liability	-	-	(1.5)
Equity Withdrawals	(3.9)	-	-
	(281.9)	(278.1)	(211.6)
Net Increase in Cash Held	2.3	(0.5)	2.2
Cash at Beginning of Financial Year	8.3	10.6	10.1
CASH AT END OF FINANCIAL YEAR	10.6	10.2	12.3

The Department's cash of \$12.3 million at year-end will be utilised in future years to meet Department obligations.



CERTIFICATION OF THE FINANCIAL STATEMENTS

We certify that the attached financial statements for the Department of Tourism, Sport and Culture have been prepared based on proper accounts and records in accordance with the prescribed format, the *Financial Management Act 1995* and Treasurer's Directions.

We further state that the information set out in the Comprehensive Operating Statement, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement, and notes to and forming part of the financial statements, presents fairly the financial performance and cash flows for the year ended 30 June 2020 and the financial position on that date.

At the time of signing, we are not aware of any circumstances that would render the particulars included in the financial statements misleading or inaccurate.



Andrew Hopper
Acting Chief Executive Officer

28 August 2020



Joanna Frankenfeld
Chief Financial Officer

28 August 2020

COMPREHENSIVE OPERATING STATEMENT

For the year ended 30 June 2020

	Note	2020 \$'000	2019 \$'000
Income			
Grants and subsidies revenue			
Current	4a	317	203
Appropriation			
Output	4b	193 337	249 544
Sales of goods and services	4c	2 747	3 628
Goods and services received free of charge ⁽¹⁾	5	18 273	9 815
Foreign exchange gains		27	6
Other income	4d	5 807	8 732
Total Income	3	220 508	271 928
Expenses			
Employee expenses		48 251	56 551
Administrative expenses			
Property management		8 422	10 406
Purchases of goods and services	6	33 844	45 018
Repairs and maintenance		-	11 488
Depreciation and amortisation	15, 17	20 774	16 958
Other administrative expenses ⁽¹⁾		20 149	9 934
Grants and subsidies expenses			
Current		90 802	113 518
Capital		11 418	19 403
Community service obligations		7 660	7 913
Loss on disposal of assets	7	337	188
Derecognised leased assets		25 462	-
Interest expense	8	1 520	-
Total Expenses	3	268 639	291 377
Net Deficit		(48 131)	(19 449)
Other Comprehensive Income			
Changes in asset revaluation surplus		13 704	(12 580)
Total Other Comprehensive Income		13 704	(12 580)
Comprehensive Result		(34 427)	(32 029)

¹ Includes DCIS service charges and DIPL repairs and maintenance service charges

The Comprehensive Operating Statement is to be read in conjunction with the notes to the financial statements.

BALANCE SHEET*As at 30 June 2020*

	Note	2020 \$'000	2019 \$'000
Assets			
Current assets			
Cash and deposits	10	12 326	10 151
Receivables	12	1 191	3 336
Inventories	13	226	242
Prepayments		687	1 612
Total Current Assets		14 430	15 341
Non-Current Assets			
Property, plant and equipment	15	584 616	492 960
Intangible assets	17	8	13
Heritage & cultural assets	18	155 705	120 469
Total Non-Current Assets		740 329	613 442
Total Assets		754 759	628 783
Liabilities			
Current Liabilities			
Deposits held	19	935	1 187
Payables	20	2 294	2 088
Borrowings and advances	21	356	-
Provisions	22	7 059	7 477
Other liabilities	23	50	62
Total Current Liabilities		10 694	10 814
Non-Current Liabilities			
Borrowings and advances	21	73 039	-
Other liabilities	23	145	150
Total Non-Current Liabilities		73 184	150
Total Liabilities		83 878	10 964
Net Assets		670 881	617 819
Equity			
Capital		453 207	365 718
Reserves	25	331 767	318 063
Accumulated funds		(114 093)	(65 962)
Total Equity		670 881	617 819

The Balance Sheet is to be read in conjunction with the notes to the financial statements.

STATEMENT OF CHANGES IN EQUITY

For the year ended 30 June 2020

2019-20	Note	Equity at 1 July \$'000	Comprehensive result \$'000	Transactions with owners in their capacity as owners \$'000	Equity at 30 June \$'000
Accumulated Funds		(65 962)	(48 131)	-	(114 093)
Reserves					
Asset revaluation surplus	25	318 063	13 704	-	331 767
Capital - Transactions with owners					
Equity injections					
Capital appropriations		915	-	305	1 220
Equity transfers in		381 858	-	87 184	469 042
Other equity injections		9 539	-	-	9 539
Equity withdrawals					
Capital withdrawal		(3 930)	-	-	(3 930)
Equity transfers out		(22 664)	-	-	(22 664)
		365 718	-	87 489	453 207
Total Equity at 30 June		617 819	(34 427)	87 489	670 881
2018-19					
	Note	Equity at 1 July \$'000	Comprehensive result \$'000	Transactions with owners in their capacity as owners \$'000	Equity at 30 June \$'000
Accumulated Funds		(46 513)	(19 449)	-	(65 962)
Reserves					
Asset revaluation surplus	25	330 643	(12 580)	-	318 063
Capital - Transactions with owners					
Equity injections					
Equity injections					
Capital appropriations		610	-	305	915
Equity transfers in		326 485	-	55 373	381 858
Other equity injections		6 639	-	2 900	9 539
Equity withdrawals					
Capital withdrawal		(3 930)	-	-	(3 930)
Equity transfers out		(21 776)	-	(888)	(22 664)
		308 028	-	57 690	365 718
Total Equity at 30 June		592 158	(32 029)	57 690	617 819

The Statement of Changes in Equity is to be read in conjunction with the notes to the financial statements.

CASH FLOW STATEMENT

For the year ended 30 June 2020

	Note	2020 \$'000 (Outflows) / Inflows	2019 \$'000 (Outflows) / Inflows
CASH FLOWS FROM OPERATING ACTIVITIES			
Operating Receipts			
Grants and subsidies received			
Current		317	203
Appropriation			
Output		193 337	249 544
Receipts from sales of goods and services		19 823	24 663
Deposits received		-	38
Total Operating Receipts		213 477	274 448
Operating Payments			
Payments related to employees		(48 473)	(56 735)
Payments for goods and services		(50 908)	(80 256)
Grants and subsidies paid			
Current		(90 802)	(113 518)
Capital		(11 418)	(19 403)
Community service obligations		(7 660)	(7 913)
Deposits paid		(252)	-
Total Operating Payments		(209 513)	(277 825)
Net Cash From/(Used In) Operating Activities	11	3 964	(3 377)
CASH FLOWS FROM INVESTING ACTIVITIES			
Investing Receipts			
Proceeds from asset sales		-	8
Total Investing Receipts		-	8
Investing Payments			
Purchase of assets	15	(253)	(282)
Total Investing Payments		(253)	(282)
Net Cash (Used In) Investing Activities		(253)	(274)

	Note	2020 \$'000 (Outflows) / Inflows	2019 \$'000 (Outflows) / Inflows
CASH FLOWS FROM FINANCING ACTIVITIES			
Financing Receipts			
Equity injections			
Capital appropriation		305	305
Other equity injections		-	2 900
Total Financing Receipts		305	3 205
Financing Payments			
Interest paid on lease liabilities	21	(1 520)	-
Finance lease payments	21	(348)	-
Total Financing Payments		(1 868)	-
Net Cash From Financing Activities		(1 563)	3 205
Net increase/(decrease) in cash held		2 148	(446)
Cash at beginning of financial year		10 151	10 591
Effects of exchange rate changes on the balance of cash held in foreign currencies		27	6
Cash at End of Financial Year	10	12 326	10 151

The Cash Flow Statement is to be read in conjunction with the notes to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2020

1. Objectives and Funding
2. Statement of Significant Accounting Policies
3. Comprehensive Operating Statement by Output

Income

4. Revenue
 - 4a. Grants and Subsidies Revenue
 - 4b. Appropriation
 - 4c. Sales of Goods and Services
 - 4d. Other Income
5. Goods and Services Received Free of Charge

Expenses

6. Purchases of Goods and Services
7. Loss on Disposal of Assets
8. Interest Expense
9. Write-offs, Postponements, Waivers, Gifts and Ex Gratia Payments

Assets

10. Cash and Deposits
11. Cash Flow Reconciliation
12. Receivables
13. Inventories
14. Department as a Lessor
15. Property, Plant and Equipment
16. Department as a Lessee
17. Intangibles
18. Heritage and Cultural Assets

Liabilities

19. Deposits Held
20. Payables
21. Borrowings and Advances
22. Provisions
23. Other Liabilities
24. Commitments

Equity

25. Reserves

Other Disclosures

26. Fair Value Measurement
27. Financial Instruments
28. Related Parties
29. Contingent Liabilities and Contingent Assets
30. Events Subsequent to Balance Sheet Date
31. Accountable Officer's Trust Account
32. Schedule of Administered Territory Items
33. Budgetary Information
34. Budgetary Information: Administered Territory Items

1. OBJECTIVES AND FUNDING

The primary objective of the Department of Tourism, Sport and Culture ("the Department") is to create compelling reasons to live and visit the Northern Territory. The Department does this through growing and promoting places, participation, preservation and people.

The Department is predominantly funded by, and dependent on, the receipt of parliamentary appropriation. The financial statements encompass all funds through which the Department controls resources to carry on its functions and deliver outputs. For reporting purposes, outputs delivered by the Department are summarised into the following outputs:

- Tourism, Sport and Culture
- Commercial Organisations
- Corporate and Governance
- Shared Services

Note 3 provides summary financial information in the form of a Comprehensive Operating Statement by output.

(a) Machinery of Government Changes

Transfers out

Details of Transfer: The investment attraction function transferred to the Department of Trade, Business and Innovation

Basis of Transfer: Administrative Arrangements Order

Date of Transfer: Effective from 1 July 2019

The assets and liabilities transferred as a result of this change were as follows:

	\$'000
Liabilities	
Payables	1
Provisions	11
Total Liabilities	12
NET ASSETS	(12)

Details of Transfer: The human resource management, information and communications technology services, records management and web management functions, and select information technology systems were transferred to the Department of Corporate and Information Services

Basis of Transfer: Administrative Arrangements Order

Date of Transfer: Effective from 1 July 2019

The assets and liabilities transferred as a result of this change were as follows:

	\$'000
Liabilities	
Payables	12
Provisions	206
Total Liabilities	218
NET ASSETS	(218)

Details of Transfer: The infrastructure management function and repairs and maintenance budget was transferred to the Department of Infrastructure, Planning and Logistics

Basis of Transfer: Administrative Arrangements Order

Date of Transfer: Effective from 1 July 2019

The assets and liabilities transferred as a result of this change were as follows:

	\$'000
Liabilities	
Payables	90
Provisions	55
Total Liabilities	145
NET ASSETS	(145)

2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

(a) Statement of Compliance

The financial statements have been prepared in accordance with the requirements of the *Financial Management Act 1995* and related Treasurer's Directions. The *Financial Management Act 1995* requires the Department of Tourism, Sport and Culture to prepare financial statements for the year ended 30 June 2020 based on the form determined by the Treasurer. The form of the Department's financial statements is to include:

- a Certification of the Financial Statements
- a Comprehensive Operating Statement
- a Balance Sheet
- a Statement of Changes in Equity
- a Cash Flow Statement
- applicable explanatory notes to the financial statements.

(b) Basis of Accounting

The financial statements have been prepared using the accrual basis of accounting, which recognises the effect of financial transactions and events when they occur, rather than when cash is paid out or received. As part of the preparation of the financial statements, all intraagency transactions and balances have been eliminated.

Except where stated, the financial statements have also been prepared in accordance with the historical cost convention.

The form of the Department financial statements is also consistent with the requirements of Australian Accounting Standards. The effects of all relevant new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are effective for the current annual reporting period have been evaluated.

Standards and interpretations effective from 2019-20

AASB 15 Revenue from contracts with a customer / AASB 1058 Income for not-for-profit entities

AASB 15 Revenue from contracts with customers (AASB 15) supersedes AASB 111 Construction contracts, AASB 118 Revenue and related interpretations. It applies with limited exceptions, to all revenue arising from contracts with customers. Under AASB 15, revenue from agreements that are enforceable, have sufficiently specific performance obligations and transfer goods or services to the customer or third party beneficiary will be recognised when or as performance obligations are satisfied. AASB 15 requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when assessing contracts with their customers.

AASB 1058 Income for not-for-profit entities (AASB 1058) clarifies and simplifies income-recognition requirements that apply to not-for-profit entities and replaces most of the not-for-profit provisions under AASB 1004 Contributions. AASB 1058 applies to transactions where the consideration to acquire an asset is significantly less than fair value principally to enable the department to further its objectives, and where volunteer services are received.

In contrast with previous standards such as AASB 1004, AASB 1058 allows deferral of income from capital grants where there is an enforceable contract with sufficiently specific performance obligations and the agreement does not require the department to transfer the asset to other parties. For such capital grants, the funding received is initially deferred in an unearned revenue liability and subsequently recognised as revenue as or when the department satisfies obligations under the agreement. Where funding is received from another Territory Government-controlled entity other than Commonwealth funds on-passed by the Central Holding Authority, revenue is recognised upfront on receipt.

Under AASB 1058, the department will continue to recognise volunteer services only when the services would have been purchased if they had not been donated, and the fair value of those services can be measured reliably. This treatment is consistent with treatment in prior years.

In accordance with transition provisions, the Department has applied the modified retrospective approach on transition to AASB 15 and AASB 1058, with the cumulative effect of applying both accounting standards recognised in accumulated funds or appropriate equity code at 1 July 2019. Accordingly, the comparative information presented for 2018-19 has not been restated and is presented as previously reported. The Department applied the accounting standards retrospectively to all contracts, including completed contracts, at 1 July 2019. Completed contracts include contracts where the Department had recognised all revenue in prior periods under AASB 1004 Contributions.

There has been no impact of adopting AASB 15 and AASB 1058 on balances as at 1 July 2019 or 30 June 2020 respectively.

AASB 16 Leases

AASB 16 Leases (AASB 16) supersedes AASB 117 Leases and relevant interpretations and introduces significant changes to lessee accounting by removing the distinction between operating and finance leases. For lessees with operating leases, a right-of-use asset has now been recognised on the balance sheet together with a lease liability at the lease commencement, for all leases except for leases with a term of less than 12 months or where the underlying assets are of low value. In contrast to lessee accounting, the requirements for lessor accounting have remained largely unchanged and has not had a significant impact for leases where the department is the lessor.

In accordance with transition provisions, the Department has applied the modified retrospective approach on transition to AASB 16, with the cumulative effect of initial application of the standard as an adjustment to the balance sheet as at 1 July 2019. Accordingly, the comparative information presented for 2018-19 has not been restated and is presented as previously reported.

Lease liabilities recognised at 1 July 2019 have been measured at the present value of the remaining lease payments discounted using the Northern Territory Treasury Corporation's institutional bond rate as the incremental borrowing rate at the date of initial application. The weighted average incremental borrowing rate applied to the lease liabilities as at 1 July 2019 was 2.07%.

The corresponding right-of-use asset has been recorded on transition at an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the balance sheet as at 1 July 2019.

The Department has applied the following practical expedients permitted by AASB 16 on transition:

- lease classification has been grandfathered. Where a contract did not contain a lease at 1 July 2019 under AASB 117 and Interpretation 4, these have not been reassessed
- application of a single discount rate to a portfolio of leases with reasonably similar characteristics application of onerous contract assessment before transition, in place of performing an impairment review
- leases with a remaining term of less than 12 months as at 1 July 2019 were expensed rather than recognised on the balance sheet
- exclusion of initial direct costs from the measurement of the right-of-use asset as at 1 July 2019
- application of hindsight in determining the lease term where the contract contained options to extend or terminate the lease.

On adoption of AASB 16, the Department recognised additional right-of-use assets and lease liabilities for land which had previously been classified as operating leases.

Impact on affected balances of adopting AASB 16 as at 1 July 2019 is as follows:

	\$'000
Assets	
Property, plant and equipment	73 743
Total Assets	73 743
Liabilities	
Borrowings and advances	73 743
Total Liabilities	73 743
NET ASSETS	-

The lease liabilities as at 1 July 2019 can be reconciled to the operating lease commitments as of 30 June 2019, as follows:

	\$'000
Minimum operating lease commitments as at 30 June 2019	122 707
Add: Unwind CPI increases and effect of discounting applied	27 329
Add: Lease payments relating to leases in perpetuity previously unrecognised	6 447
Add: Lease payments relating to revised lease periods	420
Undiscounted Lease Payments	156 903
Less: Effect of discounting using the incremental borrowing rate	(83 160)
Additional Lease Liabilities Recognised at 1 July 2019	73 743
Add: Commitments relating to leases previously classified as finance leases	-
Adjusted Lease Liabilities as at 1 July 2019	73 743

AASB 2016-8 Amendments to Australian accounting standards – Australian implementation guidance for not-for-profit entities (AASB 9 Financial instruments)

AASB 2016-8 is effective for the first time in 2019-20 and will require non-contractual receivables arising from statutory requirements to apply the initial recognition and measurement requirements of AASB 9. The requirements of AASB 2016-8 are largely consistent with existing recognition and measurement practices of the Department and is therefore not expected to have a material impact.

Several other amending standards and AASB interpretations have been issued that apply to the current reporting periods, but are considered to have no impact on public sector reporting.

Standards and Interpretations issued but not yet effective

No Australian accounting standards have been early adopted for 2019-20.

Several other amending standards and AASB Interpretations have been issued that apply to future reporting periods but are considered to have limited impact on public sector reporting.

(c) Reporting Entity

The financial statements cover the Department as an individual reporting entity.

The Department of Tourism, Sport and Culture (the "Department") is a Northern Territory department established under the *Interpretation Act 1978 Administrative Arrangement Order*.

The principal places of business of the Department is:

Level 8, Charles Darwin Centre
19 The Mall
Darwin NT 0800

(d) Agency and Territory Items

The financial statements of the Department include income, expenses, assets, liabilities and equity over which the Department has control (Agency items). Certain items, while managed by the Department, are controlled and recorded by the Territory rather than the Department (Territory items). Territory items are recognised and recorded in the Central Holding Authority as discussed below.

Central Holding Authority

The Central Holding Authority is the 'parent body' that represents the Government's ownership interest in Government-controlled entities.

The Central Holding Authority also records all Territory items, such as income, expenses, assets and liabilities controlled by the Government and managed by departments on behalf of the Government. The main Territory item is Territory income,

which includes taxation and royalty revenue, Commonwealth general purpose funding (such as GST revenue), fines, and statutory fees and charges.

The Central Holding Authority also holds certain Territory assets not assigned to departments as well as certain Territory liabilities that are not practical or effective to assign to individual departments such as unfunded superannuation and long service leave.

The Central Holding Authority recognises and records all Territory items, and as such, these items are not included in the Department's financial statements. However, as the Department is accountable for certain Territory items managed on behalf of Government, these items have been separately disclosed in Note 32 Schedule of Administered Territory Items.

(e) Comparatives

Where necessary, comparative information for the 2018-19 financial year has been reclassified to provide consistency with current year disclosures.

(f) Presentation and Rounding of Amounts

Amounts in the financial statements and notes to the financial statements are presented in Australian dollars and have been rounded to the nearest thousand dollars, with amounts less than \$500 being rounded down to zero. Figures in the financial statements and notes may not equate due to rounding.

(g) Changes in Accounting Policies

There have been no changes to accounting policies adopted in 2019-20 as a result of management decisions. Changes in policies relating to COVID-19 are disclosed in note (i) below.

(h) Accounting Judgements and Estimates

The preparation of the financial report requires the making of judgements and estimates that affect the recognised amounts of assets, liabilities, revenues and expenses and the disclosure of contingent liabilities. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements and estimates that have significant effects on

the financial statements are disclosed in the relevant notes to the financial statements.

(i) Impact of COVID-19

The Territory Government modified its debt recovery process and postponed the payment date for a number of regulatory fees and charges to ease financial hardship faced by individuals and businesses as a result of COVID-19.

In addition, management made a number of decisions as a result of COVID-19 which has impacted the 2019-20 financial statements. In an effort to control the spread of COVID-19, the Territory Government implemented restrictions and during this period, parks, venues and facilities managed by the Department were temporarily closed for visitors or operations were restricted. Further, to assist concessionaires affected by reduced visitor numbers and park closure, management refunded/waived concessionary agreement annual fees for the period 26 March 2020 to 30 June 2020.

(j) Goods and Services Tax

Income, expenses and assets are recognised net of the amount of Goods and Services Tax (GST), except where the amount of GST incurred on a purchase of goods and services is not recoverable from the Australian Tax Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the Balance Sheet.

Cash flows are included in the Cash Flow Statement on a gross basis. The GST components of cash flows arising from investing and financing activities, which are recoverable from, or payable to, the ATO are classified as operating cash flows. Commitments and contingencies are disclosed net of the amount of GST recoverable or payable unless otherwise specified.

(k) Contributions by and Distributions to Government

The Department may receive contributions from Government where the Government is acting as owner of the Department. Conversely, the Department may make distributions to Government. In accordance with the *Financial Management Act 1995* and Treasurer's Directions, certain types of contributions and distributions, including those relating to administrative restructures, have been designated as contributions by, and distributions to, Government. These designated contributions and distributions are treated by the Department as adjustments to equity.

The statement of changes in equity provides additional information in relation to contributions by, and distributions to, Government.

(l) Prepayments

Prepayments represent payments in advance of receipt of goods and services or that part of expenditure made in one accounting period covering a term extending beyond that period.



Park entry closure during the height of the COVID-19 pandemic.

3. COMPREHENSIVE OPERATING STATEMENT BY OUTPUT

	Tourism, Sport and Culture		Commercial Organisations		Corporate and Governance		Shared Services Received		Total	
	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
Income										
Grants and subsidies revenue										
Current	317	203	-	-	-	-	-	-	317	203
Appropriation										
Output	144 424	184 018	44 044	58 313	4 869	7 213	-	-	193 337	249 544
Sales of goods and services	2 600	3 338	-	-	147	290	-	-	2 747	3 628
Goods and services received free of charge ⁽¹⁾	83	754	-	-	-	-	18 190	9 061	18 273	9 815
Foreign exchange gains	27	6	-	-	-	-	-	-	27	6
Other income	1 979	2 597	3 821	6 105	7	30	-	-	5 807	8 732
Total Income	149 430	190 916	47 865	64 418	5 023	7 533	18 190	9 061	220 508	271 928
Expenses										
Employee expenses	40 793	44 528	2 943	5 567	4 515	6 456	-	-	48 251	56 551
Administrative expenses										
Property management	8 026	10 314	366	46	30	46	-	-	8 422	10 406
Purchases of goods and services	32 874	43 767	512	487	458	764	-	-	33 844	45 018
Repairs and maintenance	-	11 478	-	-	-	10	-	-	-	11 488
Depreciation and amortisation	20 751	16 943	-	-	23	15	-	-	20 774	16 958
Other administrative expenses ⁽¹⁾	1 959	868	-	5	-	-	18 190	9 061	20 149	9 934
Grants and subsidies expenses										
Current	49 519	57 801	41 263	55 717	20	-	-	-	90 802	113 518
Capital	8 629	16 883	2 789	2 520	-	-	-	-	11 418	19 403
Community service obligations	7 660	7 913	-	-	-	-	-	-	7 660	7 913
Loss on disposal of assets	337	188	-	-	-	-	-	-	337	188
Derecognise lease assets	25 462	-	-	-	-	-	-	-	25 462	-
Interest expense	1 520	-	-	-	-	-	-	-	1 520	-
Total Expenses	197 530	210 683	47 873	64 342	5 046	7 291	18 190	9 061	268 639	291 377
Net Surplus/(Deficit)	(48 100)	(19 767)	(8)	76	(23)	242	-	-	(48 131)	(19 449)
Other Comprehensive Income										
Changes in asset revaluation surplus	13 704	(12 580)	-	-	-	-	-	-	13 704	(12 580)
Total Other Comprehensive Income	13 704	(12 580)	-	-	-	-	-	-	13 704	(12 580)
Comprehensive Result	(34 396)	(32 347)	(8)	76	(23)	242	-	-	(34 427)	(32 029)

Includes DCIS service charges and DIPL repairs and maintenance service charges

Income

Income encompasses both revenue and gains.

Income is recognised at the fair value of the consideration received, exclusive of the amount of GST. Exchanges of goods or services of the same nature and value without any cash consideration being exchanged are not recognised as income.

4. REVENUE

(a) Grants and Subsidies Revenue

	2020			2019
	Revenue from contracts with customers	Other	Total	
	\$'000	\$'000	\$'000	\$'000
Commonwealth grants	63	-	63	80
Non-capital contributions	95	-	95	-
Other grants	159	-	159	123
Total Grants and Subsidies Revenue	317	-	317	203

Grants revenue is recognised at fair value exclusive of the amount of GST. Until 30 June 2019, grant revenue and other non-reciprocal contributions were recognised as revenue when the Department obtains control over the asset comprising the contribution, which was normally obtained on receipt.

From 1 July 2019, where a grant agreement is enforceable and has sufficiently specific performance obligations for the Department to transfer goods or services to the grantor or a third party beneficiary, the transaction is accounted for under AASB 15. In this case, revenue is initially deferred as a contract liability when received in advance and recognised as or when the performance obligations are satisfied.

The Department's contracts with customers is for the delivery of conservation, cultural and tourism services to the community. Funding is generally received upfront for 12 months and the Department typically satisfies obligations and recognises revenue as services are being delivered as specified in the agreement.

A financing component for consideration is only recognised if it is significant to the contract and the period between the transfer of goods and services and receipt of consideration is more than one year. For the 2019-20 reporting period, there were no adjustments for the effects of a significant financing component.

Where grant agreements do not meet criteria above, it is accounted for under AASB 1058 and income is recognised on receipt of funding except for capital grants revenue received for the purchase or construction of non-financial

assets to be controlled by the Department. Capital grants with enforceable contracts and sufficiently specific obligations are recognised as an unearned revenue liability when received and subsequently recognised progressively as revenue as or when the Department satisfies its obligations under the agreement. Where a non-financial asset is purchased, revenue is recognised at the point in time the asset is acquired and control transfers to the Department.

For constructed assets, revenue is recognised over time, using the percentage of completion method, measured as the costs incurred as a proportion of estimated total project costs

Grant revenue, passed on from a Territory Government-controlled entity with the exception of the Central Holding Authority, is recognised upfront on receipt, irrespective of which revenue accounting standard it may fall under in accordance with the Treasurer's Direction on income

Revenue from contracts with customers for the 2019-20 financial year have been disaggregated below into categories to enable users of these financial statements to understand the nature, amount, timing and uncertainty of income and cash flows. These categories include a description of the type of product or service line, type of customer and timing of transfer of goods and services.

Grant agreements that satisfy recognition requirements under AASB 15 are disaggregated below:

	2020 \$'000
Type of Good and Service	
Service delivery	317
Total Revenue from Contracts with Customer by Good or Service	317
Type of Customer	
Australian Government Entities	-
State and Territory governments	232
Non-government entities	85
Total Revenue from Contracts with Customers by Type of Customer	317
Timing of Transfer of Goods and Services	
Point in time	317
Total Revenue from Contracts with Customers by Timing of Transfer	317

(b) Appropriation

	2020			2019
	Revenue from contracts with customers	Other	Total	
	\$'000	\$'000	\$'000	\$'000
Output	-	193 337	193 337	249 544
Total Appropriation	-	193 337	193 337	249 544

Output appropriation is the operating payment to each department for the outputs they provide as specified in the *Appropriation Act 2019*. It does not include any allowance for major non-cash costs such as depreciation. The treatment of output appropriations remains the same after adopting AASB 15 and AASB 1058, because they do not have sufficiently specific performance obligations.

Commonwealth appropriation follows from the intergovernmental agreement on federal financial relations, resulting in specific purpose payments (SPPs) and national partnership (NP) payments being made by the Commonwealth Treasury to state treasuries, in a manner similar to arrangements for GST payments. These payments are received by the Department of Treasury and Finance on behalf of the Central Holding Authority and then passed on to the relevant agencies as Commonwealth appropriation. Until 30 June 2019, Commonwealth appropriation was recognised in the period when the Department gains control of the funds, which was on receipt of funding.

From 1 July 2019, where appropriation received has an enforceable contract with sufficiently specific performance obligations as defined in AASB 15, revenue is recognised as and when goods and or services are transferred to the customer or third party beneficiary. Otherwise revenue is recognised when the Department gains control of the funds. The Department's contracts with customers is for the delivery of conservation, cultural and tourism services to the community. Funding is generally received upfront for 12 months and the Department typically satisfies obligations and recognises revenue as services are being delivered as specified in the agreement.

(c) Sales of Goods and Services

	2020			2019
	Revenue from contracts with customers	Other	Total	
	\$'000	\$'000	\$'000	\$'000
Sales of goods and services	2 747	-	2 747	3 628
Total Sales of Goods and Services	2 747	-	2 747	3 628

Sale of goods

Until 30 June 2019, revenue from sales of goods is recognised as revenue when the entity transfer significant risks and rewards of ownership of the goods to the buyer. From 1 July 2019, revenue from sales of goods is recognised when the entity satisfies a performance obligation by transferring promised goods including souvenirs, food and drink items and various guides, maps and posters. The entity typically satisfies its performance obligations when the customer has made payment, and the customer has taken physical possession of the item. Payments are made upfront at time of purchase.

Revenue from these sales are based on the retail price on display, and revenue is only recognised to the extent that it is highly probable a significant reversal will not occur. There is no element of financing present as payment is made up front with no credit terms.

Rendering of services

Until 30 June 2019, revenue from rendering services was recognised by reference to the stage of completion of the contract. From 1 July 2019, revenue from rendering of services is recognised when the entity satisfies the performance obligation by transferring the promised services. The Departments services include providing access to a range of parks, cultural and recreational facilities across the Territory. The Department typically satisfies its performance obligations once the customer pays the related fee and has access to the facility.

Revenue from contracts with customers for the 2019-20 financial year have been disaggregated below into categories to enable users of these financial statements to understand the nature, amount, timing and uncertainty of income and cash flows. These categories include a description of the type of product or service line, type of customer and timing of transfer of goods and services.

	2020 \$'000
Type of Good and Service	
Sales of inventory	297
Visitor services	2 450
Total Revenue from Contracts with Customer by Good or Service	2 747
Type of Customer	
Australian Government Entities	8
State and Territory Governments	548
Non-government entities	2 191
Total Revenue from Contracts with Customers by Type of Customer	2 747
Timing of Transfer of Goods and Services	
Overtime	650
Point in time	2 097
Total Revenue from Contracts with Customers by Timing of Transfer	2 747

(a) Other Income

	2020			2019
	Revenue from contracts with customers	Other	Total	
	\$'000	\$'000	\$'000	\$'000
Cost recovery	-	4 478	4 478	6 791
Prior year unspent grants	-	528	528	780
Assets acquired with nil consideration	-	241	241	513
Reimbursements	-	201	201	236
Rentals	-	12	12	2
Other income	-	347	347	410
Total Other Income	-	5 807	5 807	8 732

5. GOODS AND SERVICES RECEIVED FREE OF CHARGE

	2020 \$'000	2019 \$'000
Corporate and information services	11 226	9 061
Repairs and maintenance	6 964	-
Other agency arrangements	83	754
Total Goods and Services Received Free of Charge	18 273	9 815

Resources received free of charge are recognised as revenue when, and only when, a fair value can be reliably determined and the services would have been purchased if they had not been donated. Use of those resources is recognised as an expense. Resources received free of charge are recorded as either revenue or gains depending on their nature. From 1 July 2019, repairs and maintenance expenses and associated employee costs were centralised under the Department of Infrastructure, Planning and Logistics as part of a machinery of government change and now forms part of goods and services free of charge of the Department.

In addition, from 1 July 2019, corporate services staff and functions were centralised under Department of Corporate and Information Services as part of a machinery of government change and now forms part of goods and services free of charge of the Department.

6. GOODS AND SERVICES RECEIVED FREE OF CHARGE

The net (deficit) has been arrived at after charging for expenses including:

Goods and Services Expenses

	2020 \$'000	2019 \$'000
Expense type		
Consultants ⁽¹⁾	621	1 850
Advertising ⁽²⁾	8 303	10 335
Marketing and promotion ⁽³⁾⁽⁶⁾	7 990	14 122
Document production	51	96
Legal expenses ⁽⁴⁾	536	261
Recruitment ⁽⁵⁾	171	174
Training and study	244	387
Official duty fares	572	608
Travelling allowance	221	350
Information technology charges and communications	5 125	5 925
Insurance	561	567
Motor vehicle expenses	2 675	3 303
Library services	825	842
Corporate support by external agencies	2 518	1 631
Other	3 431	4 567
Total Purchases of Goods and Services	33 844	45 018

⁽¹⁾ Includes marketing, promotion and IT consultants

⁽²⁾ Does not include recruitment advertising

⁽³⁾ Excludes advertising for marketing and promotion which is incorporated under advertising and excludes marketing and promotion consultants' expenses, which are incorporated in the consultants' category

⁽⁴⁾ Includes legal fees, claim and settlement costs

⁽⁵⁾ Includes recruitment-related advertising costs

⁽⁶⁾ Excludes contributions paid under cooperative marketing agreements (CMAs) that are included in grant expenses. 2019-20 \$5.7 million, 2018-19 \$9.9 million.

Purchases of goods and services generally represent the day-to-day running costs incurred in normal operations, including supplies and service costs recognised in the reporting period in which they are incurred.

Repairs and Maintenance Expenses

From 1 July 2019, repairs and maintenance expenses were centralised under the Department of Infrastructure, Planning and Logistics (DIPL) as part of machinery of government changes. The Department now recognises a notional repairs and maintenance expense under services received free of charge in Note 5. Funding is received for repairs and maintenance works associated with Department assets as part of output appropriation.

7. LOSS ON DISPOSAL OF ASSETS

	2020 \$'000	2019 \$'000
Net proceeds from the disposal of non-current assets	-	8
Less: Carrying value of non-current assets transferred	(337)	(185)
Less: Carrying value of non-current assets gifted	-	(11)
Loss on the Disposal of Non-Current Assets	(337)	(188)
Proceeds from sale of minor assets	-	-
Total Loss on Disposal of Assets	(337)	(188)

8. INTEREST EXPENSE

	2020 \$'000	2019 \$'000
Interest from lease liabilities	1 520	-
Total Interest Expense	1 520	-

Interest expenses consist of interest and other costs incurred in connection with the borrowing of funds. It includes interest on lease liabilities.

9. WRITE-OFFS, POSTPONEMENTS, WAIVERS, GIFTS AND EX GRATIA PAYMENTS

	2020		2019	
	\$'000	No. of Trans	\$'000	No. of Trans
Write-offs, Postponements and Waivers under the <i>Financial Management Act</i>				
Represented by:				
<i>Amounts written off, postponed and waived by Delegates</i>				
Irrecoverable amounts payable to the Territory or the Department written off	34	16	4	9
Losses or deficiencies of money written off	-	2	2	6
Public property written off	338	24	181	35
Total Written Off, Postponed and Waived by Delegates	372	42	187	50
<i>Amounts written off, postponed and waived by the Treasurer</i>				
Write-offs, postponements and waivers due to COVID-19	27	15	-	-
Irrecoverable amounts payable to the Territory or the Department written off	-	-	10	1
Total Written Off, Postponed and Waived by the Treasurer	27	15	10	1
Gifts Under the <i>Financial Management Act</i>	-	-	11	3

10. CASH AND DEPOSITS

	2020 \$'000	2019 \$'000
Cash on hand	2	5
Cash at bank	12 324	10 146
Total Cash and Deposits	12 326	10 151

For the purposes of the Balance Sheet and the Cash Flow Statement, cash includes cash on hand, cash at bank and cash equivalents. Cash equivalents are highly liquid short-term investments that are readily convertible to cash. Cash at bank includes monies held in Accountable Officer's Trust Account (AOTA) that are ultimately payable to the beneficial owner. Refer also to Note 31.

11. CASH FLOW RECONCILIATION

(a) Reconciliation of Cash

The total of Department 'cash and deposits' of \$12.3 million recorded in the Balance Sheet is consistent with that recorded as 'Cash' in the Cash Flow Statement.

Reconciliation of Net Deficit to Net Cash (Used In)/From Operating Activities

	2020 \$'000	2019 \$'000
Net Deficit	(48 131)	(19 449)
Adjusting Items:		
Depreciation and amortisation	20 774	16 958
Loss on disposal of assets	337	188
Derecognition of leased assets	25 462	-
Repairs and maintenance non-cash	1 664	2 077
Foreign exchange (gain)	(27)	(6)
Inventory write off	1	4
Assets received nil consideration	(240)	(513)
Interest expense on lease liabilities	1 520	-
Changes in assets and liabilities:		
Decrease in receivables	2 145	645
Decrease in inventories	15	9
Decrease/(Increase) in prepayments	925	(385)
(Decrease)/Increase in deposits held	(252)	38
Increase/(Decrease) in payables	206	(2 943)
(Decrease)/Increase in employment benefits	(402)	104
(Decrease)/Increase in other provisions	(16)	3
(Decrease) in other liabilities	(17)	(107)
Net Cash From/(Used in) Operating Activities	3 964	(3 377)

(b) Reconciliation of liabilities arising from financing activities

	Borrowings and Advances	
	2020 \$'000	2019 \$'000
Balance at 1 July 2019	-	-
Recognition of lease liabilities on initial adoption of AASB 16	73 743	-
Adjusted balance at 1 July 2019	73 743	-
Cash Flows		
Lease liabilities repayments	(348)	-
Total Cash Flows	(348)	-
Balance at 30 June 2020	73 395	-

(c) Non-cash financing and investing activities**Lease transactions**

During the financial year, the Department recorded right-of-use asset for the lease of land with an aggregate value of \$73.7million (2019: \$nil).

12. RECEIVABLES

	2020 \$'000	2019 \$'000
Current		
Accounts receivable	492	983
Less: Loss allowance	(330)	(195)
	162	788
Contract receivables	58	-
Less: Loss allowance	(20)	-
	38	-
GST receivables	695	2 107
Other receivables	296	441
Total Receivables	1 191	3 336

Receivables are initially recognised when the Department becomes a party to the contractual provisions of the instrument and are measured at fair value less any directly attributable transaction costs. Receivables include contract receivables, accounts receivable, accrued contract revenue and other receivables.

Receivables are subsequently measured at amortised cost using the effective interest method, less any impairments.

Accounts receivable and contract receivables are generally settled within 30 days.

The loss allowance reflects lifetime expected credit losses and represents the amount of receivables the Department estimates are likely to be uncollectible and are considered doubtful.

Accrued contract revenue

Accrued contract revenue arise from contracts with customers where the Department's right to consideration in exchange for goods transferred to customers or works completed have arisen but have not been billed at the reporting date. Once the Department's rights to payment becomes unconditional, usually on issue of an invoice, accrued contract revenue balances are reclassified as contract receivables. Accrued revenue that does not arise from contracts with customers are reported as part of other receivables.

Credit risk exposure of receivables

Receivables are monitored on an ongoing basis to ensure that exposure to bad debts is not significant. The entity applies the AASB 9 simplified approach to measuring expected credit losses. This approach recognises a loss allowance based on lifetime expected credit losses for all accounts receivables. To measure expected credit losses, receivables have been grouped based on shared risk characteristics and days past due.

The expected loss rates are based on historical observed loss rates, adjusted to reflect current and forward-looking information.

In accordance with the provisions of the *Financial Management Act 1995*, receivables are written-off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery includes a failure to make contractual payments for a period greater than 90 days past due.

Due to COVID-19, the Department's credit risk exposure has increased and is reflected in the expected credit losses reported. To ease financial hardship faced by individuals and businesses as a result of the COVID-19, the Territory Government modified its debt recovery process and each debtor was assessed individually for the impact of COVID-19. This has been reflected in the expected credit loss recorded within the reporting period.

The loss allowance for receivables as at the reporting date is disclosed in the next table.

	2020				2019			
	Gross receivables \$'000	Loss rate %	Expected credit losses \$'000	Net receivables \$'000	Gross receivables \$'000	Loss rate %	Expected credit losses \$'000	Net receivables \$'000
Internal Receivables								
Not overdue	12	-	-	12	303	-	-	303
Overdue for less than 30 days	-	-	-	-	1	-	-	1
Overdue for 30 to 60 days	-	-	-	-	-	-	-	-
Overdue for more than 60 days	-	-	-	-	-	-	-	-
Total Internal Receivables	12	-	-	12	304	-	-	304
External Receivables								
Not overdue	228	26.3%	60	168	422	0.5%	2	420
Overdue for less than 30 days	2	50.0%	1	1	26	3.9%	1	25
Overdue for 30 to 60 days	87	100.0%	87	-	7	14.3%	1	6
Overdue for more than 60 days	221	91.4%	202	19	224	85.3%	191	33
Total External Receivables	538	65.1%	350	188	679	28.7%	195	484

¹⁾ The loss rates have been calculated using unrounded figures which may differ to rounded values.

Reconciliation of loss allowance for receivables

	2020 \$'000	2019 \$'000
Internal receivables		
Opening balances	-	-
Written off during the year	-	-
Increase/decrease in allowance recognised in profit or loss	-	-
Total Internal Receivables	-	-
External receivables		
Opening balances	195	96
Written off during the year	(34)	(14)
Increase/decrease in allowance recognised in profit or loss	189	113
Total External Receivables	350	195

13. INVENTORIES

	2020 \$'000	2019 \$'000
General Inventories		
At cost	226	242
Total Inventories	226	242

During the year the Department was required to write-off \$539 (\$3 559 2018-19) of inventory due to these inventory being damaged and unsellable.

Inventories include assets held either for sale (general inventories) or for distribution at no or nominal consideration in the ordinary course of business operations.

General inventories are valued at the lower of cost and net realisable value, while those held for distribution are carried at the lower of cost and current replacement cost. Cost of inventories includes all costs associated with bringing the inventories to their present location and condition. When inventories are acquired at no or nominal consideration, the cost will be the current replacement cost at date of acquisition.

The cost of inventories are assigned using a mixture of first in, first out or weighted average cost formula or using specific identification of their individual costs.

Inventory held for distribution is regularly assessed for obsolescence and loss.

14. DEPARTMENT AS A LESSOR

Leases under which the Department assumes substantially all the risks and rewards of ownership of an asset are classified as finance leases. Other leases are classified as operating leases.

From 1 July 2019, subleases are classified by reference to the right-of-use asset arising from the head lease, rather than by reference to the underlying asset. A sublease is an arrangement where the underlying asset is re-leased by a lessee (intermediate lessor) to another party, and the lease (head lease) between the head lessor and original lessee remains in effect.

Finance Leases

At the lease commencement date, the entity recognises a receivable for assets held under a finance lease in its statement of financial position at an amount equal to the net investment in the lease. The net investment in leases is classified as financial assets amortised cost and equals the lease payments receivable by a lessor and the unguaranteed residual value, plus initial direct costs, discounted using the interest rate implicit in the lease Initial direct costs.

Finance income arising from finance leases is recognised over the lease term, based on a pattern reflecting a constant periodic rate of return on the lessor's net investment in the lease.

The Department entered into a 30-year finance lease arrangement with ARLC NT Limited to lease the Warren Park complex. The arrangement is a peppercorn lease with nominal lease payments, with the intention to further the not-for-profit objectives of the lessee. As such, no finance lease receivable has been recognised. In line with the requirements of AASB 16 for lessors, the Warren Park complex, with a value of \$24.6 million, has been derecognised in the current year.

Operating Leases

An operating lease is a lease other than a finance lease.

The Department is lessor to a number of peppercorn leases with various not-for-profit sporting and cultural organisations. These leases do not meet the recognition criteria of a finance lease under AASB 16 so are treated as operating leases. The lease payments are nominal, or significantly below market value as the purpose of these arrangements is to further the not-for-profit objectives of the lessee and also the Department.

15. PROPERTY, PLANT AND EQUIPMENT

	2020 \$'000	2019 \$'000
Land		
At Fair Value	235 704	187 360
	235 704	187 360
Buildings		
At Fair Value	479 541	428 351
Less: Accumulated Depreciation	(247 843)	(231 953)
	231 698	196 398
Infrastructure		
At Fair Value	222 583	207 683
Less: Accumulated Depreciation	(115 893)	(103 271)
	106 690	104 412
Construction (work in progress)		
At Capitalised Cost	138	255
	138	255
Plant and Equipment		
At Cost	14 179	6 656
Less: Accumulated Depreciation	(4 242)	(2 612)
	9 937	4 044
Computer Hardware		
At Cost	124	143
Less: Accumulated Depreciation	(90)	(78)
	34	65
Transport Equipment		
At Cost	1 556	1 492
Less: Accumulated Depreciation	(1 141)	(1 066)
	415	426
Total Property, Plant and Equipment	584 616	492 960

2020 Property, Plant and Equipment Reconciliations

From 1 July 2019, property, plant and equipment includes right-of-use assets under AASB 16 Leases, effective from that date. Further information on right-of-use assets is disclosed in Note 16. A reconciliation of the carrying amount of property, plant and equipment at the beginning and end of 2019-20 is set out below:

2019-20	Land \$'000	Buildings \$'000	Infrastructure \$'000	Construction (work in progress) \$'000	Plant and Equipment \$'000	Transport Equipment \$'000	Computer Hardware \$'000	Total \$'000
Carrying Amount as at 1 July 2019	187 360	196 398	104 412	255	4 044	426	65	492 960
Recognition of right-of- use assets on initial adoption of AASB 16	73 743	-	-	-	-	-	-	73 743
Adjusted carrying amount as at 1 July 2019	261 103	196 398	104 412	255	4 044	426	65	566 703
Additions	-	-	-	-	253	-	-	253
Assets received for nil consideration	-	-	-	-	-	64	-	64
Disposals	-	(337)	-	-	-	-	-	(337)
Assets reclassified to repairs & maintenance	-	-	-	(1 664)	-	-	-	(1 664)
Derecognised leased assets	-	(25 462)	-	-	-	-	-	(25 462)
Depreciation expense – asset owned	-	(10 268)	(8 090)	-	(1 410)	(75)	(31)	(19 874)
Amortisation expense – right-of-use asset	(895)	-	-	-	-	-	-	(895)
Additions from asset transfers	-	73 715	6 279	1 802	5 388	-	-	87 184
Asset transfers between classes	-	177	43	(255)	35	-	-	-
Revaluation Increment/ (Decrement)	(24 504)	(2 525)	4 046	-	1 627	-	-	(21 356)
Carrying Amount as at 30 June 2020	235 704	231 698	106 690	138	9 937	415	34	584 616

2019 Property, Plant and Equipment Reconciliations

A reconciliation of the carrying amount of property, plant and equipment at the beginning and end of 2018-19 is set out below:

2018-19	Land \$'000	Buildings \$'000	Infrastructure \$'000	Construction (work in progress) \$'000	Plant and Equipment \$'000	Transport Equipment \$'000	Computer Hardware \$'000	Total \$'000
Carrying Amount as at 1 July 2018	200 660	174 210	91 710	1 075	1 890	375	79	469 999
Additions	-	-	14	-	119	132	17	282
Disposals	-	(36)	(153)	-	(4)	(3)	-	(196)
Assets reclassified to repairs & maintenance	-	-	-	(898)	-	-	-	(898)
Depreciation	-	(9 017)	(7 256)	-	(571)	(78)	(31)	(16 953)
Additions from asset transfers	-	31 409	20 097	78	2 610	-	-	54 194
Disposals from asset transfers	(720)	(168)	-	-	-	-	-	(888)
Revaluation Decrement	(12 580)	-	-	-	-	-	-	(12 580)
Carrying Amount as at 30 June 2019	187 360	196 398	104 412	255	4 044	426	65	492 960

Acquisitions

Property, plant and equipment are initially recognised at cost and subsequently revalued at fair value less accumulated depreciation and impairment. Cost is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire the asset at the time of its acquisition or construction or, where applicable, the amount attributed to that asset when initially recognised in accordance with the requirements of other accounting standards.

All items of property, plant and equipment with a cost or other value, equal to or greater than \$10 000 are recognised in the year of acquisition and depreciated as outlined below. Items of property, plant and equipment below the \$10 000 threshold are expensed in the year of acquisition.

The construction cost of property, plant and equipment includes the cost of materials and direct labour, and an appropriate proportion of fixed and variable overheads.

Complex Assets

Major items of plant and equipment comprising a number of components that have different useful lives, are accounted for as separate assets. The components may be replaced during the useful life of the complex asset.

Subsequent Additional Costs

Costs incurred on property, plant and equipment subsequent to initial acquisition are capitalised when it is probable that future economic benefits in excess of the originally assessed performance of the asset will flow to the Department in future years. Where these costs represent separate components of a complex asset, they are accounted for as separate assets and are separately depreciated over their expected useful lives.

Construction (Work in Progress)

As part of the Financial Management Framework, the Department of Infrastructure, Planning and Logistics is responsible for managing general Government capital works projects on a whole of government basis. Therefore appropriation for all department capital works is provided directly to the Department of Infrastructure, Planning and Logistics and the cost of construction work in progress is recognised as an asset of that Department. Once completed, capital works assets are transferred to the Department.

Revaluations and Impairment

Revaluation of Assets

Subsequent to initial recognition, assets belonging to the following classes of non-current assets are revalued with sufficient regularity to ensure that the carrying amount of these assets does not differ materially from their fair value at reporting date:

- land
- buildings
- infrastructure assets
- heritage and cultural assets.

Plant and equipment are stated at historical cost less depreciation, which is deemed to equate to fair value.

For right-of-use assets, the net present value of the remaining lease payments is often an appropriate proxy for the fair value of relevant right-of-use assets at the time of initial recognition. Subsequently, right-of-use assets are stated at cost less amortisation, which is deemed to equate to fair value.

The latest revaluations of land, buildings and infrastructure assets were independently conducted as at 30 June 2020 by Colliers International. Refer to Note 26: Fair Value Measurement for additional disclosures.

The latest valuation of heritage and cultural assets were independently conducted as at 30 June 2020 by Australian Valuations. The unique nature of some of the heritage and cultural assets may preclude reliable measurement. Such assets have not been recognised in the financial statements.

Impairment of Assets

An asset is said to be impaired when the asset's carrying amount exceeds its recoverable amount.

Non-current physical and intangible department assets are assessed for indicators of impairment on an annual basis or whenever there is indication of impairment. If an indicator of impairment exists, the Department determines the asset's recoverable amount. The asset's recoverable amount is determined as the higher of the asset's current replacement cost and fair value less costs to sell. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss.

Impairment losses are recognised in the comprehensive operating statement. They are disclosed as an expense unless the asset is carried at a re-valued amount.

Where the asset is measured at a re-valued amount, the impairment loss is offset against the asset revaluation surplus for that class of asset to the extent that an available balance exists in the asset revaluation surplus.

In certain situations, an impairment loss may subsequently be reversed. Where an impairment loss is subsequently reversed, the carrying amount of the asset is increased to the revised estimate of its recoverable amount. A reversal of an impairment loss is recognised in the comprehensive operating statement as income, unless the asset is carried at a revalued amount, in which case the impairment reversal results in an increase in the asset revaluation surplus. Note 25 provides additional information in relation to the Asset Revaluation Surplus.

Department property, plant and equipment assets were assessed for impairment as at 30 June 2020. No impairment adjustments were required as a result of this review.

Depreciation and Amortisation

Items of property, plant and equipment, including buildings but excluding land, have limited useful lives and are depreciated or amortised using the straight-line method over their estimated useful lives.

Amortisation applies in relation to intangible non-current assets with limited useful lives and is calculated and accounted for in a similar manner to depreciation.

The Treasurer's Directions provide guidance for the estimated useful lives for each class of assets as follows, and allow the Department to make other estimates as necessary:

	2020 Years	2019 Years
Buildings	10 - 50	10 - 50
Infrastructure Assets	8 - Infinite	8 - Infinite
Plant and Equipment	1 - 20	1 - 20
Right-of-use-assets ⁽¹⁾	26 - 99	N/A
Transport Equipment	10	10
Computer Hardware	3 - 6	3 - 6
Computer Software	2 - 10	2 - 10

(1) Further information on right-of-use assets is disclosed in Note 16.

Assets are depreciated or amortised from the date of acquisition or from the time an asset is completed and held ready for use.

Disposal of Assets

A gain or loss on disposal of assets is included as a gain or loss on the date control of the asset passes to the buyer, usually when an unconditional contract of sale is signed. The gain or loss on disposal is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal.

Refer also to Note 7.

16. DEPARTMENT AS A LESSEE

The Department leases land, vehicles and office equipment, specifically multi-function devices (MFD). MFD leases are typically made for a fixed period of five years and vehicle lease contracts are typically made for fixed period of four to six years. Land leases are typically made for 99 years. All lease types may have extension options. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants. The Department does not provide residual value guarantees in relation to leases.

Extension and termination options are included in a number of the leases. Their terms are used to maximise operational flexibility in terms of managing contracts. The majority of extension and termination options held are exercisable only by the Department and not by the respective lessor. In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options for leases held by the Department can only be exercised subject to many conditions, including condition of the asset, and are therefore not included in the lease term.

Potential future cash outflows have not been included in the lease liability because it is not reasonably certain the leases will be extended (or not terminated). The assessment is reviewed if a significant event or a significant change in circumstances occurs that affects this assessment and is within the control of the lessee.

The Department has elected to recognise payments for short-term leases and low value leases as expenses on a straight-line basis, instead of recognising a right-of-use asset and lease liability. Short-term leases are leases with a lease term of 12 months or less with no purchase option. Low value assets are assets with a fair value of \$10 000 or less when new and not subject to a sublease arrangement.

	Land \$'000	Total \$'000
Balance as at 1 July 2019	73 743	73 743
Amortisation expense	(895)	(895)
Carrying Amount as at 30 June 2020	72 848	72 848

The following amounts were recognised in the statement of comprehensive income for the year ending 30 June 2020 in respect of leases where the entity is the lessee:

	2020 \$'000
Amortisation expense of right-of-use assets	(895)
Interest expense on lease liabilities	(1 520)
Expense relating to low-value leases	(63)
Inter-governmental leases	(1 993)
Total Amount Recognised in the Comprehensive Operating Statement	(4 471)

Recognition and Measurement (under AASB from 1 July 2019)

The Department assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Department recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets, except for short-term leases and leases of low-value assets.

The Department recognises right-of-use assets at the commencement date of the lease (the date the underlying asset is available for use). Right-of-use assets are initially measured at the amount of initial measurement of the lease liability, adjusted by any lease payments made at or before the commencement date and lease incentives, any initial direct costs incurred, and estimated costs of dismantling and removing the asset or restoring the site.

Right-of-use assets are depreciated on a straight-line basis over the lease term, as follows:

Class of Asset

Land	26 to 99 years
------	----------------

The right-of-use assets are subsequently measured at fair value which approximates costs except for those arising from leases that have significantly below-market terms and conditions principally to enable the entity to further its objectives and are also subject to impairment.

The right-of-use assets are subject to remeasurement principles consistent with the lease liability including indexation and market rent review that approximates fair value and only revalued where a trigger or event may indicate their carrying amount does not equal fair value.

Inter-governmental Leases

The Department applies the inter-governmental leases recognition exemption as per the Treasurer's Direction – Leases, and recognise these as an expense on a straight-line basis over the lease term. These largely relate to the lease of motor vehicles from NT Fleet, and MFDs from Department of Corporate Information Services (DCIS). Leases of commercial properties for office accommodation are centralised with DCIS. Consequently all lease liabilities and right-of-use assets relating to these arrangements are recognised by DCIS and not disclosed within these financial statements.

Recognition and Measurement (under AASB 117 until 30 June 2019)

Leases under which the Department assumes substantially all the risks and rewards of ownership of an asset are classified as finance leases. Other leases are classified as operating leases.

Finance leases are capitalised and recorded under property, plant and equipment. A lease asset and a lease liability equal to the lower of the fair value of the leased property and present value of the minimum lease payments, each determined at the inception of the lease, are recognised.

Repayments of principal reduce lease liabilities. The interest components of the lease payments are expensed.

Operating lease payments are recognised as an operating expense in the comprehensive operating statement on a straight-line basis over the lease term.

17. INTANGIBLES

	2020 \$'000	2019 \$'000
Carrying Amounts		
Intangibles with a Finite Useful Life		
Computer Software		
At Cost	802	972
Less: Accumulated Amortisation	(794)	(959)
Written Down Value - 30 June	8	13

Impairment of Intangibles

Department intangible assets were assessed for impairment as at 30 June 2020. No impairment adjustments were required as a result of this review.

	2020 \$'000	2019 \$'000
Reconciliation of Movements		
Intangibles with a Finite Useful Life		
Carrying Amount at 1 July	13	18
Depreciation and amortisation	(5)	(5)
Carrying Amount as at 30 June	8	13

18. HERITAGE AND CULTURAL ASSETS

	2020 \$'000	2019 \$'000
Carrying Amount		
At valuation	155 705	120 469
Less: Accumulated amortisation	-	-
Written Down Value - 30 June	155 705	120 469

	2020 \$'000	2019 \$'000
Reconciliation of Movements		
Carrying Amount at 1 July	120 469	119 956
Additions for nil consideration	176	513
Revaluation increment	35 060	-
Carrying Amount as at 30 June	155 705	120 469

Heritage and Cultural Assets Valuation

The last revaluations as at 30 June 2020 was independently conducted by Australian Valuations. Refer to Note 26: Fair Value Measurement for additional disclosures.

Impairment of Heritage and Cultural Assets

Department intangible assets were assessed for impairment as at 30 June 2020. No impairment adjustments were required as a result of this review.

19. DEPOSITS HELD

	2020 \$'000	2019 \$'000
Reconciliation of Movements		
Deposits held – Gift fund accounts, Accountable Officers Trust Account and clearing accounts	935	1 187
Total Deposits Held	935	1 187

20. PAYABLES

	2020 \$'000	2019 \$'000
Accounts payable	863	818
Accrued expenses	1 431	1 270
Total Payables	2 294	2 088

Liabilities for accounts payable and other amounts payable are carried at cost which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the Department. Accounts payable are normally settled within 20 days from receipt of valid invoices under \$1 million or 30 days for invoices over \$1 million.

21. BORROWING AND ADVANCES

	2020 \$'000	2019 \$'000
Current		
Lease liabilities	356	-
	356	-
Non Current		
Lease liabilities	73 039	-
	73 039	
Total Borrowings and Advances	73 395	-

Borrowings and advances are recorded initially at fair value, net of transaction costs. Subsequent to initial recognition, these are measured at amortised cost using the effective interest method.

Lease liabilities

At the commencement date of the lease where the Department is the lessee, the Department recognises lease liabilities measured at the present value of lease payments to be made over the lease term. Lease payments include:

- fixed payments (including in substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate;
- amounts expected to be paid under residual value guarantees;
- exercise price of a purchase options reasonably certain to be exercised by the entity; and
- payments of penalties for terminating the lease, if the lease term reflects the entity exercising the option to terminate.

Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for the Department's leases, the Northern Territory Treasury Corporation's institutional bond rate is used as the incremental borrowing rate.

After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (such as changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Lease liabilities are determined in accordance with AASB 117 until 30 June 2019. From 1 July 2019, lease liabilities are determined in accordance with AASB 16.

The following table presents liabilities under leases for 2019-20.

	2020 \$'000
Balance at 1 July 2019	-
Recognition of lease liabilities on initial adoption of AASB 16	73 743
Adjusted balance at 1 July 2019	73 743
Interest expense	1 520
Interest paid on lease liabilities	(1 520)
Finance lease payments	(348)
Balance at 30 June 2020	73 395

The Department had total cash outflows for leases of \$1.87 million in 2019-20.

Future minimum lease payments under non-cancellable leases not recorded as liability are as follows:

	2020		2019	
	Internal NTG \$'000	External Non-NTG \$'000	Internal NTG \$'000	External Non-NTG \$'000
Within one year	1 412	-	1 700	1 760
Later than one year and not later than five years	2 292	-	2 705	8 662
Later than five years	66	-	131	112 285
	3 770	-	4 536	122 707

22. PROVISIONS

	2020 \$'000	2019 \$'000
Current		
Employee Benefits		
Recreation leave	5 363	5 693
Leave loading	773	837
Other employee benefits	33	41
Other Current Provisions		
Other provisions (fringe benefits, payroll tax, superannuation and other)	890	906
Total Provisions	7 059	7 477

The Department had 459 employees as at 30 June 2020 (526 employees as at 30 June 2019).

Employee Benefits

Provision is made for employee benefits accumulated as a result of employees rendering services up to the reporting date. These benefits include wages and salaries and recreation leave. Liabilities arising in respect of wages and salaries, recreation leave and other employee benefit liabilities that fall due within twelve months of reporting date are classified as current liabilities and are measured at amounts expected to be paid. Non-current employee benefit liabilities that fall due after twelve months of the reporting date are measured at present value, calculated using the government long-term bond rate.

No provision is made for sick leave, which is non-vesting, as the anticipated pattern of future sick leave to be taken is less than the entitlement accruing in each reporting period.

Employee benefit expenses are recognised on a net basis in respect of the following categories:

- wages and salaries, non-monetary benefits, recreation leave, and other leave entitlements; and
- other types of employee benefits.

As part of the Financial Management Framework, the Central Holding Authority assumes the long service leave liabilities of government departments including the Department, and as such no long service leave liability is recognised in the Department's financial statements.

Superannuation

Employees' superannuation entitlements are provided through the:

- Northern Territory Government and Public Authorities Superannuation Scheme (NTGPASS);
- Commonwealth Superannuation Scheme (CSS); or
- non-government, employee nominated schemes for those employees commencing on or after 10 August 1999.

The Department makes superannuation contributions on behalf of its employees to the Central Holding Authority or non-government employee nominated schemes. Superannuation liabilities related to Government superannuation schemes are held by the Central Holding Authority and as such are not recognised in the Department's financial statements.

23. OTHER LIABILITIES

	2020 \$'000	2019 \$'000
Current		
Unearned contract revenue	50	-
Unearned revenue – other	-	62
Non-Current		
Unearned contract revenue	45	-
Unearned revenue – other	100	150
Total Other Liabilities	195	212

24. COMMITMENTS

Commitments are those contracted as at 30 June where the amount of the future commitment can be reliably measured. Following the adoption of AASB 16 Leases, operating lease commitments as reported in 2019, satisfying eligibility criteria, have now been recognised as a lease liability on the balance sheet and in Note 21.

Disclosures in relation to capital and other commitments are detailed below:

	2020		2019	
	Internal NTG \$'000	External Non-NTG \$'000	Internal NTG \$'000	External Non-NTG \$'000
(i) Other Expenditure Commitments				
Other non-cancellable expenditure commitments not recognised as liabilities are payable as follows:				
Within one year	42 293	37 670	41 185	25 345
Later than one year and not later than five years	7 467	60 509	14 447	25 463
	49 760	98 179	55 632	50 808

25. RESERVES

Asset Revaluation Surplus

The asset revaluation surplus includes the net revaluation increments and decrements arising from the revaluation of non-current assets. Impairment adjustments may also be recognised in the Asset Revaluation Surplus.

	Land		Buildings		Infrastructure		Cultural Assets		Total	
	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
Balance as at 1 July	155 450	168 030	40 584	40 584	2 660	2 660	119 369	119 369	318 063	330 643
Increment/ (Decrement)	(24 504)	(12 580)	(898)	-	4 046	-	35 060	-	13 704	(12 580)
Balance as at 30 June	130 946	155 450	39 686	40 584	6 706	2 660	154 429	119 369	331 767	318 063

26. FAIR VALUE MEASUREMENT

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The highest and best use takes into account the use of the asset that is physically possible, legally permissible and financially feasible.

When measuring fair value, the valuation techniques used maximise the use of relevant observable inputs and minimise the use of unobservable inputs. Unobservable inputs are used to the extent that sufficient relevant and reliable observable inputs are not available for similar assets/liabilities.

Observable inputs are publicly available data that are relevant to the characteristics of the assets/liabilities being valued. Observable inputs used by the Department include, but are not limited to, published sales data for land and general office buildings.

Unobservable inputs are data, assumptions and judgments that are not available publicly, but are relevant to the characteristics of the assets/liabilities being valued. Such inputs include internal Department adjustments to observable data to take account of particular and potentially unique characteristics/functionality of assets/liabilities and assessments of physical condition and remaining useful life.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the following fair value hierarchy based on the inputs used:

Level 1 – inputs are quoted prices in active markets for identical assets or liabilities;

Level 2 – inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and

Level 3 – inputs are unobservable.

The fair value of financial instruments is determined on the following basis:

- the fair value of cash, deposits, advances, receivables and payables approximates their carrying amount, which is also their amortised cost
- the fair value of derivative financial instruments are derived using current market yields and exchange rates appropriate to the instrument
- the fair value of other monetary financial assets and liabilities is based on discounting to present value the expected future cash flows by applying current market interest rates for assets and liabilities with similar risk profiles.

(a) Fair Value Hierarchy

The Department does not recognise any financial assets or liabilities at fair value as these are recognised at amortised cost. The carrying amounts of these financial assets and liabilities approximates their fair value.

The table below presents non-financial assets recognised at fair value in the balance sheet categorised by levels of inputs used to compute fair value.

	Level 1		Level 2		Level 3		Total Fair Value	
	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
Land (Note 15)	-	-	57 895	187 360	177 809	-	235 704	187 360
Buildings (Note 15)	-	-	6 379	-	225 319	196 398	231 698	196 398
Infrastructure (Note 15)	-	-	748	-	105 942	104 412	106 690	104 412
Construction (Work in Progress) (Note 15)	-	-	-	-	138	255	138	255
Plant and Equipment (Note 15)	-	-	-	-	9 937	4 044	9 937	4 044
Transport Equipment (Note 15)	-	-	-	-	415	426	415	426
Computer Hardware (Note 15)	-	-	-	-	34	65	34	65
Intangibles (Note 17)	-	-	-	-	8	13	8	13
Heritage and Cultural Assets (Note 18)	-	-	-	-	155 705	120 469	155 705	120 469
Total Fair Value	-	-	65 022	187 360	675 307	426 082	740 329	613 442

Transfers between levels 2 and 3 were due to the independent valuation as at 30 June 2020.

(b) Valuation Techniques and Inputs

Valuation techniques used to measure fair value in 2019-20 are:

Asset Classes	Level 2 Technique	Level 3 Technique
Land	Market	Market
Buildings	Market	Cost
Infrastructure	Market	Cost
Construction (Work in Progress)	-	Cost
Plant and Equipment	-	Cost
Transport Equipment	-	Cost
Computer Hardware	-	Cost
Intangibles	-	Cost
Heritage and Cultural Assets	-	Market/Cost

There were no changes in valuation techniques during the period.

The Department's land, buildings, and infrastructure are revalued at least once every five years.

The Department's land, building and infrastructure are stated at their revalued amounts, being the fair value at the date of revaluation, less any subsequent accumulated depreciation and subsequent accumulated impairment losses, including any additions or modifications. The last revaluation of these assets was performed by Colliers International as at 30 June 2020. The next revaluation will take place in 2024-25.

The Department did not have any non-financial assets valued using level 1.

Land values are determined using level 2 and/or level 3 inputs. Values of land were determined based on market evidence of sales price per square metre of comparable land. Where there was insufficient market evidence and/or significant adjustments were necessary to available sales data, the valuation was categorised within level 3 of the fair value hierarchy. For level 3 valuation, the valuer uses significant professional judgement (i.e. unobservable inputs) in extrapolating from market sales data, taking into account the nature of the land and any restrictions of use in determining the value.

Building and infrastructure assets are valued at level 2 or level 3 of the fair value hierarchy, subject to the characteristics of the building and availability of market information. Due to the unique and specialised nature of the Department's building and infrastructure assets,

combined with inherent restrictions upon use of some of these assets, depreciated replacement cost has been determined the primary method of valuation.

The depreciated replacement cost was based on a combination of internal records of the historical cost of the assets, adjusted for contemporary pricing and construction approaches, project costs of recent construction, cost data from construction manuals, the remaining useful life of the assets, and current conditions of the assets. This was then assessed against observable market data including price per square metre. Where an active market and relevant data does not exist for building and infrastructure assets that are special-purpose or have limited other uses, these assets are categorised within level 3 of the fair value hierarchy.

The Department's heritage and cultural assets are stated at their revalued amounts, being the fair value at the date of revaluation, less any subsequent accumulated depreciation and subsequent accumulated impairment losses. The latest revaluation of these assets was performed by Australian Valuations as at 30 June 2020.

The heritage and cultural assets held by the Department are by nature unique and due to a range of factors including provenance, rarity, a paucity of observable market data and activity, valuation of these assets requires market inputs to be materially adjusted and a high degree of professional judgement. Further, appraisals conducted by statistical sampling methodology and that use cost approach methodology introduces inherent risk and the use of unobservable inputs. Consequently, due to the level of professional judgement exercised by the valuers, all heritage and cultural assets are categorised as level 3.

For the purpose of the revaluation, the Department's heritage and cultural assets were divided into two distinct sections, namely Natural Sciences and Cultural Heritage and Fine Art.

Level 3 fair value of the collections held at the Museum and Art Gallery of the Northern Territory and Araluen Art Centre were determined as follows:

- **Recollection cost approach:** Recollection cost approach follows the principle of substitution and is based on the averaged unit cost to collect and accession a substitute specimen, object or item. Most Natural Science objects cannot be reliably valued using the market approach because they have no observable market value. Therefore, the current replacement approach was used for the Natural Science collection, except for the Meteorite collection (see market approach). The Archaeological objects under the Cultural Heritage and Fine Art Collection were also valued under this approach.

- Market approach: This approach is based on verified sales of comparable items. For rare items, and where there is a paucity of market data, the Valuer looked to market indications, these included items of similar importance for sale. In these instances, the Valuer relied on their professional experience, judgement, and interpretation of similar items and current market conditions. The Cultural Heritage and Fine Art collection, except objects on the Archaeological collection (see recollection cost approach), were valued under this approach. The Meteorite collection under the Natural Sciences category was also valued under this approach.

(c) Additional information for Level 3 Fair Value Measurements

(i) Reconciliation of Recurring Level 3 Fair Value Measurements of Non-Financial Assets

	Land	Buildings	Infrastructure	Construction (work in progress)	Plant and Equipment	Transport Equipment	Computer Hardware	Intangibles	Heritage and Cultural Assets
2019-20	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Fair value as at 1 July 2019	-	196 398	104 412	255	4 044	426	65	13	120 469
Recognition of right-of-use assets on initial application of AASB 16	73 743	-	-	-	-	-	-	-	-
Adjusted fair value as at 1 July 2019	73 743	196 398	104 412	255	4 044	426	65	13	120 469
Additions	-	-	-	-	253	64	-	-	176
Disposals	-	(337)	-	-	-	-	-	-	-
Derecognised leased assets	-	(25 462)	-	-	-	-	-	-	-
Depreciation and amortisation	(895)	(10 268)	(8 090)	-	(1 410)	(75)	(31)	(5)	-
Additions from asset transfers	-	73 715	6 279	1 802	5 388	-	-	-	-
Assets reclassified to repairs & maintenance	-	-	-	(1 664)	-	-	-	-	-
Asset transfers between classes	-	177	43	(255)	35	-	-	-	-
Transfers from Level 2 ⁽¹⁾	122 590	-	-	-	-	-	-	-	-
Transfers to Level 2 ⁽²⁾	-	(6 109)	(630)	-	-	-	-	-	-
Gains/(losses) recognised in other comprehensive income	(17 629)	(2 795)	3 928	-	1 627	-	-	-	35 060
Fair Value as at 30 June 2020	177 809	225 319	105 942	138	9 937	415	34	8	155 705

⁽¹⁾ In 2020, Parks land was transferred from level 2 to level 3 based on an independent valuation. A market value approach was adopted for valuation however land was considered to be level 3 due to the special nature of the land, restrictions on use and subsequent unobservable inputs required in the valuation.

⁽²⁾ In 2020, certain buildings and infrastructure were transferred from level 3 (cost basis) to level 2 (market value basis) due to the assets being revalued via an independent valuation based on observable market data.

	Buildings	Infrastructure	Construction (work in progress)	Plant and Equipment	Transport Equipment	Computer Hardware	Intangibles	Heritage and Cultural Assets
2018-19	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Fair value as at 1 July 2018	174 210	91 710	1 075	1 890	375	79	18	119 956
Additions	-	14	-	119	132	17	-	-
Disposals	(36)	(153)	-	(4)	(3)	-	-	-
Assets reclassified to repairs and maintenance	-	-	(898)	-	-	-	-	-
Additions for nil consideration	-	-	-	-	-	-	-	513
Additions from asset transfers	31 409	20 097	78	2 610	-	-	-	-
Disposals from asset transfers	(168)	-	-	-	-	-	-	-
Depreciation and amortisation	(9 017)	(7 256)	-	(571)	(78)	(31)	(5)	-
Fair Value as at 30 June 2019	196 398	104 412	255	4 044	426	65	13	120 469

(i) **Sensitivity analysis**

Asset Classes	Sensitivity Analysis
Land, Buildings and Infrastructure	Unobservable inputs used in computing the fair value of these assets include the historical cost and the consumed economic benefit for each asset. Given the large number of assets, it is not practical to compute a relevant summary measure for the unobservable inputs. In respect of sensitivity of fair value to changes in input value, a higher historical cost results in a higher fair value and greater consumption of economic benefit lowers fair value.
Heritage and Cultural Assets	The key unobservable input used in computing the fair value of these assets is their 'contribution' to the purposes of the Department, but without regard to any intangible or non-monetary values that they may possess (scientific, cultural, historical, or sentimental values). Given the nature of the Department's heritage and cultural assets, it is not practical to compute a relevant summary measure for the unobservable inputs. In respect of sensitivity of fair value to changes in input value, a higher or lower replacement or recollection cost results in a higher or lower fair value respectively.

27. FINANCIAL INSTRUMENTS

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets and liabilities are recognised on the balance sheet when the Entity becomes a party of the contractual provisions of the financial instrument. The Department's financial instruments include cash and deposits, receivables, deposits held, payables and lease liabilities.

Due to the nature of operating activities, certain financial assets and financial liabilities arise under statutory obligations rather than a contract. Such financial assets and liabilities do not meet the definition of financial instruments as per AASB 132 Financial Instruments: Presentation. These include statutory receivables

arising from taxes including GST and penalties.

The Department has limited exposure to financial risks as discussed below.

Exposure to interest rate risk, foreign exchange risk, credit risk, price risk and liquidity risk arise in the normal course of activities. The Department's investments, loans and placements, and borrowings are predominantly managed through the Northern Territory Treasury Corporation adopting strategies to minimise the risk. Derivative financial arrangements are also utilised to manage financial risks inherent in the management of these financial instruments. These arrangements include swaps, forward interest rate agreements and other hedging instruments to manage fluctuations in interest or exchange rates.

(a) Categories of Financial Instruments

The carrying amounts of the Department's financial assets and liabilities by category are disclosed in the table below:

2019-20 Categories of Financial Instruments

	Amortised Cost \$'000	Other \$'000	Total \$'000
Cash and deposits	-	12 326	12 326
Receivables ⁽¹⁾	200	-	200
Total Financial Assets	200	12 326	12 526
Deposits held	935	-	935
Payables ⁽¹⁾	863	-	863
Lease liabilities	73 395	-	73 395
Total Financial Liabilities	75 193	-	75 193

⁽¹⁾ Total amounts disclosed here exclude statutory amounts.

2018-19 Categories of Financial Instruments

	Amortised Cost \$'000	Other \$'000	Total \$'000
Cash and deposits	-	10 151	10 151
Receivables ⁽¹⁾	788	-	788
Total Financial Assets	788	10 151	10 939
Deposits held	1 187	-	1 187
Payables ⁽¹⁾	818	-	818
Total Financial Liabilities	2 005	-	2 005

⁽¹⁾ Total amounts disclosed here exclude statutory amounts.

Categories of financial instruments

The Department's financial instruments are classified in accordance with AASB 9.

Financial assets are classified under the following categories:

- amortised cost
- fair value through other comprehensive income (FVOCI)
- fair value through profit or loss (FVTPL)

Financial liabilities are classified under the following categories:

- amortised cost
- fair value through profit or loss.

These classification are based on the Department's business model for managing the financial assets and the contractual terms of the cash flows. Where assets are measured at fair value, gains and losses will either be recorded in profit or loss, or other comprehensive income.

Financial instruments are reclassified when and only when the Department's business model for managing those assets changes.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Financial assets at amortised cost

Financial assets are classified at amortised cost when they are held by the Department to collect the contractual cash flows and the contractual cash flows are solely payments of principal and interest.

These assets are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less impairment. The Department's financial assets categorised at amortised cost include receivables.

Financial assets at fair value through other comprehensive income (FVOCI)

Financial assets are classified at fair value through other comprehensive income when they are held by the Department to both collect contractual cash flows and sell the financial assets, and the contractual cash flows are solely payments of principal and interest.

These assets are initially and subsequently recognised at fair value. Changes in the fair value are recognised in other comprehensive income, except for the recognition of impairment gains or losses and interest income which are recognised in the operating result in the comprehensive operating statement. When financial assets are derecognised, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to the comprehensive operating statement.

For equity instruments elected to be categorised at FVOCI, changes in fair value recognised in other comprehensive income are not reclassified to profit or loss on derecognition of the asset. Dividends from such instruments continue to be recognised in the comprehensive operating statement as other income when the Department's right to receive payments is established.

The Department does not have any financial assets under this category.

Financial assets at fair value through profit or loss (FVTPL)

Financial assets are classified at FVTPL where they do not meet the criteria for amortised cost or FVOCI. These assets are initially and subsequently recognised at fair value with gains or losses recognised in the net result for the year.

The Department does not have any financial assets under this category.

Financial liabilities at amortised cost

Financial liabilities at amortised cost are measured at amortised cost using the effective interest rate method.

The Department's financial liabilities categorised at amortised cost include all accounts payable, deposits held, and lease liabilities.

Financial liabilities at fair value through profit or loss (FVTPL)

Financial liabilities are classified at FVTPL when the liabilities are either held for trading or designated as FVTPL. Financial liabilities classified at FVTPL are initially and subsequently measured at fair value with gains or losses recognised in the net result for the year.

For financial liabilities designated at FVTPL, changes in the fair value of the liability attributable to changes in the Department's credit risk are recognised in other comprehensive income, while remaining changes in the fair value are recognised in the net result.

The Department does not have any financial liabilities under this category.

(b) Credit Risk

The Department has limited credit risk exposure (risk of default). In respect of any dealings with organisations external to Government, the Department has adopted a policy of only dealing with credit worthy organisations and obtaining sufficient collateral or other security where appropriate, as a means of mitigating the risk of financial loss from defaults.

The carrying amount of financial assets recorded in the financial statements, net of any allowances for losses, represents the Department's maximum exposure to credit risk without taking account of the value of any collateral or other security obtained.

Credit risk relating to receivables is disclosed in Note 12.

(c) Liquidity Risk

Liquidity risk is the risk that the Department will not be able to meet its financial obligations as they fall due. The Department's approach to managing liquidity is to ensure that it will always have sufficient funds to meet its liabilities when they fall due. This is achieved by ensuring that minimum levels of cash are held in the Department's bank account to meet various current employee and supplier liabilities. The Department's exposure to liquidity risk is minimal. Cash injections are available from the Central Holding Authority in the event that one-off extraordinary expenditure items arise that deplete cash to levels that compromise the Department's ability to meet its financial obligations.

The Department's liquidity risk includes credit cards which are managed with tight controls and low limits. Credit card use and limits are reviewed regularly.

The following tables detail the Department's remaining contractual maturity for its financial liabilities calculated on undiscounted cash flows at reporting date. The undiscounted cash flows in these tables differ from the amounts included in the balance sheet which are based on discounted cash flows.

Maturity Analysis for Financial Liabilities

2019-20	Carrying Amount \$'000	Less Than a Year \$'000	1 to 5 Years \$'000	More than 5 years \$'000	Total \$'000
Liabilities					
Deposits held	935	935	-	-	935
Payables	863	863	-	-	863
Lease liabilities	73 395	1 867	9 337	143 831	155 035
Total Financial Liabilities	75 193	3 665	9 337	143 831	156 833

2018-19	Carrying Amount \$'000	Less Than a Year \$'000	1 to 5 Years \$'000	More than 5 years \$'000	Total \$'000
Liabilities					
Deposits held	1 187	1 187	-	-	1 187
Payables	818	818	-	-	818
Total Financial Liabilities	2 005	2 005	-	-	2 005

(i) Interest Rate Risk

The Department has no exposure to interest rate risk as all financial assets and financial liabilities, with the exception of the Gift Funds and finance leases held are non-interest bearing. Interest earned on the Gift Funds is accounted for as both an asset and a liability, therefore changes to the variable rates of 100 basis points (1 percent) at reporting date would have had no effect on the Department's profit or loss and equity. Finance lease arrangements are established on a fixed interest rate and therefore do not expose the Department to interest rate risk.

(ii) Price Risk

The Department is not exposed to price risk as it does not hold units in unit trusts.

(iii) Currency Risk

The Department has some exposure to currency risk as a result of transactional currency held for international operations. Foreign currency held is revalued on a monthly basis using closing monthly Reserve Bank of Australia rates. The Department does not hold borrowings denominated in foreign currencies.

28. FINANCIAL INSTRUMENTS**(i) Related Parties**

The Department is a government administrative entity and is wholly owned and controlled by the Territory Government. Related parties of the Department include:

- the Portfolio Minister and key management personnel (KMP) because they have authority and responsibility for planning, directing and controlling the activities of the entity directly
- spouses, children and dependants who are close family members of the Portfolio Minister or KMP
- all public sector entities that are controlled and consolidated into the whole of government financial statements
- any entities controlled or jointly controlled by KMP's or the Portfolio Minister or controlled or jointly controlled by their close family members.

(ii) Key Management Personnel (KMP)

Key management personnel of the Department are those persons having authority and responsibility for planning, directing and controlling the activities of the Department. These include the Minister of Tourism, Sport and Culture, the Chief Executive Officer, members of the Governance Board of the Department and the members of the Tourism NT Board as listed in the annual report.

(iii) Remuneration of Key Management Personnel

The details below excludes the salaries and other benefits of Minister of Tourism, Sport and Culture as the Minister's remunerations and allowances are payable by the Department of the Legislative Assembly and consequently disclosed within the Treasurer's Annual Financial Statements.

The aggregate compensation of key management personnel of Department is set out below:

	2020 \$'000	2019 \$'000
Short-term employee benefits	2 152	2 420
Long-term benefits	-	-
Post-employment benefits	205	221
Termination benefits	193	-
Total	2 550	2 641

(iv) Related Party Transactions

Transactions with Northern Territory Government Controlled Entities

The Department's ongoing source of funding is received from the Central Holding Authority in the form of output and capital appropriation and on-passed Commonwealth national partnership and specific purpose payments.

The following table provides quantitative information about related party transactions entered into during the year with all other Northern Territory Government controlled entities.

2019-20

Related Party	Revenue from Related Parties	Payments to Related Parties	Amounts Owed by Related Parties	Amounts Owed to Related Parties
	2020 \$'000	2020 \$'000	2020 \$'000	2020 \$'000
All NTG Government departments	4 517	69 919	175	750
Associates	-	-	-	-
Subsidiaries	-	-	-	-

Significant transactions with other government entities are made up of the following; \$23.3 million to Northern Territory Major Events, \$20.8 million to Darwin Waterfront Corporation, \$7.7 million to Territory Wildlife Parks and \$8.3 million to Museum and Galleries of the Northern Territory.

2018-19

Related Party	Revenue from Related Parties	Payments to Related Parties	Amounts Owed by Related Parties	Amounts Owed to Related Parties
	2019 \$'000	2019 \$'000	2019 \$'000	2019 \$'000
All NTG Government departments	6 851	86 843	305	883
Associates	-	-	-	-
Subsidiaries	-	-	-	-

Significant transactions with other government entities are made up of the following; \$37.8 million to Northern Territory Major Events, \$20.4 million to Darwin Waterfront Corporation, \$7.9 million to Territory Wildlife Parks and \$8.6 million to Museum and Galleries of the Northern Territory.

Other related party transactions are as follows:

Given the breadth and depth of the Government activities, related parties will transact with the Territory Public sector in a manner consistent with other members of the public including paying stamp duty and other government fees and charges and therefore these transactions have not been disclosed. All other related party transactions in excess of \$10 000 have been provided in the tables below.

2019-20

Transaction Type	Transaction Value for Year Ended 30 June 2020 \$'000	Net Receivable/ (Payable) as at 30 June 2020 \$'000	Commitments as at 30 June 2020 \$'000
Sale of goods	-	-	-
Purchase of goods	-	-	-
Grants	732	-	-
Services received	282	-	-

The amounts outstanding are unsecured and will be settled in cash. No guarantees have been given or received. No expense has been recognised in the current year for bad or doubtful debts in respect of the amounts owed by related parties.

2018-19

Transaction Type	Transaction Value for Year Ended 30 June 2019 \$'000	Net Receivable/ (Payable) as at 30 June 2019 \$'000	Commitments as at 30 June 2019 \$'000
Sale of goods	-	-	-
Purchase of goods	1	-	-
Grants	29	-	-
Services received	504	9	-

The amounts outstanding are unsecured and will be settled in cash. No guarantees have been given or received. No expense has been recognised in the current year for bad or doubtful debts in respect of the amounts owed by related parties.

29. CONTINGENT LIABILITIES AND CONTINGENT ASSETS**(a) Contingent Liabilities**

The Department has no contingent liabilities as at 30 June 2020 and 30 June 2019.

(b) Contingent Assets

The Department had no contingent assets as at 30 June 2020 and 30 June 2019.

30. EVENTS SUBSEQUENT TO BALANCE SHEET DATE

No events have arisen between the end of the financial year and the date of this report that require adjustment to, or disclosure in these financial statements.

31. ACCOUNTABLE OFFICER'S TRUST ACCOUNT

In accordance with section 7 of the *Financial Management Act 1995*, an Accountable Officer's Trust Account has been established for the receipt of money to be held in trust. A summary of activity is shown below:

Nature of Trust Money	Opening Balance	Receipts	Payments	Closing Balance
	1 July 2019			30 June 2020
	\$'000	\$'000	\$'000	\$'000
Security deposits	137	-	(6)	131
Other Money	249	952	(1 113)	88
	386	952	(1 119)	219

32. SCHEDULE OF ADMINISTERED TERRITORY ITEMS

The following Territory items are managed by the Department of Tourism, Sport and Culture on behalf of the Government and are recorded in the Central Holding Authority (refer Note 2 (d)):

	2020	2019
	\$'000	\$'000
TERRITORY INCOME AND EXPENSES		
Income		
Grants and Subsidies	168	5 600
Royalties and rents	40	41
Total Income	208	5 641
Expenses		
Central Holding Authority income transferred	208	5 641
Total Expenses	208	5 641
Territory Income Less Expenses	-	-
TERRITORY ASSETS AND LIABILITIES		
Assets		
Royalties and rents receivable	19	2
Total Assets	19	2
Liabilities		
Central Holding Authority income payable	19	2
Total Liabilities	19	2
Net Assets	-	-

33. BUDGETARY INFORMATION

COMPREHENSIVE OPERATING STATEMENT	2019-20 Actual \$'000	2019-20 Original Budget \$'000	Variance \$'000	Note
Income				
Grants and subsidies revenue				
Current	317	146	171	
Appropriation				
Output	193 337	222 241	(28 904)	1
Sales of goods and services	2 747	8 417	(5 670)	2
Goods and services received free of charge	18 273	9 226	9 047	3
Foreign exchange gains	27	-	27	
Other income	5 807	80	5 727	2
Total Income	220 508	240 110	(19 602)	
Expenses				
Employee expenses	48 251	53 491	(5 240)	4
Administrative expenses				
Property management	8 422	7 853	569	5
Purchases of goods and services	33 844	46 959	(13 115)	6
Repairs and maintenance	-	10 040	(10 040)	7
Depreciation and amortisation	20 774	19 596	1 178	8
Other administrative expenses	20 149	9 226	10 923	3, 9
Grants and subsidies expenses				
Current	90 802	92 327	(1 525)	6, 10
Capital	11 418	11 739	(321)	
Community service obligations	7 660	7 723	(63)	
Loss on disposal of assets	337	-	337	
De-recognised leased assets	25 462	-	25 462	11
Interest expense	1 520	1 616	(96)	
Total Expenses	268 639	260 570	8 069	
Net Deficit	(48 131)	(20 460)	(27 671)	
Other Comprehensive Income				
Changes in asset revaluation surplus	13 704	-	13 704	12
Total Other Comprehensive Income	13 704	-	13 704	
Comprehensive Result	(34 427)	(20 460)	(13 967)	

Notes

The following note descriptions relate to variances greater than \$0.5 million:

1. Machinery of government transfers and budget saving measures.
2. Reclassification of income due to the implementation of AASB 15 and AASB 1058.
3. Department of Infrastructure, Planning and Logistics free of charge services.
4. Machinery of government transfers, budget transfer to outer years, and lower cost recovery for NTMEC and Darwin Waterfront Corporation expenditure.
5. Cost recovery for NTMEC office fit out.
6. Reclassification of cooperative marketing expenses as grants and category of cost transfers to align with Department operations.
7. Transfer of repairs and maintenance program to the Department of Infrastructure, Planning and Logistics.
8. Implementation of AASB 16 and adjustment based on an increase in asset base.
9. Non-cash write off relating to new assets belonging to third parties and assets that do not meet capitalisation criteria.
10. Included unexpended budget to be carried over to be spent in 2020-21 and budget savings measure.
11. Leasing of Warren Park rugby stadium to a sporting organisation under a long term lease.
12. Revaluation assets at June 2020.

	2019-20 Actual \$'000	2019-20 Original Budget \$'000	Variance \$'000	Note
BALANCE SHEET				
Assets				
Current assets				
Cash and deposits	12 326	7 441	4 885	1
Receivables	1 191	3 978	(2 787)	2
Inventories	226	255	(29)	
Prepayments	687	1 227	(540)	3
Total Current Assets	14 430	12 901	1 529	
Non-Current Assets				
Property, plant and equipment	584 616	578 501	6 115	4, 7
Intangible assets	8	8	-	
Heritage & cultural assets	155 705	119 329	36 376	5
Total Non-Current Assets	740 329	697 838	42 491	
Total Assets	754 759	710 739	44 020	
Liabilities				
Current Liabilities				
Deposits held	935	1 149	(214)	
Payables	2 294	5 029	(2 735)	6
Borrowings and advances	356	51 632	(51 276)	7
Provisions	7 059	7 369	(310)	
Other liabilities	50	320	(270)	
Total Current Liabilities	10 694	65 499	(54 805)	
Non-Current Liabilities				
Borrowings and advances	73 039	-	73 039	7
Other liabilities	145	-	145	
Total Non-Current Liabilities	73 184	-	73 184	
Total Liabilities	83 878	65 499	18 379	
Net Assets	670 881	645 240	25 641	
Equity				
Capital	453 207	401 232	(51 975)	8
Reserves	331 767	330 643	(1 124)	9
Accumulated funds	(114 093)	(86 635)	27 458	10
Total Equity	670 881	645 240	(25 641)	

Notes

The following note descriptions relate to variances greater than \$0.5 million:

- Cash relating to budget carryovers for work to be completed in future years, and purchase of foreign currencies.
- GST receivables and lower than anticipated debtors at end of year.
- Budget reflects the historical prepayment of Territory Day event.
- Transfer in of property, plant and equipment from the Department of Infrastructure, Planning and Logistics lower than budget in 2018-19, and revaluation conducted by Colliers International in 2019-20.
- Asset revaluation.
- Payable comparable with 2018-19 levels. Budget is based on 2017-18.
- Implementation of AASB 16 Leases.
- Completed assets transferred in from Department of Infrastructure, Planning and Logistics.
- Asset revaluation 2018-19 and 2019-20.
- Variance in net losses from 2018-19 and 2019-20.

	2019-20 Actual \$'000	2019-20 Original Budget \$'000	Variance \$'000	Note
CASH FLOW STATEMENT				
CASH FLOWS FROM OPERATING ACTIVITIES				
Operating Receipts				
Grants and subsidies received				
Current	317	146	171	
Appropriation				
Output	193 337	222 241	(28 904)	1
Receipts from sales of goods and services	19 823	8 497	11 326	2
Total Operating Receipts	213 477	230 884	(17 407)	
Operating Payments				
Payments related to employees	(48 473)	(53 491)	5 018	3
Payments for goods and services	(50 908)	(64 852)	13 944	1, 4
Grants and subsidies paid				
Current	(90 802)	(92 327)	1 525	4, 5
Capital	(11 418)	(11 739)	321	
Community service obligations	(7 660)	(7 723)	63	
Deposits paid	(252)	-	(252)	
Total Operating Payments	(209 513)	(230 132)	20 619	
Net Cash From Operating Activities	3 964	752	3 212	
CASH FLOWS FROM INVESTING ACTIVITIES				
Investing Payments				
Purchase of assets	(253)	(305)	52	
Total Investing Payments	(253)	(305)	52	
Net Cash Used In Investing Activities	(253)	(305)	52	
CASH FLOWS FROM FINANCING ACTIVITIES				
Financing Receipts				
Equity injections				
Capital appropriation	305	305	-	
Total Financing Receipts	305	305	-	
Financing Payments				
Interest paid for lease liabilities	(1 520)	(1 616)	96	
Finance lease payments	(348)	(136)	(212)	
Total Financing Payments	(1 868)	(1 752)	(116)	
Net Cash Used In Financing Activities	(1 563)	(1 447)	(116)	
Net increase/(decrease) in cash held	2 148	(1 000)	3 148	
Cash at beginning of financial year	10 151	8 441	1 710	
Effects of exchange rate changes on the balance of cash held in foreign currencies	27	-	27	
Cash at End of Financial Year	12 326	7 441	4 885	

Notes

The following note descriptions relate to variances greater than \$0.5 million:

1. Machinery of government transfers and budget saving measures.
2. Goods and Services Tax (GST) not reflected in the budget.
3. Machinery of government transfers and lower cost recovery for employee expenditure for NTMEC and Darwin Waterfront Corporation.
4. Reclassification of cooperative marketing expenses as grants, and category of cost transfers to align with Department operations.
5. Unexpended budget to be carried over to be spent in 2020-21 and budget savings measure.

34. BUDGETARY INFORMATION : ADMINISTERED TERRITORY ITEMS

In addition to the specific departmental operations which are included in the financial statements, the Department administers or manages other activities and resources on behalf of the Territory such as royalties. The Department does not gain control over assets arising from these collections, consequently no income is recognised in the Department's financial statements. The transactions relating to these activities are reported as administered items in this note.

TERRITORY INCOME AND EXPENSES	2019-20 Actual \$'000	2019-20 Original Budget \$'000	Variance \$'000	Note
Income				
Grants and subsidies	168	-	168	
Royalties and rents	40	-	40	
Total Income	208	-	208	
Expenses				
Central Holding Authority income transferred	208	-	208	
Total Expenses	208	-	208	
Territory Income less Expenses	-	-	-	

Notes

There were no significant variances between actual and budget amounts in 2019-20

TERRITORY ASSETS AND LIABILITIES	2019-20 Actual \$'000	2019-20 Original Budget \$'000	Variance \$'000	Note
Assets				
Royalties and rents receivable	19	2	17	
Total Assets	19	2	17	
Liabilities				
Central Holding Authority income payable	19	2	17	
Total Liabilities	19	2	17	
Net Assets	-	-	-	

Notes

There were no significant variances between actual and budget amounts in 2019-20.

TERRITORY WILDLIFE PARKS

FINANCIAL STATEMENT OVERVIEW

This section of the Report provides an analysis of the financial activities of Territory Wildlife Parks for the year ended 30 June 2020.

Territory Wildlife Parks is a Government Business Division (GBD) responsible for managing the Territory Wildlife Park (TWP) at Berry Springs and the Alice Springs Desert Park (ASDP). As a GBD, Territory Wildlife Parks are required to pay the full cost of resources used (including tax equivalents), set efficient prices based on costs, and operate under appropriate commercial accounting and management structures.

The key responsibility of both Parks' is to showcase the Northern Territory's unique flora and fauna in a natural environment that is inviting and interesting for the visiting public. The Parks experience enables people to understand, respect and enjoy the Territory's natural environment.

Territory Wildlife Parks saw both parks closed to visitors from late March 2020 due to the impact of COVID-19, with TWP reopening 1 May 2020 and ASDP reopening 29 May 2020.

Upon opening, the ASDP experienced extremely low visitor numbers as a result of travel restrictions in place for interstate and overseas visitors.

These restrictions had less of an impact at the TWP which is less reliant on interstate and overseas visitors, and has a higher proportion of local residents and school group visitation.

FINANCIAL PERFORMANCE

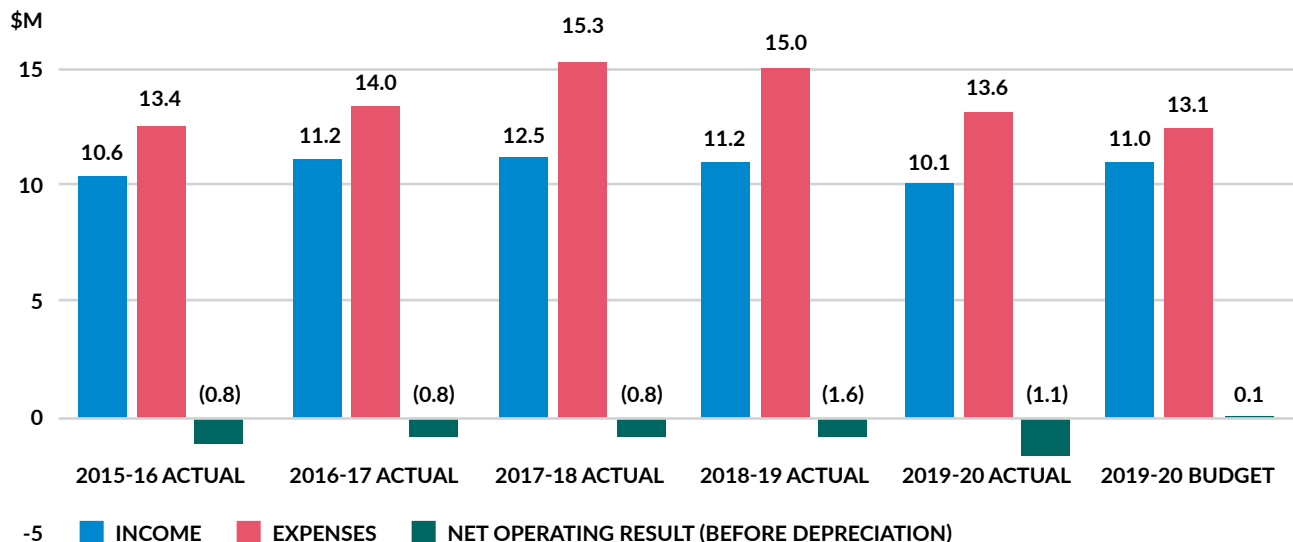
During the year both parks realised significant operational efficiencies and, prior to the impact of COVID-19, were forecast to improve on their prior year operating position.

In 2019-20, the GBD reported a net operating loss of \$3.4 million, or an adjusted loss of \$1.1 million prior to charging non-cash depreciation. This compares to a budgeted profit before depreciation of \$0.1 million.

The operating deficit can be contributed to

- inability to reduce fixed expenses in line with COVID-19 revenue losses
- revenue being insufficient to meet staffing costs as negotiated through the NTPS Enterprise Bargaining Agreement (EBA).

OPERATING RESULT



NET OPERATING RESULT SUMMARY 2019-20	TWP \$M	ASDP \$M	TOTAL \$M
Income	5.2	4.9	10.1
Expenses	(7.5)	(6.0)	(13.5)
Net (Loss)	(2.3)	(1.1)	(3.4)
Net (Loss) Before Depreciation	(0.9)	(0.2)	(1.1)

INCOME

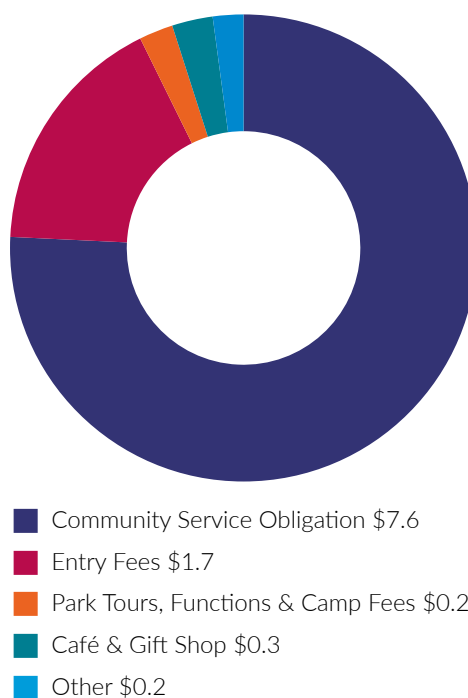
Territory Wildlife Parks' primary source of income is from the Northern Territory Government in the form of a Community Service Obligation (CSO) payment. The CSO payment allows Government to achieve identifiable community and social objectives that would not be achieved if outcomes were purely commercially delivered. The non-commercial functions carried out by the Territory Wildlife Parks include maintaining assets to a standard to assist in tourism development and growth, supporting biodiversity through captive breeding of endangered rare and threatened species, enhancing education of school children through teaching the benefits of the natural environment, and management of a Central Australian botanic gardens.

The income received of \$10.1 million in 2019-20 was \$0.2 million higher than budget and \$1.1 million lower than the prior year. The decrease in revenue over the prior year is due to the outsourcing of the café at ASDP, impact of COVID-19 restrictions on park operations, and a decrease in the CSO relating to repairs and maintenance.

The impact of COVID-19 on operations can also be seen in the significant reduction in visitors, with only 88 800 visitors received in 2019-20, a decrease of 38 056 visitors or 30% in comparison to the previous year (126 856 in 2018-19).

The table below shows the five-year trend for income sources, with a comparison of actual and budget income for 2019-20. It shows a steady increase in income to 2019-20 prior to COVID-19 and associated travel restrictions negatively impacting revenue. Additionally, the ASDP outsourced the café in 2019-20 reducing both revenue and expenses associated with this function. Entry prices to both parks increased from 1 July 2019.

2019-20 Income by Source \$M



INCOME TYPE	ACTUAL 2015-16 \$M	ACTUAL 2016-17 \$M	ACTUAL 2017-18 \$M	ACTUAL 2018-19 \$M	ACTUAL 2019-20 \$M	BUDGET 2019-20 \$M
Community Service Obligation	7.8	7.8	9.2	7.9	7.7	7.7
Entry Fees	1.7	2.1	2.1	2.1	1.7	1.6
Park Tours, Functions and Camp Fees	0.3	0.4	0.4	0.4	0.2	0.2
Café & Gift Shop	0.6	0.7	0.6	0.6	0.3	0.3
Other	0.2	0.2	0.2	0.2	0.2	0.1
Total Income	10.6	11.2	12.5	11.2	10.1	9.9

Visitor Numbers	120 073	133 327	124 888	126 856	88 880	
Entry Fee Per Visitor	\$14.57	\$15.59	\$16.65	\$16.81	\$19.30	

EXPENSES

Operating the Territory Wildlife Parks in 2019-20 cost \$13.6 million, which was \$1.6 million more than budget and \$1.4 million less than 2018-19.

Employee Expenses

Employee costs of \$7.3 million represent 53.9 per cent of total expenditure. 2019-20 employee expenses decreased by 7.7% and were \$0.6 million less than the prior year. The reduction was due to changes in management of staff, a reduction in café staff due to the outsourcing of the ASDP café, partly offset by pay rises as negotiated under the Northern Territory Public Sector EBA.

Property Management Expenses

Property management costs are \$1 million, comprising 7.3% of total expenditure. Property management costs have remained fairly constant over the past five years reflecting the semi-fixed nature of the costs. Costs were \$0.1 million less than budget and \$0.2 million less than the prior year.

Goods and Services and Property Management Expenses

The purchase of goods and services to operate the Parks' represents 17.3% of total expenditure at a cost of \$2.4 million. This was \$0.7 million more than budget and \$0.6 million less than the prior year. The increase compared to budget reflects the impact of COVID-19 on park operations. The decrease compared to 2018-19 reflects a decrease ASDP café stock, reduction in discretionary expenditure and the one off prior year costs of TWP master planning.

Repairs and Maintenance Expenses

Repairs and maintenance expenses of \$0.5 million represents 3.8% of total expenditure, and were in line with budget.

Depreciation

Depreciation is the allocation of an asset's cost over its useful life. In 2019-20, depreciation was \$0.1 million higher than budget and \$0.2 million higher than 2018-19. Building and infrastructure assets were revalued in 2019-20 to \$36.8 million, an increase in value \$0.9 million. New assets of \$0.3 million include a playground at ASDP and power and water infrastructure efficiency upgrades in TWP.

2019-20 Expenses by Source \$M



- Employee Expense \$7.3
- Property Management \$1.0
- Purchase of Goods and Services \$2.3
- Repairs and Maintenance \$0.5
- Depreciation \$2.4
- Other \$0.014
- Interest and Expenses \$0.08

The table below shows the five-year trend of actual expenditure by type, and budget expenses for 2019-20. The trend shows costs were increasing until 2019-20 where changes in operational arrangements and COVID-19 closures resulted in expenditure reductions.

EXPENSE TYPE	ACTUAL 2015-16 \$M	ACTUAL 2016-17 \$M	ACTUAL 2017-18 \$M	ACTUAL 2018-19 \$M	ACTUAL 2019-20 \$M	BUDGET 2019-20 \$M
Employee Expenses	6.7	7.2	7.6	7.9	7.3	6.5
Property Management	1.1	1.1	1.1	1.2	1.0	1.1
Purchases of Goods and Services	2.9	3.1	3.1	3.0	2.4	1.7
Repairs and Maintenance	0.7	0.6	1.4	0.7	0.5	0.5
Depreciation	2.0	2.0	2.1	2.2	2.4	2.2
Total Expenses	13.4	14.0	15.3	15.0	13.6	12.0

BALANCE SHEET

The Balance Sheet provides a summary of Territory Wildlife Parks' balances at the end of the financial year for assets, liabilities and equity.

The balances reported are the net worth to Government of the Parks' asset holdings (what is owned) against liabilities (what is owed).

The five-year trend for net assets / equity is as follows:

	ACTUAL 2015-16 \$M	ACTUAL 2016-17 \$M	ACTUAL 2017-18 \$M	ACTUAL 2018-19 \$M	ACTUAL 2019-20 \$M
Assets	34.3	39.4	39.3	37.8	37.6
Liabilities	(1.1)	(1.3)	(0.2)	(1.3)	(2.0)
Net Assets/Equity	33.2	38.1	38.0	36.5	35.6

Assets

The Territory Wildlife Parks maintain a significant asset base, with \$37.7 million in controlled assets as at 30 June 2020.

The largest asset group is physical buildings, infrastructure, plant and equipment with a value of \$36.8 million.

Movements in the value of the asset base during the year relates to:

- \$2.4 million in depreciation; offset by
- \$0.9 million increase to building and infrastructure values as a result of an asset revaluation
- recognition of transport finance leases in line with new accounting standards of \$0.8 million
- \$0.3 million transferred in for completed capital works.

The balance of assets consists of:

- cash balances of \$0.8 million, representing cash held in a financial institution, gift fund accounts, petty cash and floats
- receivables of \$0.1 million, representing the amount that is owed to the Parks for goods and services provided and delivered
- inventory of \$33 000, representing stock on hand for retail and café facilities, and bulk fuel on stock for Park use
- prepayments of \$20 000 for goods and services paid in advance but not yet received.

Liabilities

Territory Wildlife Park's liabilities totalled \$2.0 million as at 30 June 2020.

The balance consists of:

- deposits held of \$0.1 million, being money held in the TWP gift fund account, and money held on behalf of third parties for charity collections
- payables of \$0.2 million, representing the amount owing to creditors for goods and services purchased and received
- provisions for employee entitlements of \$1.0 million, such as recreation leave, leave loading and leave fares to reflect the cost in present day dollars of employee entitlements to be paid in the future
- lease liability recognised as a result of changes to accounting standards for \$0.7 million.

Equity

Equity as at 30 June 2019 was \$35.6 million, a decrease in net worth of \$0.8 million from the previous year.

This result is a combination of:

- a \$1.4 million cash injection to maintain cash balances;
- \$0.3 million transferred in from Department of Infrastructure, Planning and Logistics for completed building and infrastructure works
- \$0.9 million increase in the value of buildings and infrastructure assets as a result of a rolling three year asset revaluation
- \$3.4 million operating loss reported for 2019-20.

CASH FLOW STATEMENT

The Cash Flow Statement provides information on how cash was received and spent during the year.

The Parks received an equity injection during the year of \$1.4 million, and had a closing cash balance of \$0.9 million at 30 June 2020.

The cash flows are summarised as follows:

	ACTUAL 2015-16 \$M	ACTUAL 2016-17 \$M	ACTUAL 2017-18 \$M	ACTUAL 2018-19 \$M	ACTUAL 2019-20 \$M
Cash In					
Operating Receipts	11.1	11.5	12.9	11.6	10.5
Equity Injections	1.1	0.9	0.8	1.4	1.4
	12.2	12.4	13.7	13.0	11.9
Cash Out					
Operating Payments	(12.0)	(12.2)	(13.7)	(13.1)	(11.5)
	(12.0)	(12.2)	(13.7)	(13.1)	(11.5)
Net Increase/ (Decrease) in Cash Held	0.2	0.2	-	(0.1)	0.4
Cash at Beginning of Financial Year	0.2	0.4	0.6	0.6	0.5
Cash at end of Financial Year	0.4	0.6	0.6	0.5	0.9



Auditor-General
Independent Auditor's Report
to the Minister for Parks and Rangers
Territory Wildlife Parks
Page 1 of 2

Opinion

I have audited the accompanying financial report of Territory Wildlife Parks, which comprises the balance sheet as at 30 June 2020, and the comprehensive operating statement, statement of changes in equity and cash flow statement for the year then ended, a summary of significant accounting policies and other explanatory notes, and the certification of the financial statements by the Chief Executive Officer.

In my opinion, the financial report gives a true and fair view, in all material respects, of the financial position of Territory Wildlife Parks as at 30 June 2020, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report. I am independent of Territory Wildlife Parks in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other Information

The Acting Chief Executive Officer of the former Department of Tourism, Sport and Culture is responsible for the other information. The other information comprises the information included in the overview preceding Territory Wildlife Parks' financial statement for the year ended 30 June 2020, but does not include the financial report and my auditor's report thereon.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the Chief Executive Officer for the Financial Report

The Chief Executive Officer is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and for such internal control as the Chief Executive Officer determines is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the ability of Territory Wildlife Parks to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Territory Wildlife Parks or to cease operations, or have no realistic alternative but to do so.



Auditor-General

Page 2 of 2

Those charged with governance are responsible for overseeing Territory Wildlife Parks' financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of internal control within Territory Wildlife Parks.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of Territory Wildlife Parks to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause Territory Wildlife Parks to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

Julie Crisp

Auditor-General for the Northern Territory

Darwin, Northern Territory

25 September 2020

Level 9 Northern Territory House 22 Mitchell Street Darwin 0800 Tel: 08 8999 7155

CERTIFICATION OF THE FINANCIAL STATEMENTS

We certify that the attached financial statements for Territory Wildlife Parks have been prepared from proper accounts and records in accordance with the prescribed format, the *Financial Management Act 1995* and Treasurer's Directions.

We further state that the information set out in the Comprehensive Operating Statement, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement, and notes to and forming part of the financial statements, presents fairly the financial performance and cash flows for the year ended 30 June 2020 and the financial position on that date.

At the time of signing, we are not aware of any circumstances that would render the particulars included in the financial statements misleading or inaccurate.



Andrew Hopper
Acting Chief Executive Officer

28 August 2020



Joanna Frankenfeld
Chief Financial Officer

28 August 2020

COMPREHENSIVE OPERATING STATEMENT

For the year ended 30 June 2020

	Note	2020 \$'000	2019 \$'000
Income			
Grants and subsidies revenue			
Community Service Obligations	3a, 22	7 660	7 913
Sales of goods and services	3b	2 238	3 060
Interest revenue		9	16
Other income	3c	204	177
Total Income		10 111	11 166
Expenses			
Employee expenses		7 321	7 882
Administrative expenses			
Property management		996	1 163
Purchases of goods and services	4	2 338	2 998
Repairs and maintenance		513	710
Depreciation and amortisation	12	2 385	2 184
Other administrative expenses		14	1
Interest expense		8	-
Total Expenses		13 575	14 938
Loss Before Tax		(3 464)	(3 772)
Income Tax Expense		-	-
Net Deficit		(3 464)	(3 772)
Other Comprehensive Income - Net of Income Tax			
Changes in asset revaluation surplus		863	-
Total Other Comprehensive Income		863	-
Comprehensive Result		(2 601)	(3 772)

The Comprehensive Operating Statement is to be read in conjunction with the notes to the financial statements.

BALANCE SHEET*As at 30 June 2020*

	Note	2020 \$'000	2019 \$'000
Assets			
Current assets			
Cash and deposits	7	759	479
Receivables	9	62	134
Inventories	10	33	21
Prepayments		20	19
Total Current Assets		874	653
Non-Current Assets			
Property, plant and equipment	12, 13, 20	36 779	37 197
Total Non-Current Assets		36 779	37 197
Total Assets		37 653	37 850
Liabilities			
Current Liabilities			
Deposits held	14	103	99
Payables	15	243	271
Borrowings and advances	16	171	-
Provisions	17	990	945
Total Current Liabilities		1 507	1 315
Non-Current Liabilities			
Borrowings and advances	16	505	-
Total Non-Current Liabilities		505	-
Total Liabilities		2 012	1 315
Net Assets		35 641	36 535
Equity			
Capital		34 057	32 350
Reserves	19	38 696	37 833
Accumulated funds		(37 112)	(33 648)
Total Equity		35 641	36 535

The Balance Sheet is to be read in conjunction with the notes to the financial statements.

STATEMENT OF CHANGES IN EQUITY

For the year ended 30 June 2020

2019-20	Note	Equity at 1 July \$'000	Comprehensive result \$'000	Transactions with owners in their capacity as owners \$'000	Equity at 30 June \$'000
Accumulated Funds		(33 648)	(3 464)	-	(37 112)
Reserves					
Asset revaluation surplus	19	37 833	863	-	38 696
Capital - Transactions with owners					
Equity injections					
Capital appropriations		19 085	-	-	19 085
Equity transfers in		10 638	-	307	10 945
Other equity injections		8 400	-	1 400	9 800
Equity withdrawals					
Capital withdrawal		(3 359)	-	-	(3 359)
Equity transfers out		(2 414)	-	-	(2 414)
		32 350	-	1 707	34 057
Total Equity at 30 June		36 535	(2 601)	1 707	35 641

2019-20	Note	Equity at 1 July \$'000	Comprehensive result \$'000	Transactions with owners in their capacity as owners \$'000	Equity at 30 June \$'000
Accumulated Funds		(29 876)	(3 772)	-	(33 648)
Reserves					
Asset revaluation surplus	19	37 833	-	-	37 833
Capital - Transactions with owners					
Equity injections					
Capital appropriations		19 085	-	-	19 085
Equity transfers in		9 662	-	976	10 638
Other equity injections		7 000	-	1 400	8 400
Equity withdrawals					
Capital withdrawal		(3 359)	-	-	(3 359)
Equity transfers out		(2 414)	-	-	(2 414)
		29 974	-	2 376	32 350
Total Equity at 30 June		37 931	(3 772)	2 376	36 535

The Statement of Changes in Equity is to be read in conjunction with the notes to the financial statements.

CASH FLOW STATEMENT*For the year ended 30 June 2020*

	Note	2020 \$'000 (Outflows)/Inflows	2019 \$'000 (Outflows)/Inflows
Cash Flows From Operating Activities			
Operating Receipts			
Grants and subsidies received			
Community service obligations		7 660	7 913
Receipts from sales of goods and services		2 837	3 703
Deposits received		4	6
Interest received		9	16
Total Operating Receipts		10 510	11 638
Operating Payments			
Payments related to employees		(7 247)	(7 850)
Payments for goods and services		(4 246)	(5 281)
Total Operating Payments		(11 493)	(13 131)
Net Cash (Used In)/From Operating Activities	8	(983)	(1 493)
Cash Flows From Investing Activities			
Investing payments			
Purchase of assets	12	-	-
Total Investing Payments		-	-
Net Cash (Used In) Investing Activities		-	-
Cash Flows From Financing Activities			
Financing Receipts			
Equity injections			
Other equity injections		1 400	1 400
Total Financing Receipts		1 400	1 400
Financing Payments			
Interest paid on lease liabilities	16	(8)	-
Finance lease payments	16	(129)	-
Total Financing Payments		(137)	-
Net Cash From Financing Activities		1 263	1 400
Net (decrease)/increase in cash held		280	(93)
Cash at beginning of financial year		479	572
Cash at End of Financial Year	7	759	479

The Cash Flow Statement is to be read in conjunction with the notes to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2020

1. Objectives and Funding
2. Statement of Significant Accounting Policies

Income

3. Revenue
 - 3a. Grants and Subsidies Revenue
 - 3b. Sales of Goods and Services
 - 3c. Other Income

Expenses

4. Purchases of Goods and Services
5. Interest Expense
6. Write-offs, Postponements, Waivers, Gifts and Ex Gratia Payments

Assets

7. Cash and Deposits
8. Cash Flow Reconciliation
9. Receivables
10. Inventories
11. Entity as a Lessor
12. Property, Plant and Equipment
13. Entity as a Lessee

Liabilities

14. Deposits Held
15. Payables
16. Borrowings and Advances
17. Provisions
18. Commitments

Equity

19. Reserves

Other Disclosures

20. Fair Value Measurement
21. Financial Instruments
22. Community Service Obligations
23. Related Parties
24. Contingent Liabilities and Contingent Assets
25. Events Subsequent to Balance Sheet Date
26. Accountable Officer's Trust Account
27. Segment Information
28. Budgetary Information

1. OBJECTIVES AND FUNDING

Territory Wildlife Parks (“the Entity”) is a Government Business Division responsible for managing the Territory Wildlife Park at Berry Springs and the Alice Springs Desert Park. A key responsibility of both Parks is to showcase the Northern Territory’s unique flora and fauna in a natural environment that is interactive and interesting for the visiting public, provide recreational opportunities, and promote biodiversity conservation principles. The Parks experience enables people to understand, respect and enjoy the Territory’s natural environment.

Territory Wildlife Parks, established under the *Financial Management Act 1995*, is subject to the direction of the Minister for Tourism, Sport and Culture. Territory Wildlife Parks is dependent on funding from the Northern Territory Government in recognition that it carries out activities on a non-commercial basis. Such funding is termed as ‘Community Service Obligation’ (CSO) and this funding is reflected in the Comprehensive Operating Statement (also refer to Note 22).

These financial statements are prepared on a going concern basis in the expectation that such funding will continue.

2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

(a) Statement of Compliance

The financial statements have been prepared in accordance with the requirements of the *Financial Management Act 1995* and related Treasurer’s Directions. *The Financial Management Act 1995* requires Territory Wildlife Parks to prepare financial statements for the year ended 30 June 2020 based on the form determined by the Treasurer. The form of Territory Wildlife Park’s financial statements should include:

- (i) a Certification of the Financial Statements
- (ii) a Comprehensive Operating Statement
- (iii) a Balance Sheet
- (iv) a Statement of Changes in Equity
- (v) a Cash Flow Statement
- (vi) applicable explanatory notes to the financial statements.

(b) Basis of Accounting

The financial statements have been prepared using the accrual basis of accounting, which recognises the effect of financial transactions and events when they occur, rather than when cash is paid out or received.

Except where stated, the financial statements have also been prepared in accordance with the historical cost convention.

The form of Territory Wildlife Parks’ financial statements is also consistent with the requirements of Australian Accounting Standards. The effects of all relevant new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are effective for the current annual reporting period have been evaluated.

Standards and interpretations effective from 2019-20

AASB 15 Revenue from contracts with a customer

AASB 15 Revenue from contracts with customers (AASB 15) supersedes AASB 111 Construction contracts, AASB 118 Revenue and related interpretations. It applies with limited exceptions, to all revenue arising from contracts with customers. Under AASB 15 revenue from agreements that are enforceable, have sufficiently specific performance obligations and transfer goods or services to the customer or third party beneficiary will be recognised when or as performance obligations are satisfied. AASB 15 requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when assessing contracts with their customers.

In accordance with transition provisions, Territory Wildlife Parks has applied the modified retrospective approach on transition to AASB 15, with the cumulative effect of applying both accounting standards recognised in accumulated funds or appropriate equity code at 1 July 2019. Accordingly, the comparative information presented for 2018-19 has not been restated and is presented as previously reported. Territory Wildlife Parks applied the accounting standards retrospectively to all contracts, including completed contracts, at 1 July 2019. Completed contracts include contracts where Territory Wildlife Parks had recognised all revenue in prior periods under AASB 1004 Contributions.

There has been no impact of adopting AASB 15 and AASB 1058 on balances as at 1 July 2019 or 30 June 2020 respectively.

AASB 16 Leases

AASB 16 Leases (AASB 16) supersedes AASB 117 Leases and relevant interpretations and introduces significant changes to lessee accounting by removing the distinction between operating and finance leases. For lessees with operating leases, a right-of-use asset has now been recognised on the balance sheet together with a lease liability at the lease commencement, for all leases except for leases with a term of less than 12 months or where the underlying assets are of low value. In contrast to lessee accounting, the requirements for lessor accounting have remained largely unchanged and has not had a significant impact for leases where Territory Wildlife Parks is the lessor.

In accordance with transition provisions, Territory Wildlife Parks has applied the modified retrospective approach on transition to AASB 16, with the cumulative effect of initial application of the standard as an adjustment to the balance sheet as at 1 July 2019. Accordingly, the comparative information presented for 2018-19 has not been restated and is presented as previously reported.

Lease liabilities recognised at 1 July 2019 have been measured at the present value of the remaining lease payments discounted using the Northern Territory Treasury Corporation's institutional bond rate as the incremental borrowing rate at the date of initial application. The weighted average incremental borrowing rate applied to the lease liabilities as at 1 July 2019 was 1.55%.

The corresponding right-of-use asset has been recorded on transition at an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the balance sheet as at 1 July 2019.

Territory Wildlife Parks has applied the following practical expedients permitted by AASB 16 on transition:

- lease classification has been grandfathered. Where a contract did not contain a lease at 1 July 2019 under AASB 117 and Interpretation 4, these have not been reassessed
- application of a single discount rate to a portfolio of leases with reasonably similar characteristics
- application of onerous contract assessment before transition, in place of performing an impairment review
- leases with a remaining term of less than 12 months as at 1 July 2019 were expensed rather than recognised on the balance sheet
- exclusion of initial direct costs from the measurement of the right-of-use asset as at 1 July 2019
- application of hindsight in determining the lease term where the contract contained options to extend or terminate the lease.

On adoption of AASB 16, Territory Wildlife Parks recognised additional right-of-use assets and lease liabilities for vehicles which had previously been classified as operating leases.

Impact on affected balances of adopting AASB 16 as at 1 July 2019 is as follows:

	\$'000
Assets	
Property, plant and equipment	309
Total Assets	309
Liabilities	
Borrowings and advances	309
Total Liabilities	309
NET ASSETS	-

The lease liabilities as at 1 July 2019 can be reconciled to the operating lease commitments as of 30 June 2019, as follows:

	\$'000
Minimum operating lease commitments as at 30 June 2019	343
Less: Commitments relating to short-term leases	(53)
Add: Lease payments relating to revised lease periods	33
Undiscounted Lease Payments	323
Less: Effect of discounting using the incremental borrowing rate	(14)
Additional Lease Liabilities Recognised at 1 July 2019	309
Add: Commitments relating to leases previously classified as finance leases	-
Adjusted Lease Liabilities as at 1 July 2019	309

Standards and Interpretations issued but not yet effective

No Australian accounting standards have been early adopted for 2019-20.

Several other amending standards and AASB Interpretations have been issued that apply to future reporting periods but are considered to have limited impact on public sector reporting.

(c) Reporting Entity

The financial statements cover Territory Wildlife Parks as an individual reporting entity.

Territory Wildlife Parks is a Government Business Division established under the *Financial Management Act 1995*.

The principal places of business of Territory Wildlife Parks are:

Territory Wildlife Park

Cox Peninsula Road
BERRY SPRINGS NT 0838

Alice Springs Desert Park

871 Larapinta Drive
ALICE SPRINGS NT 0871

(d) Comparatives

Where necessary, comparative information for the 2018-19 financial year has been reclassified to provide consistency with current year disclosures.

(e) Presentation and Rounding of Amounts

Amounts in the financial statements and notes to the financial statements are presented in Australian dollars and have been rounded to the nearest thousand dollars, with amounts less than \$500 being rounded down to zero. Figures in the financial statements and notes may not equate due to rounding.

(f) Changes in Accounting Policies

There have been no changes to accounting policies adopted in 2019-20 as a result of management decisions. Changes in policies relating to COVID-19 are disclosed in note (h) below.

(g) Accounting Judgements and Estimates

The preparation of the financial report requires the making of judgements and estimates that affect the recognised amounts of assets, liabilities, revenues and expenses and the disclosure of contingent liabilities. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgements about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements and estimates that have significant effects on the financial statements are disclosed in the relevant notes to the financial statements.

(h) Impact of COVID-19

The Territory Government modified its debt recovery process and postponed the payment date for a number of regulatory fees and charges to ease financial hardship faced by individuals and businesses as a result of COVID-19.

In addition, management made a number of decisions as a result of COVID-19 which has impacted the 2019-20

financial statements. In an effort to control the spread of COVID-19, the Territory Government implemented restrictions. During this extended period, Territory Wildlife Park and Alice Springs Desert Park were closed for visitors and reopened on 1 May 2020 and 29 May 2020 respectively. Further, to assist concessionaires affected by reduced visitor numbers and park closure, annual fees for businesses operating on Alice Springs Desert Park were refunded/waived for the period 26 March 2020 to 30 June 2020.

(i) Goods and Services Tax

Income, expenses and assets are recognised net of the amount of Goods and Services Tax (GST), except where the amount of GST incurred on a purchase of goods and services is not recoverable from the Australian Tax Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the Balance Sheet.

Cash flows are included in the Cash Flow Statement on a gross basis. The GST components of cash flows arising from investing and financing activities, which are recoverable from, or payable to, the ATO are classified as operating cash flows. Commitments and contingencies are disclosed net of the amount of GST recoverable or payable unless otherwise specified.

(j) Contributions by and Distributions to Government

Territory Wildlife Parks is required to pay income tax on its accounting profit, excluding extraordinary items, at the company rate of 30 per cent in accordance with the requirements of the Treasurer's Directions and the NT Tax Equivalent Regime. Territory Wildlife Parks does not have a present income tax liability as it has incurred a loss for income tax purposes and has not taken to account any future income tax benefits arising from this loss as the potential future income tax benefit is not probable.

The future income tax benefits will only be realised if:

- (i) Territory Wildlife Parks derives future assessable income of a nature and amount sufficient to enable the benefit to be realised;
- (ii) Territory Wildlife Parks continues to comply with the conditions for deductibility imposed by the Treasurer's Directions; and
- (iii) there are no changes to the NT Tax Equivalent Regime that adversely affect Territory Wildlife Parks.

(k) Prepayments

Prepayments represent payments in advance of receipt of goods and services or that part of expenditure made in one accounting period covering a term extending beyond that period.

(l) Income

Income encompasses both revenue and gains.

Income is recognised at the fair value of the consideration received, exclusive of the amount of GST. Exchange of goods or services of the same nature and value without any cash consideration being exchanged not recognised as income.

Interest Revenue is recognised as it accrues, taking into account the effective yield on the financial asset.

relating to these activities are reported as administered items in this note.

3. REVENUE

(a) Grants and Subsidies Revenue

	2020			2019
	Revenue from contracts with customers \$'000	Other \$'000	Total \$'000	\$'000
Community service obligation	-	7 660	7 660	7 913
Total Grants and Subsidies Revenue	-	7 660	7 660	7 913

Grant revenue, passed on from Territory Government-controlled entity with the exception of the Central Holding Authority, is recognised upfront on receipt, irrespective of which revenue accounting standard it may fall under in accordance with the Treasurer's Direction on income.

Community Service Obligations (CSO) funding is received from the Department of Tourism, Sport and Culture where Territory Wildlife Parks is required to carry out activities on a non-commercial basis and is recognised upfront on receipt. Refer also to Note 22.

(b) Sales of Goods and Services

	2020			2019
	Revenue from contracts with customers \$'000	Other \$'000	Total \$'000	\$'000
Sales of goods and services	2 238	-	2 238	3 060
Total Sales of Goods and Services	2 238	-	2 238	3 060

Sale of goods

Until 30 June 2019, revenue from sales of goods is recognised as revenue when Territory Wildlife Parks transfer significant risks and rewards of ownership of the goods to the buyer. From 1 July 2019, revenue from sales of goods is recognised when Territory Wildlife Parks satisfies a performance obligation by transferring the promised goods, including various gift shop items and consumable goods from the café. Territory Wildlife Parks typically satisfies its performance obligations when the customer has made payment as Territory Wildlife Parks has a right to payment at point of sale, and the customer has taken physical possession of the item. Payments are made upfront at time of purchase.

Revenue from these sales are based on the retail price on display in the café and gift shop respectively, and revenue is only recognised to the extent that it is highly probable a significant reversal will not occur. There is no element of financing present as payment is made up front with no credit terms.

Rendering of services

Until 30 June 2019, revenue from rendering services was recognised by reference to the stage of completion of the contract. From 1 July 2019, revenue from rendering of services is recognised when Territory Wildlife Parks satisfies the performance obligation by transferring the promised services. Territory Wildlife Parks provides access to visitors to experience and enjoy the Territory's unique flora and fauna in a natural environment that is educational and interactive. Visitors are provided access to all exhibits and can further purchase guided tours or experiences within the parks. Territory Wildlife Parks typically satisfies its performance obligations once the customer pays the entry fee, enters the park and has access to enjoy the activities and displays on offer.

Revenue from contracts with customers for the 2019-20 financial year have been disaggregated below into categories to enable users of these financial statements to understand the nature, amount, timing and uncertainty of income and cash flows. These categories include a description of the type of product or service line, type of customer and timing of transfer of goods and services.

	2020 \$'000
Type of Goods and Service	
Sales of inventory	286
Visitor services	1 952
Total Revenue from Contracts with Customer by Good or Service	2 238
Type of Customer	
Australian Government Entities	1
State and Territory governments	46
Non-government entities	2 191
Total Revenue from Contracts with Customers by Type of Customer	2 238
Timing of Transfer of Goods and Services	
Point in time	2 238
Total Revenue from Contracts with Customers by Timing of Transfer	2 238

(c) Other Income

	2020			2019
	Revenue from contracts with customers \$'000	Other \$'000	Total \$'000	\$'000
Staff accommodation rent	-	99	99	81
Other income	-	105	105	96
Total Other Income	-	204	204	177

Rental income for provision of staff accommodation is recognised upfront on receipt, with payments due to Territory Wildlife Parks in arrears.

4. PURCHASES OF GOODS AND SERVICES

The net (deficit) has been arrived at after charging for expenses including:

Goods and Services Expenses

	2020 \$'000	2019 \$'000
Expense Type		
Consultants ⁽¹⁾	8	146
Advertising ⁽²⁾	59	106
Marketing and promotion ⁽³⁾	30	29
Document production	3	3
Legal expenses ⁽⁴⁾	12	20
Recruitment ⁽⁵⁾	3	7
Training and study	26	32
Official duty fares	3	4
Travelling allowance	1	2
Information technology charges and communications	357	334
Audit and other service	28	24
Insurance	138	144
Motor vehicle expenses	343	370
Corporate support by external agencies	704	709
Other	623	1 068
Total Purchases of Goods and Services	2 338	2 998

⁽¹⁾ Includes marketing, promotion and IT consultants.

⁽²⁾ Includes marketing and promotion advertising but does not include recruitment advertising.

⁽³⁾ Excludes advertising for marketing and promotion which is incorporated under advertising and excludes marketing and promotion consultants' expenses, which are incorporated in the consultants' category.

⁽⁴⁾ Includes legal fees, claim and settlement costs

⁽⁵⁾ Includes recruitment-related advertising costs.

Purchases of goods and services generally represent the day-to-day running costs incurred in normal operations, including supplies and service costs recognised in the reporting period in which they are incurred.

Repairs and Maintenance Expenses

Costs associated with repairs and maintenance works on Territory Wildlife Parks' assets are expensed as incurred.

5. INTEREST EXPENSE

	2020 \$'000	2019 \$'000
Interest from lease liabilities	8	-
Total Interest Expense	8	-

Interest expenses consist of interest and other costs incurred in connection with the borrowing of funds. It includes interest on lease liabilities.

6. WRITE-OFFS, POSTPONEMENTS, WAIVERS, GIFTS AND EX GRATIA PAYMENTS

	2020		2019	
	\$'000	No. of Trans	\$'000	No. of Trans
Write-offs, Postponements and Waivers under the Financial Management Act 1995				
Represented by:				
Amounts written off, postponed and waived by Delegates				
Irrecoverable amounts payable to the Entity written off	5	1	2	4
Losses or deficiencies of money written off	-	-	-	3
Public property written off	-	6	-	1
Total Written Off, Postponed and Waived by Delegates	5	7	2	8
Amounts written off, postponed and waived by the Treasurer				
Write-offs, postponements and waivers due to COVID-19	3	2	-	-
Total Written Off, Postponed and Waived by the Treasurer	3	2	-	-

7. CASH AND DEPOSITS

	2020 \$'000	2019 \$'000
Cash on hand	13	49
Cash at bank	746	430
Total Cash and Deposits	759	479

For the purposes of the Balance Sheet and the Cash Flow Statement, cash includes cash on hand, cash at bank and cash equivalents. Cash equivalents are highly liquid short-term investments that are readily convertible to cash. Cash at bank includes monies held in Accountable Officer's Trust Account (AOTA) that are ultimately payable to the beneficial owner. Refer also to Note 26.

8. CASH FLOW RECONCILIATION

(a) Reconciliation of Cash

The total of Territory Wildlife Parks' cash and deposits of \$759 000 recorded in the Balance Sheet is consistent with that recorded as 'cash' in the Cash Flow Statement.

Reconciliation of Net (Deficit) to Net Cash from Operating Activities

	2020 \$'000	2019 \$'000
Net (Deficit)	(3 464)	(3 772)
Adjusting Items:		
Depreciation and amortisation	2 385	2 184
Repairs and maintenance non-cash	8	13
Interest expense on lease liabilities	8	-
Changes in assets and liabilities:		
Decrease in receivables	72	58
(Increase)/Decrease in inventories	(12)	28
(Increase)/Decrease in prepayments	(1)	5
Increase in deposits held	4	6
(Decrease) in payables	(28)	(27)
Increase in employment benefits	35	10
Increase in other provisions	10	2
Net Cash (Used In) Operating Activities	(983)	(1 493)

(b) Reconciliation of Liabilities Arising from Financing Activities

	Borrowings and Advances	
	2020 \$'000	2019 \$'000
Balance at 1 July 2019	-	-
Recognition of lease liabilities on initial adoption of AASB 16	309	-
Adjusted balance at 1 July 2019	309	-
Cash Flows		
Lease liabilities repayments	(129)	-
Total Cash Flows	(129)	-
Additional lease liabilities	496	-
Balance at 30 June 2020	676	-

(c) Non-cash Financing and Investing Activities**Lease Transactions**

During the financial year, the agency recorded right-of-use assets for the lease of vehicles with an aggregate value of \$805 000 (2019: \$nil)

9. RECEIVABLES

	2020 \$'000	2019 \$'000
Current		
Accounts receivable	24	40
Less: Allowance for impairment losses	(16)	(7)
	8	33
GST receivables	43	38
Other receivables	11	63
Total Receivables	62	134

Receivables are initially recognised when Territory Wildlife Parks becomes a party to the contractual provisions of the instrument and are measured at fair value less any directly attributable transaction costs. Receivables include contract receivables, accounts receivable, accrued contract revenue and other receivables.

Receivables are subsequently measured at amortised cost using the effective interest method, less any impairments.

Receivables are generally settled within 30 days.

The loss allowance reflects lifetime expected credit losses and represents the amount of receivables Territory Wildlife Parks estimates are likely to be uncollectible and are considered doubtful.

Accrued contract revenue

Accrued contract revenue arise from contracts with customers where Territory Wildlife Parks' right to consideration in exchange for goods transferred to customers or works completed have arisen but have not been billed at the reporting date. Once Territory Wildlife Parks' rights to payment becomes unconditional, usually on issue of an invoice, accrued contract revenue balances are reclassified as contract receivables. Accrued revenue that does not arise from contracts with customers are reported as part of other receivables.

Credit risk exposure of receivables

Receivables are monitored on an ongoing basis to ensure exposure to bad debts is not significant. Territory Wildlife Parks applies the simplified approach to measuring expected credit losses. This approach recognises a loss allowance based on lifetime expected credit losses for all accounts receivables, contracts receivables and accrued contract revenue. To measure expected credit losses, receivables have been grouped based on shared risk characteristics and days past due.

The expected loss rates are based on historical observed loss rates, adjusted to reflect current and forward-looking information.

In accordance with the provisions of the *Financial Management Act 1995*, receivables are written-off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery includes a failure to make contractual payments for a period greater than 90 days past due.

Due to COVID-19, Territory Wildlife Parks' credit risk exposure has increased and is reflected in the expected credit losses reported. To ease financial hardship faced by individuals and businesses as a result of the COVID-19, the Territory Government modified its debt recovery process and each debtor was assessed individually for the impact of COVID-19. This has been reflected in the expected credit loss recorded within the reporting period.

The loss allowance for receivables and reconciliation as at the reporting date is disclosed below.

	2020				2019			
	Gross receivables	Loss rate	Expected credit losses	Net receivables	Gross receivables	Loss rate	Expected credit losses	Net receivables
	\$'000	%	\$'000	\$'000	\$'000	%	\$'000	\$'000
Internal Receivables								
Not overdue	1	-	-	1	-	-	-	-
Overdue for less than 30 days	-	-	-	-	-	-	-	-
Overdue for 30 to 60 days	-	-	-	-	-	-	-	-
Overdue for more than 60 days	-	-	-	-	-	-	-	-
Total Internal Receivables	1	-	-	1	-	-	-	-
External Receivables								
Not overdue	1	100%	1	-	28	-	-	28
Overdue for less than 30 days	9	100%	9	-	4	5%	-	4
Overdue for 30 to 60 days	3	33%	1	2	1	30%	-	1
Overdue for more than 60 days	10	50%	5	5	7	92%	7	-
Total External Receivables	23	70%	16	7	40	17%	7	33

⁽¹⁾ The loss rates have been calculated using unrounded figures which may differ to rounded values.

Reconciliation of loss allowance for receivables

	2020 \$'000	2019 \$'000
Internal receivables		
Opening balances	-	-
Written off during the year	-	-
Increase/decrease in allowance recognised in profit or loss	-	-
Total Internal Receivables Allowance	-	-
External receivables		
Opening balances	7	9
Written off during the year	(5)	(2)
Increase in allowance recognised in profit or loss	14	-
Total External Receivables Allowance	16	7

10. INVENTORIES

	2020 \$'000	2019 \$'000
General Inventories		
At cost	33	21
Total Inventories	33	21

Inventories include assets held either for sale (general inventories) or distribution at no or nominal consideration in the ordinary course of business operations.

General inventories are valued at the lower of cost and net realisable value, while those held for distribution are carried at the lower of cost and current replacement cost. Cost of inventories includes all costs associated with bringing the inventories to their present location and condition. When inventories are acquired at no or nominal consideration, the cost will be the current replacement cost at date of acquisition.

The cost of inventories are assigned using a mixture of first in, first out or weighted average cost formula or using specific identification of their individual costs.

Inventory held for distribution is regularly assessed for obsolescence and loss.

11. ENTITY AS A LESSOR

Leases under which Territory Wildlife Parks assumed substantially all the risks and rewards of ownership of an asset are classified as finance leases. Other leases are classified as operating leases. Territory Wildlife Parks does not have any finance lease or sublease arrangements.

Operating Leases

An operating lease is a lease other than a finance lease.

Territory Wildlife Parks owns houses which are leased to employees under operating lease arrangements with rentals payable monthly. Rental income is accounted for on a straight-line basis over the lease terms and is recognised and included in revenue in the statement of comprehensive income, in the period in which it is earned, due to its operating nature. Territory Wildlife Parks recognised \$99 000 of rental income in 2019-20 (\$81 000 2018-19).

Lease payments may be increased in line with the *NT Residential Tenancies Act 1999* and are not subject to variation based on an index or rate.

All rental agreements are ongoing periodic leases, terminating on cessation of employment or in line with other clauses in the agreement. Due to the unspecified lease term, future minimum rentals receivable (undiscounted) as at 30 June are unable to be calculated.

12. PROPERTY, PLANT AND EQUIPMENT

	2020 \$'000	2019 \$'000
Buildings		
At Fair Value	44 909	43 320
Less: Accumulated Depreciation	(24 759)	(22 949)
	20 150	20 371
Infrastructure		
At Fair Value	39 860	38 928
Less: Accumulated Depreciation	(23 926)	(22 143)
	15 934	16 785
Construction (work in progress)		
At Capitalised Cost	-	-
	-	-
Plant and Equipment		
At Capitalised Cost	373	398
Less: Accumulated Depreciation	(372)	(397)
	1	1
Transport Equipment		
At Capitalised Cost	822	17
Less: Accumulated Depreciation	(147)	(12)
	675	5
Computer Hardware		
At Capitalised Cost	45	75
Less: Accumulated Depreciation	(26)	(40)
	19	35
Total Property, Plant and Equipment	36 779	37 197

2020 Property, Plant and Equipment Reconciliations

From 1 July 2019, property, plant and equipment includes right-of-use assets under AASB 16 Leases, effective from that date. Further information on right-of-use assets is disclosed in Note 13. A reconciliation of the carrying amount of property, plant and equipment at the beginning and end of 2019-20 is set out below:

	Buildings	Infrastructure	Plant and Equipment	Transport Equipment	Computer Hardware	Total
2019-20	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying Amount as at 1 July 2019	20 371	16 785	1	5	35	37 197
Recognition of right-of-use assets on initial adoption of AASB 16	-	-	-	309	-	309
Adjusted carrying amount as at 1 July 2019	20 371	16 785	1	314	35	37 506
Additions	-	-	-	-	-	-
Additions of right-of-use assets	-	-	-	496	-	496
Disposals	-	-	-	-	-	-
Depreciation expense – asset owned	(981)	(1 253)	-	(1)	(16)	(2 251)
Amortisation expense – right-of-use asset	-	-	-	(134)	-	(134)
Additions from Asset Transfers	149	150	-	-	-	299
Revaluation Increments	611	252	-	-	-	863
Carrying Amount as at 30 June 2020	20 150	15 934	1	675	19	36 779

2019 Property, Plant and Equipment Reconciliations

A reconciliation of the carrying amount of property, plant and equipment at the beginning and end of 2018-19 is set out below:

	Buildings	Infrastructure	Plant and Equipment	Transport Equipment	Computer Hardware	Total
2018-19	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying Amount as at 1 July 2018	21 047	17 313	2	6	50	38 418
Additions	-	-	-	-	-	-
Disposals	-	-	-	-	-	-
Depreciation and Amortisation	(975)	(1 192)	(1)	(1)	(15)	(2 184)
Additions/ (Disposals) from Asset Transfers	299	664	-	-	-	963
Revaluation Increments	-	-	-	-	-	-
Carrying Amount as at 30 June 2019	20 371	16 785	1	5	35	37 197

Acquisitions

Property, plant and equipment are initially recognised at cost and subsequently revalued at fair value less accumulated depreciation and impairment. Cost is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire the asset at the time of its acquisition or construction or, where applicable, the amount attributed to that asset when initially recognised in accordance with the requirements of other accounting standards.

All items of property, plant and equipment with a cost, or other value, equal to or greater than \$10 000 are recognised in the year of acquisition and depreciated as outlined below. Items of property, plant and equipment below the \$10 000 threshold are expensed in the year of acquisition.

The construction cost of property, plant and equipment includes the cost of materials and direct labour, and an appropriate proportion of fixed and variable overheads.

Complex Assets

Major items of plant and equipment comprising a number of components that have different useful lives, are accounted for as separate assets. The components may be replaced during the useful life of the complex asset.

Subsequent Additional Costs

Costs incurred on property, plant and equipment subsequent to initial acquisition are capitalised when it is probable that future economic benefits in excess of the originally assessed performance of the asset will flow to Territory Wildlife Parks in future years. Where these costs represent separate components of a complex asset, they are accounted for as separate assets and separately depreciated over their expected useful lives.

Construction (Work in Progress)

As part of the Financial Management Framework, the Department of Infrastructure, Planning and Logistics is responsible for managing general government capital works projects on a whole of government basis. Therefore appropriation for most of Territory Wildlife Parks' capital works is provided directly to the Department of Infrastructure, Planning and Logistics and the cost of construction work in progress is recognised as an asset of that entity. Once completed, capital works assets are transferred to Territory Wildlife Parks.

Revaluations and Impairment

Revaluation of Assets

Subsequent to initial recognition, assets belonging to the following classes of non-current assets are revalued with sufficient regularity to ensure that the carrying amount of these assets does not differ materially from their fair value at reporting date:

- Buildings; and
- Infrastructure Assets.

Plant and equipment are stated at historical cost less depreciation, which is deemed to equate to fair value.

For right-of-use assets, the net present value of the remaining lease payments is often an appropriate proxy for the fair value of relevant right-of-use assets at the time of initial recognition. Subsequently, right-of-use assets are stated at cost less amortisation, which is deemed to equate to fair value.

For right-of-use assets under leases that have significantly below-market terms and conditions principally to enable Territory Wildlife Parks to further its objectives, Territory Wildlife Parks has elected to measure the asset at cost. These right-of-use assets are not subject to revaluation.

The last revaluations as at 30 June 2020 was independently conducted. The valuer was Colliers International. Refer to Note 20: Fair Value Measurement for additional disclosures.

Impairment of Assets

An asset is said to be impaired when the asset's carrying amount exceeds its recoverable amount.

Non-current physical and intangible entity assets are assessed for indicators of impairment on an annual basis or whenever there is indication of impairment. If an indicator of impairment exists, Territory Wildlife Parks determines the asset's recoverable amount. The asset's recoverable amount is determined as the higher of the asset's current replacement cost and fair value less costs to sell. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss.

Impairment losses are recognised in the Comprehensive Operating Statement. They are disclosed as an expense unless the asset is carried at a revalued amount. Where the asset is measured at a re-valued amount, the impairment loss is offset against the asset revaluation surplus for that class of asset to the extent an available balance exists in the asset revaluation surplus.

In certain situations, an impairment loss may subsequently be reversed. Where an impairment loss is subsequently reversed, the carrying amount of the asset is increased to the revised estimate of its recoverable amount. A reversal of an impairment loss is recognised in the Comprehensive

Operating Statement as income, unless the asset is carried at a revalued amount, in which case the impairment reversal results in an increase in the asset revaluation surplus. Note 19 provides additional information in relation to the asset revaluation surplus.

Territory Wildlife Parks' property, plant and equipment assets were assessed for impairment as at 30 June 2020. No impairment adjustments were required as a result of this review.

Depreciation and Amortisation

Items of property, plant and equipment, including buildings but excluding land, have limited useful lives and are depreciated or amortised using the straight-line method over their estimated useful lives.

Amortisation applies in relation to intangible non-current assets with limited useful lives and is calculated and accounted for in a similar manner to depreciation.

The Treasurer's Directions provide guidance for the estimated useful lives for each class of assets as follows, and allow Territory Wildlife Parks to make other estimates as necessary:

	2020 Years	2019 Years
Buildings	10 – 50	10 – 50
Infrastructure Assets	8 - Infinite	8 - Infinite
Plant and Equipment	1 – 20	1 – 20
Right-of-use assets	4 - 10	N/A
Transport Equipment	10	100
Computer Hardware	3 - 6	3 - 6

Assets are depreciated or amortised from the date of acquisition or from the time an asset is completed and held ready for use. Assets may be constructed internally, acquired assets may have modifications and accessories installed, and equipment may be calibrated and tested, affecting the date the asset is held ready for use.

13. ENTITY AS A LESSEE

Territory Wildlife Parks leases vehicles and office equipment, specifically multi function devices (MFDs). MFD leases are typically made for a fixed period of five years and vehicle lease contracts are typically made for fixed period of four to six years. Both lease types may have extension options.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants. Territory Wildlife Parks does not provide residual value guarantees in relation to leases.

Extension and termination options are included in a number of the leases. These terms are used to maximise operational flexibility in terms of managing contracts. The majority of extension and termination options held are exercisable only by Territory Wildlife Parks and not by the respective lessor. In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options for both vehicle and MFD leases can only be exercised subject to many conditions related to the condition of the asset, and are therefore not included in the lease term.

Potential future cash outflows have not been included in the lease liability because it is not reasonably certain the leases will be extended (or not terminated). The assessment is reviewed if a significant event or a significant change in circumstances occurs that affects this assessment and is within the control of the lessee.

Territory Wildlife Parks has elected to recognise payments for short-term leases and low value leases as expenses on a straight-line basis, instead of recognising a right-of-use asset and lease liability. Short-term leases are leases with a lease term of 12 months or less with no purchase option. Low value assets are assets with a fair value of \$10 000 or less when new and not subject to a sublease arrangement, comprising MFDs.

Right-of-use Asset

	Transport Equipment \$'000	Total \$'000
Balance as at 1 July 2019	309	309
Additions	496	496
Amortisation expense	(134)	(134)
Carrying Amount as at 30 June 2020	671	671

The following amounts were recognised in the statement of comprehensive income for the year ending 30 June 2020 in respect of leases where Territory Wildlife Parks is the lessee:

	2020 \$'000
Amortisation expense of right-of-use assets	(134)
Interest expense on lease liabilities	(8)
Expense relating to short-term leases	(236)
Expense relating to low-value leases	(11)
Total Amount Recognised in the Comprehensive Operating Statement	(389)

Recognition and Measurement (under AASB from 1 July 2019)

Territory Wildlife Parks assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Territory Wildlife Parks recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets, except for short-term leases and leases of low-value assets.

Territory Wildlife Parks recognises right-of-use assets at the commencement date of the lease (the date the underlying asset is available for use). Right-of-use assets are initially measured at the amount of initial measurement of the lease liability, adjusted by any lease payments made at or before the commencement date and lease incentives, any initial direct costs incurred, and estimated costs of dismantling and removing the asset or restoring the site.

Right-of-use assets are depreciated on a straight-line basis over the lease term, as follows:

Class of Asset

Transport Equipment	4 – 6 years
---------------------	-------------

The right-of-use assets are subsequently measured at fair value which approximates costs except for those arising from leases that have significantly below-market terms and conditions principally to enable Territory Wildlife Parks to further its objectives and are also subject to impairment.

The right-of-use assets are subject to remeasurement principles consistent with the lease liability including indexation and market rent review that approximates fair value and only revalued where a trigger or event may indicate their carrying amount does not equal fair value.

Recognition and measurement (under AASB 117 until 30 June 2019)

Leases under which Territory Wildlife Parks assumes substantially all the risks and rewards of ownership of an asset are classified as finance leases. Other leases are classified as operating leases.

Finance leases are capitalised and recorded under property, plant and equipment. A lease asset and a lease liability equal to the lower of the fair value of the leased property and present value of the minimum lease payments, each determined at the inception of the lease, are recognised.

Repayments of principal reduce lease liabilities. The interest components of the lease payments are expensed.

Operating lease payments are recognised as an operating expense in the comprehensive operating statement on a straight-line basis over the lease term.

14. DEPOSITS HELD

	2020 \$'000	2019 \$'000
Deposits held in Gift Fund account	78	77
Accountable Officer's Trust account	25	22
Total Deposits Held	103	99

15. PAYABLES

	2020 \$'000	2019 \$'000
Accounts payable	15	68
Accrued expenses	228	203
Total Payables	243	271

Liabilities for accounts payable and other amounts payable are carried at cost which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to Territory Wildlife Parks. Accounts payable are normally settled within 20 days from receipt of valid invoices under \$1 million or 30 days for invoices over \$1 million.

16. BORROWINGS AND ADVANCES

	2020 \$'000	2019 \$'000
Current		
Lease liabilities	171	-
	171	-
Non-Current		
Lease liabilities	505	-
	505	-
Total Deposits Held	676	-

Borrowings and advances are recorded initially at fair value, net of transaction costs. Subsequent to initial recognition, these are measured at amortised cost using the effective interest method.

Lease liabilities

At the commencement date of the lease where Territory Wildlife Parks is the lessee, Territory Wildlife Parks recognises lease liabilities measured at the present value of lease payments to be made over the lease term. Lease payments include:

- fixed payments (including in substance fixed payments) less any lease incentives receivable
- variable lease payments that depend on an index or a rate
- amounts expected to be paid under residual value guarantees
- exercise price of a purchase options reasonably certain to be exercised by Territory Wildlife Parks
- payments of penalties for terminating the lease, if the lease term reflects Territory Wildlife Parks exercising the option to terminate.

Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for Territory Wildlife Parks' leases, the Northern Territory Treasury Corporation's institutional bond rate is used as the incremental borrowing rate.

After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (such as changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Lease liabilities are determined in accordance with AASB 117 until 30 June 2019. From 1 July 2019, lease liabilities are determined in accordance with AASB 16

The following table presents liabilities under leases for 2019-20.

	2020 \$'000
Balance at 1 July 2019	-
Recognition of lease liabilities on initial adoption of AASB 16	309
Adjusted balance at 1 July 2019	309
Additions	496
Interest expense	8
Interest paid on lease liabilities	(8)
Finance lease payments	(129)
Balance at 30 June 2020	676

Territory Wildlife Parks had total cash outflows for leases of \$137 000 in 2019-20, made up of \$129 000 lease payments and \$8 000 interest on lease liabilities.

Future minimum lease payments under non-cancellable leases not recorded as liability are as follows:

	2020		2019	
	Internal NTG \$'000	External Non-NTG \$'000	Internal NTG \$'000	External Non-NTG \$'000
Within one year	14	-	133	-
Later than one year and not later than five years	10	-	179	-
Later than five years	-	-	31	-
	24	-	343	-

17. PROVISIONS

	2020 \$'000	2019 \$'000
Current		
Employee Benefits		
Recreation leave	726	685
Leave loading	117	124
Other employee benefits	1	-
Other Current Provisions		
Other provisions (fringe benefits, payroll tax, superannuation and other)	146	136
Total Provisions	990	945

Territory Wildlife Parks had 90 employees as at 30 June 2020 (103 employees as at 30 June 2019).

Employee Benefits

Provision is made for employee benefits accumulated as a result of employees rendering services up to the reporting date. These benefits include wages and salaries and recreation leave. Liabilities arising in respect of wages and salaries, recreation leave and other employee benefit liabilities that fall due within 12 months of reporting date are classified as current liabilities and are measured at amounts expected to be paid. Non-current employee benefit liabilities that fall due after 12 months of the reporting date are measured at present value, calculated using the government long-term bond rate.

No provision is made for sick leave, which is non-vesting, as the anticipated pattern of future sick leave to be taken is less than the entitlement accruing in each reporting period.

Employee benefit expenses are recognised on a net basis in respect of the following categories:

- wages and salaries, non-monetary benefits, recreation leave, and other leave entitlements
- other types of employee benefits.

As part of the Financial Management Framework, the Central Holding Authority assumes the long service leave liabilities of Government Business Divisions including Territory Wildlife Parks, and as such no long service leave liability is recognised in Territory Wildlife Parks' financial statements.

Superannuation

Employees' superannuation entitlements are provided through the:

- Northern Territory Government and Public Authorities Superannuation Scheme (NTGPASS);
- Commonwealth Superannuation Scheme (CSS); or
- non-government, employee nominated schemes for those employees commencing on or after 10 August 1999.

Territory Wildlife Parks makes superannuation contributions on behalf of its employees to the Central Holding Authority or non-government employee nominated schemes. Superannuation liabilities related to Government superannuation schemes are held by the Central Holding Authority and as such are not recognised in Territory Wildlife Parks' financial statements.

18. COMMITMENTS

Commitments are those contracted as at 30 June where the amount of the future commitment can be reliably measured. Following the adoption of AASB 16 Leases, operating lease commitments as reported in 2019, satisfying eligibility criteria, have now been recognised as a lease liability on the balance sheet and in Note 16.

Disclosures in relation to capital and other commitments are detailed below:

	2020		2019	
	Internal NTG \$'000	External Non-NTG \$'000	Internal NTG \$'000	External Non-NTG \$'000
(i) Other Expenditure Commitments				
Other non-cancellable expenditure commitments not recognised as liabilities are payable as follows:				
Within one year	-	823	-	881
Later than one year and not later than five years	-	90	-	69
	-	913	-	950

19. RESERVES**Asset Revaluation Surplus**

The asset revaluation surplus includes the net revaluation increments and decrements arising from the revaluation of non-current assets. Impairment adjustments may also be recognised in the Asset revaluation surplus.

	2020 \$'000	2019 \$'000
Balance as at 1 July	37 833	37 833
Increment – Buildings & Infrastructure	863	-
Balance as at 30 June	676	-

20. FAIR VALUE MEASUREMENT

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The highest and best use takes into account the use of the asset that is physically possible, legally permissible and financially feasible.

When measuring fair value, the valuation techniques used maximise the use of relevant observable inputs and minimise the use of unobservable inputs. Unobservable inputs are used to the extent that sufficient relevant and reliable observable inputs are not available for similar assets/liabilities.

Observable inputs are publicly available data that are relevant to the characteristics of the assets/liabilities being valued. Observable inputs used by Territory Wildlife Parks include, but are not limited to, published sales data for land and general office buildings.

Unobservable inputs are data, assumptions and judgments that are not available publicly, but are relevant to the characteristics of the assets/liabilities being valued. Such inputs include internal Entity adjustments to observable data to take account of particular and potentially unique

characteristics/functionality of assets/liabilities and assessments of physical condition and remaining useful life.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the following fair value hierarchy based on the inputs used:

Level 1 – inputs are quoted prices in active markets for identical assets or liabilities;

Level 2 – inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and

Level 3 – inputs are unobservable.

The fair value of financial instruments is determined on the following basis:

- the fair value of cash, deposits, advances, receivables and payables approximates their carrying amount, which is also their amortised cost
- the fair value of derivative financial instruments are derived using current market yields and exchange rates appropriate to the instrument
- the fair value of other monetary financial assets and liabilities is based on discounting to present value the expected future cash flows by applying current market interest rates for assets and liabilities with similar risk profiles.

(a) Fair Value Hierarchy

Territory Wildlife Parks does not recognise any financial assets or liabilities at fair value as these are recognised at amortised cost. The carrying amounts of these financial assets and liabilities approximates their fair value.

The table below presents non-financial assets recognised at fair value in the balance sheet categorised by levels of inputs used to compute fair value.

Asset Classes	Level 1		Level 2		Level 3		Total Fair Value	
	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
Buildings (Note 12)	-	-	-	-	20 150	20 371	20 150	20 371
Infrastructure (Note 12)	-	-	-	-	15 934	16 785	15 934	16 785
Plant and Equipment (Note 12)	-	-	-	-	1	1	1	1
Transport Equipment (Note 12) ⁽¹⁾	-	-	-	-	675	5	675	5
Computer Hardware (Note 12)	-	-	-	-	19	35	19	35
Total Fair Value	-	-	-	-	36 779	37 197	36 779	37 197

⁽¹⁾ From 1 July 2019, transport equipment includes right-of-use assets under AASB 16 Leases.

There were no transfers between Level 1 and Levels 2 or 3 during 2019-20.

(b) Valuation Techniques and Inputs

Valuation techniques used to measure fair value in 2019-20 are:

Asset Classes	Level 2 Technique	Level 3 Technique
Buildings	-	Cost
Infrastructure	-	Cost
Plant and Equipment	-	Cost
Transport Equipment	-	Cost
Computer Hardware	-	Cost

There were no changes in valuation techniques from 2018-19 to 2019-20.

Territory Wildlife Parks' building and infrastructure assets are stated at their revalued amounts, being the fair value at the date of revaluation, less any subsequent depreciation and subsequent accumulated impairment losses, including any additions or modifications. The latest revaluation of these assets was performed by Colliers International as at 30 June 2020. The next revaluation is due to occur in 2023.

Level 3 fair values predominantly relate to buildings and infrastructure and were determined by computing their depreciated replacement costs because an active market does not exist for such facilities due to their unique nature and potential inherent restrictions upon use. The depreciated replacement cost was based on a combination of internal records of the historical cost of the assets, adjusted for contemporary pricing and construction approaches, the remaining useful life of the assets, and current condition of the assets.

(c) Additional Information for Level 3 Fair Value Measurements**(i) Reconciliation of Recurring Level 3 Fair Value Measurements of Non-Financial Assets**

2019-20	Buildings \$'000	Infrastructure \$'000	Plant and Equipment \$'000	Transport Equipment \$'000	Computer Hardware \$'000
Fair value as at 1 July 2019	20 371	16 785	1	5	35
Recognition of right-of-use asset on initial application of AASB 16	-	-	-	309	-
Adjusted fair value as at 1 July 2019	20 371	16 785	1	314	35
Additions	149	150	-	496	-
Depreciation and amortisation	(981)	(1 253)	-	(135)	(16)
Gains/(losses) recognised in other comprehensive income	611	252	-	-	-
Fair Value as at 30 June 2020	20 150	15 934	1	675	19

2018-19	Buildings \$'000	Infra- structure \$'000	Plant and Equipment \$'000	Transport Equipment \$'000	Computer Hardware \$'000
Fair value as at 1 July 2018	21 047	17 313	2	6	50
Additions	299	664	-	-	-
Depreciation and amortisation	(975)	(1 192)	(1)	(1)	(15)
Gains/(losses) recognised in other comprehensive income	-	-	-	-	-
Fair Value as at 30 June 2019	20 371	16 785	1	5	35

(ii) Sensitivity analysis

Unobservable inputs used in computing the fair value of land, buildings and infrastructure include the historical cost and the consumed economic benefit for each asset. Given the large number of assets, it is not practical to compute a relevant summary measure for the unobservable inputs. In respect of sensitivity of fair value to changes in input value, a higher historical cost results in a higher fair value and greater consumption of economic benefit lowers fair value.

21. FINANCIAL INSTRUMENTS

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets and liabilities are recognised on the balance sheet when Territory Wildlife Parks becomes a party of the contractual provisions of the financial instrument. Territory Wildlife Parks' financial instruments include cash and deposits, receivables, deposits held, payables and lease liabilities.

Due to the nature of operating activities, certain financial assets and financial liabilities arise under statutory obligations rather than a contract. Such financial assets and liabilities do not meet the definition of financial instruments as per AASB 132 Financial Instruments Presentation. These include statutory receivables arising from taxes including GST and penalties.

Territory Wildlife Parks has limited exposure to financial risks as discussed below.

Exposure to interest rate risk, foreign exchange risk, credit risk, price risk and liquidity risk arise in the normal course of activities. Territory Wildlife Parks' investments, loans and placements, and borrowings are predominantly managed through the Northern Territory Treasury Corporation adopting strategies to minimise the risk. Derivative financial arrangements are also utilised to manage financial risks inherent in the management of these financial instruments. These arrangements include swaps, forward interest rate agreements and other hedging instruments to manage fluctuations in interest or exchange rates.

(a) Categories of Financial Instruments

The carrying amounts of Territory Wildlife Parks' financial assets and liabilities by category are disclosed in the table below:

2019-20 Categories of Financial Instruments

	Amortised Cost \$'000	Other \$'000	Total \$'000
Cash and deposits	-	759	759
Receivables ⁽¹⁾	8	-	8
Total Financial Assets	8	759	767
Deposits held	103	-	103
Payables	15	-	15
Lease liabilities	676	-	676
Total Financial Liabilities	794	-	794

⁽¹⁾Total amounts disclosed here exclude statutory amounts.

2019-20 Categorisation of Financial Instruments

	Amortised Cost \$'000	Other \$'000	Total \$'000
Cash and deposits	-	479	479
Receivables ⁽¹⁾	33	-	33
Total Financial Assets	33	479	512
Deposits held	99	-	99
Payables	68	-	68
Total Financial Liabilities	167	-	167

⁽¹⁾Total amounts disclosed here exclude statutory amounts.

Categories of financial instruments

Territory Wildlife Parks' financial instruments are classified in accordance with AASB 9.

Financial assets are classified under the following categories:

- amortised cost
- fair value through other comprehensive income
- fair value through profit or loss.

Financial liabilities are classified under the following categories:

- amortised cost
- fair value through profit or loss.

These classification are based on Territory Wildlife Parks' business model for managing the financial assets and the contractual terms of the cash flows. Where assets are measured at fair value, gains and losses will either be recorded in profit or loss, or other comprehensive income.

Financial instruments are reclassified when and only when Territory Wildlife Parks' business model for managing those assets changes.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Financial assets at amortised cost

Financial assets are classified at amortised cost when they are held by Territory Wildlife Parks collect the contractual cash flows and the contractual cash flows are solely payments of principal and interest.

These assets are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less impairment. Territory Wildlife Parks' financial assets categorised at amortised cost include receivables.

Financial assets at fair value through other comprehensive income (FVOIC)

Financial assets are classified at fair value through other comprehensive income when they are held by Territory Wildlife Parks to both collect contractual cash flows and sell the financial assets, and the contractual cash flows are solely payments of principal and interest.

These assets are initially and subsequently recognised at fair value. Changes in the fair value are recognised in other comprehensive income, except for the recognition of impairment gains or losses and interest income which are recognised in the operating result in the comprehensive operating statement. When financial assets are derecognised, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to the comprehensive operating statement.

For equity instruments elected to be categorised at FVOCI, changes in fair value recognised in other comprehensive income are not reclassified to profit or loss on derecognition of the asset. Dividends from such instruments continue to be recognised in the comprehensive operating statement as other income when Territory Wildlife Parks' right to receive payments is established.

Territory Wildlife Parks does not have any financial assets under this category.

Financial assets at fair value through profit or loss (FVTPL)

Financial assets are classified at FVTPL where they do not meet the criteria for amortised cost or FVOCI. These assets are initially and subsequently recognised at fair value with gains or losses recognised in the net result for the year.

Territory Wildlife Parks does not have any financial assets under this category.

Financial liabilities at amortised cost

Financial liabilities at amortised cost are measured at amortised cost using the effective interest rate method. Territory Wildlife Parks' financial liabilities categorised at amortised cost include all accounts payable, deposits held, and lease liabilities.

Financial liabilities at fair value through profit or loss (FVTPL)

Financial liabilities are classified at FVTPL when the liabilities are either held for trading or designated as FVTPL. Financial liabilities classified at FVTPL are initially and subsequently measured at fair value with gains or losses recognised in the net result for the year.

For financial liabilities designated at FVTPL, changes in the fair value of the liability attributable to changes in Territory Wildlife Parks' credit risk are recognised in other comprehensive income, while remaining changes in the fair value are recognised in the net result.

Territory Wildlife Parks does not have any financial liabilities under this category.

(b) Credit Risk

Territory Wildlife Parks has limited credit risk exposure (risk of default). In respect of any dealings with organisations external to Government, Territory Wildlife Parks has adopted a policy of only dealing with credit worthy organisations and obtaining sufficient collateral or other security where appropriate, as a means of mitigating the risk of financial loss from defaults.

The carrying amount of financial assets recorded in the financial statements, net of any allowances for losses, represents Territory Wildlife Parks' maximum exposure to credit risk without taking account of the value of any collateral or other security obtained.

Credit risk relating to receivables is disclosed in Note 9.

(c) Liquidity Risk

Liquidity risk is the risk that Territory Wildlife Parks will not be able to meet its financial obligations as they fall due. Territory Wildlife Parks' approach to managing liquidity is to ensure that it will always have sufficient liquidity to meet its liabilities when they fall due. This is achieved by ensuring that minimum levels of cash are held in Territory Wildlife Parks bank account to meet various current employee and supplier liabilities.

Territory Wildlife Parks' liquidity risk includes credit cards which are managed with tight controls and low limits. Credit card use and limits are reviewed regularly.

The Balance Sheet indicates that Territory Wildlife Parks has a liquidity risk and is reliant on Government guarantee. Cash injections are available from the Central Holding Authority in the event that cash depletes to levels that compromise Territory Wildlife Parks' ability to meet its financial obligations.

The following tables detail Territory Wildlife Parks' remaining contractual maturity for its financial liabilities calculated on undiscounted cash flows at reporting date. The undiscounted cash flows in these tables differ from the amounts included in the balance sheet which are based on discounted cash flows.

Maturity Analysis for Financial Liabilities

	Carrying Amount \$'000	Less Than a Year \$'000	1 to 5 Years \$'000	Total \$'000
2019-20				
Liabilities				
Deposits held	103	103	-	103
Payables	15	15	-	15
Lease liabilities	676	180	521	701
Total Financial Liabilities	794	298	521	819

2018-19	Carrying Amount \$'000	Less Than a Year \$'000	1 to 5 Years \$'000	Total \$'000
Liabilities				
Deposits held	99	99	-	99
Payables	68	68	-	68
Total Financial Liabilities	167	167	-	167

(d) Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. It comprises interest rate risk, price risk and currency risk.

(i) Interest Rate Risk

Territory Wildlife Parks' has limited exposure to interest rate risk as all financial assets and financial liabilities, with the exception of the cash at bank, the Gift Fund and finance leases are non-interest bearing. Finance lease arrangements are established on a fixed interest rate and therefore do not expose Territory Wildlife Parks to interest rate risk.

Sensitivity Analysis

Interest earned on the Gift Fund is accounted for as both an asset and a liability, therefore changes to the variable rates of 100 basis points (1 percent) at reporting date would have had no effect on Territory Wildlife Parks' profit or loss and equity.

Change in the variable rates of 100 basis points (1 per cent) at reporting date on cash at bank would have the following effect on Territory Wildlife Parks' profit or loss and equity.

	Profit or Loss and Equity	
	100 Basis Points Increase \$'000	100 Basis Points Decrease \$'000
30 June 2020		
Financial Assets – cash at bank	7	(7)
Net Sensitivity	7	(7)
30 June 2019		
Financial Assets – cash at bank	4	(4)
Net Sensitivity	4	(4)

(ii) Price Risk

Territory Wildlife Parks is not exposed to price risk as it does not hold units in unit trusts.

(iii) Currency Risk

Territory Wildlife Parks is not exposed to currency risk as Territory Wildlife Parks does not hold borrowings denominated in foreign currencies or transactional currency exposures arising from purchases in a foreign currency.

22. COMMUNITY SERVICE OBLIGATIONS

	2020 \$'000	2019 \$'000
Community Service Obligation Received	7 660	7 913

23. RELATED PARTIES

(i) Related Parties

Territory Wildlife Parks is a Government Business Division (GBD) which is wholly owned and controlled by the Territory Government. Related parties of Territory Wildlife Parks include:

- the Portfolio Minister and key management personnel (KMP) because they have authority and responsibility for planning, directing and controlling the activities of Territory Wildlife Parks directly; and
- spouses, children and dependants who are close family members of the Portfolio Minister or KMP; and
- all public sector entities that are controlled and consolidated into the whole of government financial statements; and
- any entities controlled or jointly controlled by KMP's or the Portfolio Minister or controlled or jointly controlled by their close family members.

(ii) Key Management Personnel (KMP)

Key management personnel of the Territory Wildlife Parks are those persons having authority and responsibility for planning, directing and controlling the activities of Territory Wildlife Parks. These include the Minister for Tourism, Sport and Culture, the Department of Tourism, Sport and Culture's Chief Executive Officer, members of the governance board, and executive leadership team of the Territory Wildlife Parks.

(iii) Remuneration of Key Management Personnel

The details below exclude the salaries and other benefits of the Minister for Tourism, Sport and Culture as the Minister's remunerations and allowances are payable by the Department of the Legislative Assembly and consequently disclosed within the Treasurer's Annual Financial Statements. The below note discloses KMP directly remunerated by Territory Wildlife Parks only.

The aggregate compensation of key management personnel of Territory Wildlife Parks is set out below:

	2020 \$'000	2019 \$'000
Short-term employee benefits	240	295
Long-term benefits	-	-
Post-employment benefits	26	27
Termination benefits	-	-
Total	266	322

(iv) Related Party Transactions

Transactions with Northern Territory Government Controlled Entities

Territory Wildlife Parks' primary ongoing source of funding is a Community Service Obligation (CSO) payment received from the Department of Tourism, Sport and Culture.

The following table provides quantitative information about related party transactions entered into during the year with all other Northern Territory Government controlled entities.

2019-20 Related Party	Revenue from Related Parties 2020 \$'000	Payments to Related Parties 2020 \$'000	Amounts Owed by Related Parties 2020 \$'000	Amounts Owed to Related Parties 2020 \$'000
All NTG Government Departments	7 705	2 301	1	89
Associates	-	-	-	-
Subsidiaries	-	-	-	-

2018-19 Related Party	Revenue from Related Parties 2019 \$'000	Payments to Related Parties 2019 \$'000	Amounts Owed by Related Parties 2019 \$'000	Amounts Owed to Related Parties 2019 \$'000
All NTG Government Departments	8 005	2 560	-	115
Associates	-	-	-	-
Subsidiaries	-	-	-	-

Territory Wildlife Parks has one significant transaction with other government entities which relates to a Community Service Obligation (CSO) payment received from the Department of Tourism, Sport and Culture. The remaining transactions with other government entities are not individually significant.

Other related party transactions are as follows:

Given the breadth and depth of Territory Government activities, related parties will transact with the Territory Public sector in a manner consistent with other members of the public including paying stamp duty and other government fees and charges and therefore these transactions have not been disclosed. All other related party transactions in excess of \$10,000 have been provided in the tables below.

2020 Transaction type	Transaction value for year ended 30 June 2020 \$'000	Net (payables) as at 30 June 2020 \$'000	Commitments as at 30 June 2020 \$'000
Services received	29	-	-

The amounts outstanding are unsecured and will be settled in cash. No guarantees have been given or received. No expense was recognised in the year for bad or doubtful debts in respect of the amounts owed by related parties.

2019 Transaction type	Transaction value for year ended 30 June 2019 \$'000	Net (payables) as at 30 June 2019 \$'000	Commitments as at 30 June 2019 \$'000
Services received	37	(2)	-

The amounts outstanding are unsecured and will be settled in cash. No guarantees have been given or received. No expense was recognised in the year for bad or doubtful debts in respect of the amounts owed by related parties.

24. CONTINGENT LIABILITIES AND CONTINGENT ASSETS

(a) Contingent Liabilities

Territory Wildlife Parks had no contingent liabilities as at 30 June 2020 or 30 June 2019.

(b) Contingent Assets

Territory Wildlife Parks had no contingent assets as at 30 June 2020 or 30 June 2019.

25. EVENTS SUBSEQUENT TO BALANCE SHEET DATE

No events have arisen between the end of the financial year and the date of this report that require adjustment to, or disclosure in these financial statements.

26. ACCOUNTABLE OFFICER'S TRUST ACCOUNT

In accordance with section 7 of the *Financial Management Act 1995*, an Accountable Officer's Trust Account has been established for the receipt of money to be held in trust. A summary of activity is shown below:

Nature of Trust Money	Opening Balance	Receipts	Payments	Closing Balance
	1 July 2019			30 June 2020
	\$'000	\$'000	\$'000	\$'000
Other Money	22	3	-	25

27. SEGMENT INFORMATION

Territory Wildlife Parks operates two major parks, which are its reportable segments. Information related to each reportable segment is set out below:

	Territory Wildlife Park		Alice Springs Desert Park		Territory Wildlife Parks	
	2020	2019	2020	2019	2020	2019
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue	5 228	5 660	4 883	5 506	10 111	11 166
Net Deficit	(2 306)	(2 521)	(1 158)	(1 251)	(3 464)	(3 772)
Assets	14 577	14 872	22 202	22 325	36 779	37 197
Unallocated Assets		-		-	874	653
Unallocated Liabilities		-		-	(2 012)	(1 315)

Property, plant and equipment is allocated to reportable segments. All other assets and liabilities are not reported by segment.

28. BUDGETARY INFORMATION

COMPREHENSIVE OPERATING STATEMENT	2019-20 Actual \$'000	2019-20 Original Budget \$'000	Variance \$'000	Note
Income				
Grants and subsidies revenue				
Community service obligations	7 660	7 723	(63)	
Sales of goods and services	2 238	2 870	(632)	1
Interest revenue	9	18	(9)	
Other income	204	-	204	
Total Income	10 111	10 611	(500)	
Expenses				
Employee expenses	7 321	6 077	1 244	2
Administrative expenses				
Property management	996	1 065	(69)	
Purchase of goods and services	2 338	2 724	(386)	
Repairs and maintenance	513	597	(84)	
Depreciation and amortisation	2 385	2 176	209	
Other administrative expenses	14	11	3	
Interest expense	8	-	8	
Total Expenses	13 575	12 650	925	
Income Tax Expense	-	-	-	
Net Deficit	(3 464)	(2 039)	(1 425)	
Other Comprehensive Income - Net of Income Tax				
Changes in asset revaluation surplus	863	-	863	3
Total Other Comprehensive Income	863	-	863	
Comprehensive Result	(2 601)	(2 039)	(562)	

Notes

The following note descriptions relate to variances greater than \$0.5 million:

1. Reclassification to other income, and lower revenue due to Parks closure as a result of COVID-19.
2. Accumulated unfunded wage increases.
3. Revaluation conducted by Colliers International in 2019-20.

BALANCE SHEET	2019-20 Actual \$'000	2019-20 Original Budget \$'000	Variance \$'000	Note
Assets				
Current Assets				
Cash	759	648	111	
Receivables	62	191	(129)	
Inventories	33	49	(16)	
Prepayments	20	23	(3)	
Total Current Assets	874	911	(37)	
Non-Current Assets				
Property, plant and equipment	36 779	34 566	2 213	1,2,3
Total Non-Current Assets	36 779	34 566	2 213	
Total Assets	37 653	35 477	2 176	
Liabilities				
Current Liabilities				
Deposits held	103	92	11	
Payables	243	298	(55)	
Borrowings and advances	171	-	171	4
Provisions	990	933	57	
Total Current Liabilities	1 507	1 323	184	
Non-Current Liabilities				
Borrowings and advances	505	-	505	4
Total Non-Current Liabilities	505	-	505	
Total Liabilities	2 012	1 323	689	
Net Assets	35 641	34 154	1 487	
Equity				
Capital	34 057	30 287	3 770	5
Reserves	38 696	37 833	863	1
Accumulated funds	(37 112)	(33 966)	(3 146)	6
Total Equity	35 641	34 154	1 487	

Notes

The following note descriptions relate to variances greater than \$0.5 million:

1. Revaluation conducted by Colliers International in 2019-20.
2. Completed assets transferred in.
3. Right-of-use assets capitalised on adoption of AASB 16 Leases.
4. Lease liabilities recognised on adoption of AASB 16 Leases.
5. 2018-19 and 2019-20 equity injections and completed assets transferred in.
6. Accumulated net deficits 2018-19 and 2019-20 compared to budgets.

CASH FLOW STATEMENT	2019-20 Actual \$'000	2019-20 Original Budget \$'000	Variance \$'000	Note
Cash Flows from Operating Activities				
Operating Receipts				
Grants and subsidies received				
Community service obligations	7 660	7 723	(63)	
Receipts from sales of goods and services	2 837	2 859	(22)	
Deposits received	4	-	4	
Interest received	9	18	(9)	
Total Operating Receipts	10 510	10 600	(90)	
Operating Payments				
Payments related to employees	(7 247)	(6 077)	(1 170)	1
Payments for goods and services	(4 246)	(4 386)	140	
Total Operating Payments	(11 493)	(10 463)	(1 030)	
Net Cash (Used In)/From Operating Activities	(983)	137	(1 120)	
CASH FLOWS FROM INVESTING ACTIVITIES				
Investing Payments				
Purchases of assets	-	(99)	99	
Total Investing Payments	-	(99)	99	
Net Cash (Used In) Investing Activities	-	(99)	99	
CASH FLOWS FROM FINANCING ACTIVITIES				
Financing Receipts				
Equity injections				
Other equity injections	1 400	-	1 400	2
Total Financing Receipts	1 400	-	1 400	
Financing Payments				
Interest paid	(8)	-	(8)	
Finance lease payments	(129)	-	(129)	
Total Financing Payments	(137)	-	(137)	
Net Cash From Financing Activities	1 263	-	1 263	
Net increase in cash held	280	38	242	
Cash at beginning of financial year	479	610	(131)	
Cash at End of Financial Year	759	648	111	

Notes

- The following note descriptions relate to variances greater than \$0.5 million:
 - Unfunded wage increases.
 - 2019-20 equity injection.



New arrivals, Territory Wildlife Park, Darwin.

SECTION 6 APPENDICES



Darwin Symphony Orchestra community engagement in Numbulwar.

APPENDIX A: GRANT RECIPIENTS 2019-20

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
NT History Grants		
Charles Darwin University	Perspectives on the Hellenic Diaspora, Volume 11	5 500
Derek Pugh	History of the Cobourg settlements: Victoria and Fort Wellington	5 200
Karl Herzog	Portrait of Tennant Creek 1970s and 1980s	6 500
Kim Vanessa Scott	Pushing Longshots: Bruce Litchfield, Architect - His Top End Years 1938-1948	1 500
Kirsty Howey	Town Camp History - Infrastructural Legacies	5 470
Matthew Stephen	Jungung / Jack McGinness	3 490
Mike Longton	Gulf Women	6 110
Robert Neville Alford	The 49th Fighter Group USAAF in Darwin's Defence - a history	4 400
Robyn Frances Higgins	The real map of Batchelor according to me	4 906
Samantha Disbray	Stories in Pictures: A photographic history of Pintupi-Luritja country	3 400
Royal Australian Artillery Association (NT) Inc	Publication of Territorian Indigenous military service book	3 031
Ptilotus Press Inc	Living In Hope: local publication and national launch	7 000
Total		56 507
Arts NT Arts Projects		
Desart Inc on behalf of Lifestyle Solutions (Aust) Ltd	Bindi digital arts program	12 881
Janie Andrews	Exhibition: Garden of Unearthly Delights	8 365
Jo Dutton	Creative Fellowship 2019-2020	25 000
Johanna Bell	Backstage: Developing an immersive theatre experience for Darwin audiences	9 911
Karen Rogers	Creative Fellowship 2019-2020	25 000
Kyle Walmsley	Squeaky Wheel creative development - sensory theatre work for young people with multiple and complex learning disabilities	1 558
Shawn Foster	River and Isles music video	10 295
Netanela Mizrahi	Love and Dreaming	9 000
Olive Pink Botanic Garden	Olive Pink Opera Music Ensemble	19 800
Papunya Tjupi Art Centre Aboriginal Corporation	Papunya Men's Movement - art and cultural revival	20 000
Sandra Therese Thibodeaux	Creative Fellowship 2019-2020	15 000
Jessica Devereux	Mess of a Mudrā	17 480
Winsome Jobling	Creative Fellowship 2019-2020	10 000
Gary Lang NT Dance Company Ltd	Forbidden	15 600
Britt Guy	Sweat Season 2020	20 000
Tania Maree Lieman	Collide creative development	19 419
Tania Maree Lieman	Luminous - disability theatre mentorship/professional development	25 000
Gail Evans	The Final Front Ear	20 000
Karen Cecelia Martin-Stone	I See Dead People - European Tour 2020	25 000
Wayne Lawrence Eager	Bitumen and Dirt - 30 years in the Territory (catalogue)	12 877
Arafura Music Collective	2020 concert series	14 855
Music NT Inc on behalf of Stevie Jean Kyriacou	Album recording project	15 000
Incite Arts Inc	Strong Feelings	25 000
Mudinymudiny Dhamarrandji	Garrangali Band Sophomore album launch and promotion	13 500
Total		390 541

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Arts NT Festival Fund		
Djilpin Arts Aboriginal Corporation	Djilpin Festival	30 000
Katherine Regional Arts Inc	Junk Festival	30 000
The Darwin Festival Ltd	Darwin Festival	500 000
Total		560 000
Arts NT Leading Arts Organisations Program		
Arnhem Northern and Kimberley Artists Aboriginal Corporation (ANKA)	Annual funding	239 100
Barkly Regional Arts Inc	Annual funding	62 050
Browns Mart Arts Ltd	Annual funding	291 473
Corrugated Iron Youth Arts Inc	Annual funding	69 500
Crafts Council	Annual funding	34 750
Desart Inc	Annual funding	168 800
Katherine Regional Arts Inc	Annual funding	64 550
NT Writers' Centre Inc	Annual funding	67 000
Tracks Inc	Annual funding	108 200
Watch This Space Inc	Annual funding	74 750
Gary Lang NT Dance Company Ltd	Annual funding	34 750
Artback NT Inc	Annual funding	274 000
Darwin Symphony Orchestra Inc	Annual funding	104 250
Music NT Inc	Annual funding	104 250
Darwin Visual Arts Association Inc	Annual funding	34 750
Red Hot Arts Central Australia Inc	Annual funding	49 650
Incite Arts Inc	Annual funding	64 550
Central Australian Territory Craft Inc	Annual funding	34 750
Darwin Community Arts Inc	Annual funding	79 450
Northern Centre for Contemporary Art Inc	Annual funding	57 100
Happy Yess Community Arts Inc	Annual funding	29 800
Total		2 047 473
Arts NT Strategic Arts Venues Program		
Darwin Performing Arts Centre	Annual funding	1 012 605
Katherine Regional Cultural Precinct Ltd	Annual funding	496 375
Total		1 508 980
Arts NT Professional Development		
Betty Sweetlove	Stomping Ground 2020	1 800
Bron Field	Gulgong NSW	2 000
Caiti Baker	Caiti Baker in Taiwan	1 500
Christina Balcombe Davidson	Women in leadership professional development program	2 000
Ciella Lee Williams	Ruptured Sydney script development	1 720
Colin Lillie	Showcase artist at Folk Alliance International Conference, New Orleans USA	2 000
Elizabeth Rogers	Culture Business, Sydney	1 605
Hannah Illingworth	Darwin at World Fringe Congress 2020	1 230
Jacqueline Frances Gribbin	Enlighten Festival - Canberra professional development	1 435
Jess Ong	Travel support - pitching 'ATMOS: meat' at QLD Touring Showcase	1 000
Lori Uden	Travel support - pitching 'ATMOS: meat' at QLD Touring Showcase	1 000
Maria Kraatz	Alberto Bustos ceramic arts workshop	2 000
Mary Anne Butler	Jenny Kemp writing workshop	900
Netanela Mizrahi	World Congress of Music Therapy conference paper presentation	2 000

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Philip Watkins	Chief Executive program	2 000
Vanessa Wright	Attendance at Asian Producers Platform 2019	2 000
Xavia Nou	MONA / Cygnet showcase tour	750
Total		26 940
Arts NT Quick Response		
Jon Davis	Travel support for Tamworth 2019	1 000
Total		1 000
Arts NT Regional Museums Support Grants		
Heritage Alice Springs Inc	Art exhibitions at the Residency	55 121
Total		55 121
Arts NT Strategic Initiatives		
Darwin Community Arts Inc	Arts Access Darwin	26 465
Arts Law Centre of Australia	Support NT arts industry and practitioners 2017-2019	25 000
Auspicious Arts Projects Inc	Australian Performing Arts Market Gathering at Darwin Festival 2020	14 000
Sandra Therese Thibodeaux	Portrait of a Senior Territorian 2019	28 000
Desart Inc	Desert Mob 2020	30 226
Off The Leash Inc	Off The Leash Magazine 2019-2020	25 000
Katherine Regional Cultural Precinct Ltd	GYRACC Strategic Partnership Program	50 000
Music NT Inc	National Indigenous Music Awards (NIMA) 2019	50 000
The University of Melbourne	Asialink Artists Residency 2019 - reciprocal residency between Indigenous artists from the NT and Taiwan	30 000
The Eleanor Dark Foundation Ltd	Varuna Residential Fellowship (NT)	16 000
Artback NT Inc	2020 Australian Performing Arts Market Strategy	97 650
Artback NT Inc	Taiwan Indigenous Artists Exchange	50 000
Arts NT Strategic Arts Projects		
Katherine Regional Arts Inc	Arts access for artists with disabilities in Katherine	25 000
Tactile Arts	Tactile Arts business planning	38 359
Wayne Lawrence Eager	Live Alice production support	25 607
Markus Kuchenbuch	Alice Strings World Chamber Orchestra 2020	22 320
Darwin Community Arts Inc	The Open House - arts and disability professional development programs and exhibition	25 000
Artback NT Arts Development and Touring Inc	Robyn McLean - strategic development of a NT based textile design business: bippidii boppidii	13 804
Guts Dance Central Australia Inc	GUTS Dance - business and audience capacity building	43 594
Total		635 869
Arts NT Venue and Facilities		
Red Hot Arts Central Australia Inc	Anchor tenant licensee	70 000
Darwin Community Arts Inc	Anchor tenant licensee	148 800
Total		218 800
Arts Trail Gallery Extensions and Upgrades		
Injalak Arts and Crafts Aboriginal Corporation	Gallery extensions and upgrades	400 000
Julalikari Council Aboriginal Corporation	Gallery extensions and upgrades	2 000 000
Mimi Ngurrdalingi Aboriginal Corporation	Gallery extensions and upgrades	1 500 000
Total		3 900 000
Arts Trail Regional Stimulus Grant		
Trustee for the Walkatjara Trust	Walkatjara Art interior upgrade	96 490
Bawinanga Aboriginal Corporation	Maningrida Art Centre transformation	99 691
Durrmu Arts Aboriginal Corporation	Addressing the gender gap by establishing a Men's Space	93 250

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Hermannsburg Potters Aboriginal Corporation	Gallery and stockroom extension with visitor toilet	98 695
Hermannsburg Potters Aboriginal Corporation	Installation of fence and sign	8 636
Ikuntji Artists Aboriginal Corporation	Climate control through heat-reflective roof painting	9 750
Ikuntji Artists Aboriginal Corporation	Upgrade of artist toilet facilities	10 000
Ikuntji Artists Aboriginal Corporation	Visitor accommodation upgrades	99 181
Katherine Regional Cultural Precinct Ltd	GYRACC strategic partnership program	100 000
Keringke Arts Aboriginal Corporation	Revitalise and improve functionality of gallery and studio	96 677
Milingimbi Art and Cultural Aboriginal Corporation	Renovations to the Art Centre	100 000
Papunya Tjupi Art Centre Aboriginal Corporation	Tourist gallery Stage 5: artist studio	99 722
Tangentyere Council Aboriginal Corporation	Art Centre grounds and facility upgrade	99 962
Tangentyere Council Aboriginal Corporation	Installation of fence to act as mural wall to southern boundary, Tangentyere Artists Art Centre, Alice Springs	9 000
The Alice Springs Theatre Group Inc	Totem Theatre: Stage 3 facilities upgrade	49 108
Warnayaka Art and Cultural Aboriginal Corporation	Air conditioning upgrades	7 617
Total		1 077 779
Creative Industries Sector Immediate Response and Resilience Program - Indigenous Visual Arts Industry Support Program		
Arnhem Northern and Kimberley Artists Aboriginal Corporation (ANKA)	Indigenous visual arts industry support	100 000
Desart Inc	Indigenous visual arts industry support	100 000
Total		200 000
Creative Industries Sector Immediate Response and Resilience Program - Digital Adaptation Program		
Amy Hetherington	Amiable communications virtual arts business workshops	2 140
David Spry	Digital adaptation of performances (applicant declined)	8 662
Gapuwiyak Culture and Arts Aboriginal Corporation	Social media platforms to generate sales and virtual visitation	10 000
Ilitja Ntjarra Aboriginal Corporation	Online watercolour masterclasses	10 000
Jawoyn Association Aboriginal Corporation	Banatjarl connecting communities	10 000
Jimmy Bamble	Upgrade of online presence and development of e-commerce platform	7 795
Leonie Norrington	Audio books	2 000
NT Writers' Centre Inc	Words for all ages - multigenerational online engagement during COVID-19	9 980
Papunya Tjupi Art Centre Aboriginal Corporation	Production of video content for digital marketing	10 000
Yirmal Marika	Update website and develop professional publicity profile	10 000
Wayne Lawrence Eager	2020 workshop program - online delivery	4 600
Central Australian Territory Craft Inc	Digital adaption of workshops	8 656
Darwin Community Arts Inc	Digital adaptation to increase online activities to encourage community participation	10 000
Guts Dance Central Australia Inc	Creation of online dance tutorials and class delivery	6 393
Total		110 226
Creative Industries Sector Immediate Response and Resilience Program - Territory Arts Projects		
Amy Hetherington	Show and workshop development	3 400
Jilamara Arts and Crafts Association	Marriwiyi (ornament)	20 000

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Johanna Bell	Hope is the thing - developing a new illustrated text	10 000
Robyn Higgins	The Connection Curve	19 943
Sarah Cook	Creating new work, skill development and online social connection	9 861
Wayne Lawrence Eager	The Alice WCO live streaming broadcasting COVID-19 2020 performance project	19 997
Total		83 201
Creative Industries Sector Immediate Response and Resilience Program - Virtual Territory		
Roy Kellaway	Yirrŋa Yunupingu's band - King Stingray	10 000
Total		10 000
Commercial Organisations		
Darwin Waterfront Corporation	Annual funding	20 767 000
NT Major Events Company Pty Ltd	Annual funding	23 285 000
Total		44 052 000
Executive		
Department of the Chief Minister	Healthy Harbour contribution	20 000
Total		20 000
Heritage NT Grant program		
Alice Springs Airport Pty Ltd	7 mile control tower repairs	20 000
Bawinanga Aboriginal Corporation	Djomi Museum - research and interpretation	19 820
John Heuston Kennedy	Church stairs and foyer repairs and upgrades	15 500
National Trust of Australia (NT)	Magistrate's House repairs and upgrades	12 800
National Trust of Australia (NT)	Borroloola Old Police Station - cell slab	5 218
Domenico Pecorari	Chapmans House conservation work	20 000
Kalikamurti Suich	Araluen: From Homestead to Hub	13 000
Arnhem Land Historical Society Inc	Transport of ELDo antenna from SA to Darwin	20 000
Total		126 338
Heritage Other		
National Trust of Australia (NT)	Operational grant 2019	126 000
Total		126 000
NT Heritage Rates Relief Program		
Various (11 recipients)	Heritage NT rates relief program	31 295
Total		31 295
Museum and Art Gallery of the Northern Territory		
Board of the Museum and Art Gallery of the NT	Annual operational funding	8 332 000
Total		8 332 000
Public Library Funding		
Alice Springs Town Council	Library operational grant 2019-20	630 708
Alyangula Area School Council	Library operational grant 2019-20	23 133
Barkly Regional Council	Library operational grant 2019-20	188 935
Central Desert Shire Council	Library operational grant 2019-20	108 277
City of Darwin	Library operational grant 2019-20	1 467 868
City of Palmerston	Library operational grant 2019-20	604 783
Coomalie Community Government Council	Library operational grant 2019-20	48 886
East Arnhem Regional Council	Library operational grant 2019-20	380 087
Katherine Town Council	Library operational grant 2019-20	367 184

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Litchfield Council	Library operational grant 2019-20	407 073
Macdonnell Shire Council	Library operational grant 2019-20	92 771
Roper Gulf Shire Council	Library operational grant 2019-20	162 881
Tiwi Islands Shire Council	Library operational grant 2019-20	93 320
Victoria Daly Shire Council	Library operational grant 2019-20	42 236
West Arnhem Regional Council	Library operational grant 2019-20	127 972
West Daly Regional Council	Library operational grant 2019-20	100 020
Total		4 846 134
Parks and Wildlife Community Service Obligation		
Territory Wildlife Parks	Community Service Obligation (CSO)	7 660 000
Total		7 660 000
Parks and Wildlife Grants		
Central Land Council	Joint management funding	123 000
Charles Darwin University	North Australia Rangelands and Fire Information (NAFI) service funding	20 000
Darwin Wildlife Sanctuary	Wildlife Grants	25 000
Northern Land Council	Joint management funding	122 000
Olive Pink Botanic Garden	Alice Springs Botanic Gardens	200 000
Wildcare Alice Springs Inc	Wildlife grants	15 000
Wildcare Inc	Wildlife grants	22 500
Total		527 500
Screen Territory - Audience Development		
Creative Accomplice Pty Ltd	NT Travelling Film Festival	20 000
Darwin Film Society Inc	11th Darwin International Film Festival	20 000
Flickerfest Pty Ltd	Flickerfest 2020 NT Tour	6 000
The Sydney Film Festival	Travelling Film Festival funding application 2020	9 500
Total		55 500
Screen Territory - Business Enterprise		
Brindle Films Pty Ltd	Business Enterprise Support Program	250 000
Tamarind Tree Pictures Pty Ltd	Business Enterprise Support Program	250 000
Total		500 000
Screen Territory - Career Development		
360 Degree Films Pty Ltd	Wild Things - Alexandra Edmondson	5 000
360 Degree Films Pty Ltd	Wild Things - Bidy O'Loughlin	5 000
Kalmedia Pty Ltd	Miriam Margolyes Almost Australian - Bidy O'Loughlin career development	5 000
Kalmedia Pty Ltd	Miriam Margolyes Almost Australian - Josef Egger career development	5 000
Total		20 000
Screen Territory - Industry Partnerships		
Darwin Film Society Inc	3rd Capricornia Film Awards	15 000
Indigenous Community Television Ltd	FRAIM 2020	15 000
Total		30 000
Screen Territory - Story Development		
Alexandra Edmondson	Give Us Green, Darling!	10 000
Alexandra Edmondson	Troppo	10 000
Andre Sawenko	Motor Car Wiru	5 000
Anna Kristina Miers	Creepy Crawlies	5 000
Brigid Sarah O'Loughlin	Célibataire	5 000

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Brindle Films Pty Ltd	Night Patrol - series development stage one	20 000
Brindle Films Pty Ltd	Poinciana Woman - development stage one	19 974
Brindle Films Pty Ltd	White Blokes	5 000
Caro Macdonald	The Northerners	5 000
Chili Films Pty Ltd	Beating Diabetes: Indigenous Way	5 000
Chili Films Pty Ltd	Nosepeg: King of the Pintubi	10 000
Chili Films Pty Ltd	The Daily Grind	5 000
David Apanah	The Long Punt	10 000
Expanded Media	Outback Zoo: A Love Story	4 800
Global Headquarters Pty Ltd	The Long Journey	5 000
Jonathon Patrick David Saunders	Zero-Point - season one script development	4 500
Leslie Colin Simpson	Blackout	5 000
Marie Munkara	"The Immaculate Misconception"	5 000
Moogie Down Productions Pty Ltd	The Inventors	15 000
Odd Tale Productions Pty Ltd	Space Robots of the Forgotten Future	5 000
Paw Productions Pty Ltd	Spirit Birds	10 000
Philip Tarl Denson	Outpost - feature development	8 000
Sandover Films Pty Ltd	I Just Want a F#\$%@n Drink!	5 000
Sarah Rose Reuben	Uncharted Territory	5 000
Steph Lady	The Longest Walk	18 000
Tamara Whyte	Dark Matter Don't Matter	14 000
Tamara Whyte	The Hairy Mary's	14 000
Thomas Midena	The Hell Boyz	5 000
Weave Films Pty Ltd	Dark Highway	20 000
Exposure Productions Pty Ltd	Critical care and trauma response	10 000
Total		268 274
Screen Territory - Travel Support		
Sally Maureen Ingleton	Australian International Documentary Conference 2020	2 000
Alexandra Edmondson	Adelaide Screen Makers Conference	1 500
Alexandra Edmondson	Australian International Documentary Conference 2020	1 500
Alexandra Edmondson	Screen Forever Conference	2 000
Brigid O'Loughlin	Screen Makers Conference 2019	1 700
Rachel Clements and Trisha Morton Thomas	37 South Market at the Melbourne International Film Festival	4 000
Rachel Clements	MIPCOM 2019	5 000
Trisha Morton Thomas	C21 London 2019	5 000
Trisha Morton Thomas	MIPCOM 2019	5 000
Nick Lee	SBS Roadshow	800
Nick Lee	Australian International Documentary Conference 2020	2 000
Carolyn Macdonald	Australian International Documentary Conference 2020	2 000
Lee Frank	Screenmakers 2019: Skills Development	1 700
Penelope McDonald	MIFF 37°South Market in Melbourne	2 000
Penelope McDonald and Rebecca Smith	Australian International Documentary Conference 2020	4 000
Penelope McDonald	MIPCOM 2019	5 000
Penelope McDonald and Rebecca Smith	SPA Screen Forever 2019	4 000
Christopher John Tangey	Darwin International Film Festival	1 574
Courtney Collins	Shady Ladeez Pitch to SBS Roadshow Darwin	1 140
Courtney Collins	Ones to Watch Induction	1 240

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Courtney Collins	2019 Screen Makers Conference	1 733
Courtney Collins	SPA Screen Forever 2019	1 939
Daniel Milne	2019 Screen Makers Conference, Adelaide	1 150
Elizabeth Bridget May	Darwin International Film Festival - summit	500
Elizabeth Bridget May	MIPCOM 2019	5 000
Elizabeth Bridget May	SPA Screen Forever 2019	2 000
Elizabeth Bridget May	Australian International Documentary Conference 2020	2 000
Darrel Trueman	Reality TV Conference pitch meetings and professional development	5 000
Tiffany and Simon Manzie	Australian International Documentary Conference 2020	3 929
Jacob Junior Nayinggul	High Ground	5 000
Jane Hampson	Australian International Documentary Conference 2020	1 936
Steph Lady	MIFF 37 South/ Screenmakers Conference Adelaide	1 813
Leslie Simpson	Screenmakers Conference 2019	1 350
Elizabeth Bridget May	SBS Roadshow	1 500
David Apanah	2019 Screen Makers Conference	1 700
Philip Tarl Denson	Screen Forever 2019	1 650
Philip Tarl Denson	TALENT USA - LA 2019	2 000
Rebecca Mclean	Australian International Documentary Conference 2020	1 990
Sally Ingleton	SPA Screen Forever 2019	2 000
Timothy Shane Mulcahy	AAFTA Awards	2 000
Emma Masters	Australian International Documentary Conference 2020	2 000
Witiyana Marika	High Ground	5 000
Andrew Hyde	Australian International Documentary Conference 2020	2 000
Andrew Hyde	MIPCOM 2019	5 000
Total		113 344
Screen Territory Production Funding		
Audrey Spv Pty Ltd	Audrey & Me	100 000
Brindle Films Pty Ltd	Give Us Green, Darling!	35 000
Brindle Films Pty Ltd	History Bites Back	35 000
Cook 2020 Film Pty Ltd	Cook Nga Pouwhenua (working title)	50 000
Darwin Film Society Inc	SPARK Short Film Initiative 2020	125 000
Delicious Darwin Productions Pty Ltd	Taste of the Territory 2019	1 998
Helen Browning	Pagans Down Under - Completion Finance	15 000
History Bites Back Project Pty Ltd	History Bites Back	35 000
Kalmedia Pty Ltd	Miriam Margolyes Almost Australian	20 000
Maverix Spv Pty Ltd	Maverix	500 000
Military Myths Defeated Pty Ltd	Courious Collision	60 000
Tamarind Tree Pictures Pty Ltd	Looky Looky Here Comes Cooky	30 000
Total		1 006 998
Screen Territory Generate Enterprise Funding		
360 Degree Films Pty Ltd	Generate enterprise funding	9 179
Alexandra Kelly	Generate enterprise funding	9 179
Chili Films Pty Ltd	Generate enterprise funding	9 179
Exposure Productions	Generate enterprise funding	9 179
Paw Productions Pty Ltd	Generate enterprise funding	9 179
Ten 4 Media	Generate enterprise funding	9 179
Total		55 074

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
COVID-19 - Online Accreditation Program Stimulus Package		
AFL NT Ltd	2020 online coach accreditation	5 000
Baseball NT Inc	Driveline baseball coaching accreditation	4 250
Basketball NT Inc	Online courses	3 000
NT Rugby Union Inc	Rugby match officials and developing coaches	4 800
Netball NT Inc.	Online training	4 936
Riding for the Disabled in the Top End Inc	Online training	624
Royal Life Saving (Australia) NT Branch Inc	Coaching, officiating and professional development program	5 000
Thamarrurr Youth Indigenous Corporation	Staff development program	1 050
The YMCA of the NT Youth and Community Services Ltd	Online accreditation programs	1 775
Triathlon NT Inc	Coaches professional development	2 400
Touch Football Australia Inc	Coach and referee accreditation upgrades	5 000
ARLC NT Ltd	Online accreditation training	5 000
NT Gymnastic Association Inc	Online training	5 000
Hockey NT Inc	Online coach development	4 800
Golf NT Inc	Community instructor courses	1 980
Swimming NT Inc	Online accreditation program	4 752
Football Federation NT Inc	Online accreditation program	5 000
RDA Alice Springs Inc	Auslan Lisa Mills	500
RDA Alice Springs Inc	Equine assisted learning online training	3 700
NT Cricket Association Inc	Online accredited training	5 000
Total		73 567
COVID-19 - Online Active Recreation Stimulus Package		
AFL NT Ltd	Footy in your class	9 740
Darwin Stingers Masters Swimming Club Inc	Stay Fit, Stay Safe	4 000
Darwin Clay Target Club Inc	Online active recreation stimulus package	2 000
Darwin Dressage Club Inc	Pixio auto robot cameraman	2 000
Darwin Show Jumping Club Inc	DSJC online home training and sport psychology sessions	7 070
Diabetes Association of the NT Inc T/A Healthy Living NT	HLNT online lifestyle program	10 000
Palmerston and Regional Basketball Association Inc	PARBA online programs	8 588
Pint Cricket Club Inc.	Local coaching program	9 436
Royal Life Saving (Australia) NT Branch Inc	Water wellbeing program 2020	10 000
Table Tennis NT Inc	Online active recreation stimulus package	8 516
Tennis NT Inc	Online active recreation stimulus package	10 000
NT Gymnastic Association Inc	Territory Gymnastics Academy online content	4 200
The YMCA of the NT Youth and Community Services Ltd	Online active recreation program	9 248
Top End Orienteers Inc	Orienteering with your smart phone series	9 313
Total Recreation NT Inc	Total recreation - IT for PT	8 994
Triathlon NT Inc	Online participation in physical activity and development	10 000
Touch Football Australia Inc	Touch Football NT online activities, drills and events	10 000
Hockey NT Inc	Digital hockey skills	10 000
Football Federation NT Inc	Online active recreation	10 000
Darwin Junior Sedans Inc	Darwin Junior Sedans' junior development program online training	10 000

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
NT Cricket Association Inc	Online active recreation	10 000
Darwin Basketball Association Inc	Super 8 Hoops interactive program	10 000
Total		183 105
COVID- 19 - Remote Sport Program Stimulus Package		
Barkly Regional Council	Purchase sporting equipment	2 500
Barkly Regional Council	Remote sporting equipment	42 000
Central Desert Shire Council	Purchase sporting equipment	7 000
Coomalie Community Government Council	Remote sporting equipment	1 920
East Arnhem Regional Council	Remote sporting equipment	73 080
East Arnhem Regional Council	Back on their feet support COVID-19	9 000
Macdonnell Shire Council	Purchase sporting equipment	13 000
Roper Gulf Shire Council	COVID-19 bounce back	64 856
Thamarrurr Youth Indigenous Corporation	Remote sporting equipment	10 000
Thamarrurr Youth Indigenous Corporation	Purchase sporting equipment	2 880
Tiwi Islands Shire Council	Purchase sporting equipment	2 985
Victoria Daly Shire Council	Purchase sporting equipment	4 518
Wagait Shire Council	Purchase sporting equipment	4 954
Warlpiri Youth Development Aboriginal Corporation	Remote sport employment	44 000
Total		282 693
COVID- 19 - Sport Surfaces and Sewerage Stimulus Package		
AFL NT Ltd	Offsetting water and sewerage utilities	20 000
Arunga Park Speedway Association Inc	Offsetting water and sewerage utilities	5 000
Atyenhenge-Atherre Aboriginal Corporation	Offsetting water and sewerage utilities	20 000
Blatherskite Park Trustees	Offsetting water and sewerage utilities	2 639
Darwin Bowls and Social Club Inc	Offsetting water and sewerage utilities	5 466
Darwin Clay Target Club Inc	Offsetting water and sewerage utilities	3 298
Darwin Speedway Riders and Drivers Association Inc	Offsetting water and sewerage utilities	10 000
Darwin Surf Life Saving NT Inc	Offsetting water and sewerage utilities	3 880
Gardens Tennis	Offsetting water and sewerage utilities	2 226
Jingili BMX Club Inc	Offsetting water and sewerage utilities	2 072
Katherine Country Club Inc	Offsetting water and sewerage utilities	2 226
NT Athletics Inc	Offsetting water and sewerage utilities	20 000
NT Rugby Union Inc	Offsetting water and sewerage utilities	10 846
Netball NT Inc	Offsetting water and sewerage utilities	8 809
Palmerston Cricket Club Inc	Offsetting water and sewerage utilities	3 000
Palmerston Raiders Rugby League Football Club Inc	Offsetting water and sewerage utilities	11 950
Tennis NT Inc	Offsetting water and sewerage utilities	4 666
The Darwin Sailing Club Inc	Offsetting water and sewerage utilities	5 906
The YMCA of the NT Youth and Community Services Ltd	Offsetting water and sewerage utilities	10 738
Top End Motor Cross Club Inc	Offsetting water and sewerage utilities	7 247
Touch Football Australia Inc	Offsetting water and sewerage utilities	20 000
ARLC NT Ltd	Offsetting water and sewerage utilities	20 000
Hockey NT Inc	Offsetting water and sewerage utilities	4 200

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Football Federation NT Inc	Offsetting water and sewerage utilities	20 000
Dinah Beach Cruising Yacht Association Inc	Offsetting water and sewerage utilities	2 449
Darwin Junior Sedans Inc	Offsetting water and sewerage utilities	2 605
Jabiru Golf Club Inc	Offsetting water and sewerage utilities	4 896
Palmerston Rovers Football Club Inc	Offsetting water and sewerage utilities	4 104
Top End Dirt Karts Inc	Offsetting water and sewerage utilities	250
The Royal Agricultural Society of the NT Inc	Offsetting water and sewerage utilities	10 000
Red Centre Bmx Club Inc	Offsetting water and sewerage utilities	1 000
NT Cricket Association Inc	Offsetting water and sewerage utilities	12 028
Darwin Basketball Association Inc	Offsetting water and sewerage utilities	4 909
Total		266 410
Sport and Recreation Active Recreation Organisations		
Alice Springs Youth and Community Centre Inc	Annual funding	119 200
Australian Red Cross Society	Annual funding	89 400
Diabetes Association of the NT Inc T/A Healthy Living NT	Annual funding	119 200
Gap Youth and Community Centre Aboriginal Corporation	Annual funding	59 600
The Hamilton Downs Youth Camp Association Inc	Annual funding	52 200
RDA Alice Springs Inc	Annual funding	41 500
Riding for the Disabled in the Top End Inc	Annual funding	79 500
Tangentyere Council Aboriginal Corporation	Annual funding	59 400
The YMCA of the NT Youth and Community Services Ltd	Annual funding	206 500
Total Recreation NT Inc	Annual funding	112 000
Disability Sports Australia	Annual funding	74 500
RDA Alice Springs Inc	Annual funding	41 200
Girl Guides NT Inc	Annual funding	67 500
Total		1 121 700
Sport and Recreation Capital Grant Program		
Barkly Regional Council	Ampilatwatja softball field upgrades	30 000
East Arnhem Regional Council	Gapuwiyak irrigation upgrades	200 000
Macdonnell Shire Council	Amoonguna oval and basketball court upgrades	600 000
Macdonnell Shire Council	Mt Liebig softball oval upgrades	75 000
Motorsports NT Inc	Equipment and infrastructure upgrades	1 145 000
Roper Gulf Shire Council	Ngukurr oval lighting upgrades	250 000
Roper Gulf Shire Council	Robinson River oval upgrades	50 000
Tiwi Islands Shire Council	Milikapiti oval upgrade	30 000
Victoria Daly Shire Council	Nauiyu Numbiyuj recreation hall and football oval upgrades	61 000
West Daly Regional Council	Palumpa oval upgrade	75 000
Total		2 516 000
Sport and Recreation Events Grants		
Motorsports NT Inc	Motor sports grant	460 000
Total		460 000
Sport and Recreation Grass Roots Grant Program		
Alice Springs Tennis Association Inc	Junior development coaching clinic	5 000

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Alice Springs Touch Association Inc	ASTA line marker	1 370
Banks Bulldogs Football Club Inc	Ipads and junior playing guernseys	1 100
Darwin Cricket Club Inc	Helmets and Ipads	4 190
Darwin Show Jumping Club Inc	First aid training	2 788
Darwin Speedway Riders and Drivers Association Inc	First aid training	4 500
Dream Calisthenics Dance Club Inc.	Equipment	500
Litchfield Rugby League Club Inc	Equipment	4 050
NT Appaloosa and Western Performance Club Inc	First aid training	1 040
Palmerston and Regional Basketball Association Inc	Purchase equipment	3 798
Southern Districts Football Club Inc.	Purchase equipment	500
Waratah Football Club Inc	Juniors and volunteers development	1 750
Works Cricket Club Inc	Purchase equipment	450
Tiwi Bombers Football Club Inc	Medical equipment	610
Casuarina Rugby Union Club Inc	Cougars Rugby - administration hardware / software - game day	2 547
Southern Districts Cricket Club Inc	Junior volunteer scoring equipment	4 664
Alice Springs Pony Club Inc	First aid course for volunteers	2 200
Darwin Basketball Association Inc	So you think you can play?	2 500
Total		43 557
Sport and Recreation NTIS Coaching Scholarship		
Adama Oumar Sy	Coaching Scholarship 2020 - Football	1 200
Alberto Pasquetti	Coaching Scholarship 2020 - Football	1 200
Alexander Ian Buntin	Coaching Scholarship 2020 - Football	1 200
Alicia Pegram	Coaching Scholarship 2019 - Netball	1 300
Alicia Pegram	Coaching Scholarship 2020 - Netball	1 200
Allan George Page	Coaching Scholarship 2019 - Gymnastics	1 300
Alysia Bader	Coaching Scholarship 2020 - Rugby League	1 200
Anthony Doyle	Coaching Scholarship 2019 - Rugby League	1 300
Ben Shanahan	Coaching Scholarship 2019 - Football	1 300
Brad Raymond Fong	Coaching Scholarship 2019 - Judo	1 300
Brodie Driscoll-Court	Coaching Scholarship 2019 - Cricket	1 300
Bronte Stray	Coaching Scholarship 2020 - Cricket	1 200
Carol Louise Mackrow	Coaching Scholarship 2019 - Hockey	1 300
Carol Louise Mackrow	Coaching Scholarship 2020 - Hockey	1 200
Chantrelle Julie Carey	Coaching Scholarship 2019 - Hockey	1 300
Chris John McCormick	Coaching Scholarship 2019 - Cricket	1 300
Chris John McCormick	Coaching Scholarship 2020 - Cricket	1 200
Conan Robertson	Coaching Scholarship 2019 - Football	1 300
Darren Leigh Treumer	Coaching Scholarship 2019 - Cricket	1 300
Darren Theodore-Smith	Coaching Scholarship 2019 - Cricket	1 300
David Do	Coaching Scholarship 2020 - Football	600
David Mundy	Coaching Scholarship 2019 - Netball	1 300
Emily Knott	Coaching Scholarship 2020 - Swimming	1 200
Esther Rika	Coaching Scholarship 2019 - Golf	1 300
Esther Rika	Coaching Scholarship 2020 - Golf	600

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Glen Jarvis	Coaching Scholarship 2019 - Hockey	1 300
Glen Jarvis	Coaching Scholarship 2020 - Hockey	600
Hayden Kendell Austine	Coaching Scholarship 2020 - Rugby Union	1 200
Helen Julie Davenport	Coaching Scholarship 2019 - Triathlon	1 300
Jacqueline Sloane	Coaching Scholarship 2019 - Triathlon	1 300
Jacquelin Swart	Coaching Scholarship 2019 - Triathlon	1 300
Jamie William Liddicoat	Coaching Scholarship 2020 - Rugby Union	1 200
Jeremy Slee	Coaching Scholarship 2019 - Tennis	1 300
Jessie Officer Brewster	Coaching Scholarship 2019 - Athletics	1 300
Jonetani Kaulotu Rika	Coaching Scholarship 2019 - Golf	1 300
Jonetani Kaulotu Rika	Coaching Scholarship 2020 - Golf	600
Joshua Paul Donovan	Coaching Scholarship 2020 - Rugby Union	1 200
Kassim Wright	Coaching Scholarship 2019 - Football	1 300
Kate Anne Eadie	Coaching Scholarship 2020 - Netball	1 200
Kate Emma Mcintyre	Coaching Scholarship 2019 - Triathlon	1 300
Kathleen Lodge	Coaching Scholarship 2019 - Hockey	1 300
Kathleen Lodge	Coaching Scholarship 2020 - Hockey	1 200
Kathryn Brak	Coaching Scholarship 2019 - Gymnastics	1 300
Kerry Jane Thompson	Coaching Scholarship 2019 - Netball	1 300
Lauren Wapling	Coaching Scholarship 2019 - Netball	1 300
Lauren Wapling	Coaching Scholarship 2020 - Netball	1 200
Leslee Reif	Coaching Scholarship 2019 - Triathlon	1 300
Louis Buntin	Coaching Scholarship 2019 - Football	1 300
Louis Buntin	Coaching Scholarship 2020 - Football	1 200
Louise Andrew	Coaching Scholarship 2019 - Netball	650
Lynne Margaret Blom	Coaching Scholarship 2020 - Gymnastics	1 200
Mark John Gepp	Coaching Scholarship 2019 - Cricket	1 300
Mark John Gepp	Coaching Scholarship 2020 - Cricket	1 200
Martin Javier Hidalgo Castro	Coaching Scholarship 2020 - Football	1 200
Matt Christophers	Coaching Scholarship 2019 - Netball	1 300
Matthew Sharp	Coaching Scholarship 2019 - Rugby Union	1 300
Matthew Sharp	Coaching Scholarship 2020 - Rugby Union	1 200
Meg Clohesy	Coaching Scholarship 2019 - Rugby League	1 300
Meg Clohesy	Coaching Scholarship 2020 - Rugby League	600
Megan Pickering	Coaching Scholarship 2019 - Gymnastics	1 300
Michael Fitzgerald	Coaching Scholarship 2019 - Baseball	1 300
Michael Ninneman	Coaching Scholarship 2020 - Cricket	1 200
Murali Varatharajan	Coaching Scholarship 2019 - Cricket	650
Neil Forsyth	Coaching Scholarship 2020 - Netball	1 200
Nicole Simmonds	Coaching Scholarship 2019 - Athletics	1 300
Nicole Simmonds	Coaching Scholarship 2020 - Athletics	600
Nicole Thomson	Coaching Scholarship 2019 - BMX	1 300
Nicole Thomson	Coaching Scholarship 2020 - BMX	1 200
Patricia Alexandra Pereira	Coaching Scholarship 2019 - Football	1 300
Patricia Alexandra Pereira	Coaching Scholarship 2020 - Football	1 200
Paul Markou	Coaching Scholarship 2019 - AFL	650
Rebecca Davey	Coaching Scholarship 2019 - Hockey	1 300

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Rebecca Davey	Coaching Scholarship 2020 - Hockey	1 200
Robert Holmes	Coaching Scholarship 2019 - Rugby League	1 300
Robert Holmes	Coaching Scholarship 2020 - Rugby League	1 200
Rodney Greenwood	Coaching Scholarship 2019 - Rugby League	1 300
Shane Nichols	Coaching Scholarship 2019 - Rugby League	1 300
Shannon Waters	Coaching Scholarship 2019 - Rugby League	1 300
Shannon Waters	Coaching Scholarship 2020 - Rugby League	1 200
Simon Bruce Stothers	Coaching Scholarship 2019 - Rugby League	1 300
Steven Raymond	Coaching Scholarship 2019 - AFL	1 300
Terika Lynette Horwood	Coaching Scholarship 2019 - Netball	1 300
Timothy East	Coaching Scholarship 2019 - Touch Football	1 300
Timothy East	Coaching Scholarship 2020 - Touch Football	600
Tori Krikke	Coaching Scholarship 2019 - Swimming	1 300
Trevor John Krikke	Coaching Scholarship 2019 - Swimming	1 300
Urs Alex Marzohl	Coaching Scholarship 2019 - Football	1 300
Vincent Propsting	Coaching Scholarship 2019 - Basketball	1 300
Vincent Propsting	Coaching Scholarship 2020 - Basketball	600
Total		105 450
Sport and Recreation NTIS Direct Athlete Scholarships		
Abby Cubillo	2020 NTIS Direct Athlete Scholarship	5 000
Brooke Peris	2020 NTIS Direct Athlete Scholarship	5 000
Jeremy Hayward	2020 NTIS Direct Athlete Scholarship	5 000
Joseph White	2020 NTIS Direct Athlete Scholarship	5 000
Rhys Dowling	2020 NTIS Direct Athlete Scholarship	5 000
Tom O'Neill-Thorne	2020 NTIS Direct Athlete Scholarship	5 000
Total		30 000
Sport and Recreation NTIS High Performance Officiating Program (HPOP)		
Alex Robert Thomas	BMX - High Performance Officiating Program	1 650
Brett Mitchell Mullen	Rugby Union - High Performance Officiating Program	1 650
Edmond Rivers Vincent	Yachting - High Performance Officiating Program	1 650
Gregory Francis Dickson	Tennis - High Performance Officiating Program	3 107
Imran Muhammad	Cricket - High Performance Officiating Program	1 650
Jacintha Misob	Football - High Performance Officiating Program	1 650
Ruth Kirk	Netball - High Performance Officiating Program	1 650
Total		13 007
Sport and Recreation NTIS Officiating Development Program		
AFL NT Ltd	Umpiring coach workshop	4 000
Baseball NT Inc	Scoring accreditation courses	2 650
Baseball NT Inc	Umpire coach development	4 000
Basketball NT Inc	Improve referees skills and knowledge	2 000
NT Rugby Union Inc	Level 2 referees	3 000
NT Softball Association Inc	Officiating competitions programs	4 000
NT Softball Association Inc	Officiating programs	3 000
Netball NT Inc	Umpire coach workshop	2 000
Netball NT Inc	Umpire interstate development	3 939

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Touch Football Australia Inc	Facilitor course - train the trainer	3 365
ARLC NT Ltd	Officiating coach development	3 703
NT Gymnastic Association Inc	Judging accreditation courses	4 000
Swimming NT Inc	Development of officiating coaches/educators and accreditation courses	4 000
Yachting NT Inc	Race officer experience	2 400
NT BMX Association Inc	BMX officiating	4 000
Cycling NT Inc	Accreditation courses and competitions	4 000
Cycling NT Inc	Development of officiating coaches	4 000
NTCricket Association Inc	Crossing the rope	4 000
Total		62 057
Sport and Recreation NTIS Pathway Manager		
NT Rugby Union Inc	NTIS Pathway Manager	39 375
Netball NT Inc	NTIS Pathway Manager	39 375
Triathlon NT Inc	NTIS Pathway Manager	39 375
Hockey NT Inc	NTIS Pathway Manager	39 375
Football Federation NT Inc	NTIS Pathway Manager	39 375
NT Cricket Association Inc	NTIS Pathway Manager	39 375
Total		236 250
Sport and Recreation Other Grants		
Deckchair Cinema	Darwin International Film Festival	12 500
Royal Life Saving (Australia) NT Branch Inc	Water safety awareness program	393 150
NT Show Council Inc	Annual funding	380 000
Total		785 650
Sport and Recreation Peak Sporting Bodies		
AFL NT Ltd	Annual funding	187 100
Baseball NT Inc	Annual funding	84 914
Basketball NT Inc	Annual funding	111 700
Bowls NT Inc	Annual funding	111 700
Boxing NT Inc	Annual funding	35 800
NT Athletics Inc	Annual funding	111 700
NT Clay Target Association Inc	Annual funding	35 800
NT Rugby Union Inc	Annual funding	373 050
NT Softball Association Inc	Annual funding	111 700
NT Weightlifting Association Inc	Annual funding	71 400
Netball NT Inc	Annual funding	373 050
The NT Tenpin Bowling Association Inc	Annual funding	35 800
Pony Club Association of the NT Inc	Annual funding	35 800
Skipping NT Inc	Annual funding	71 400
Table Tennis NT Inc	Annual funding	71 400
Tennis NT Inc	Annual funding	187 100
Triathlon NT Inc	Annual funding	111 700
Touch Football Australia Inc	Annual funding	187 100
ARLC NT Ltd	Annual funding	187 100
NT Gymnastic Association Inc	Annual funding	187 100
Judo Federation of Australia NT Inc	Annual funding	35 800
Pistol NT Inc	Annual funding	35 800
NT Rifle Association Inc	Annual funding	29 950

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
NT Polocrosse NT Inc	Annual funding	35 800
Hockey NT Inc	Annual funding	187 100
Australian Bowhunters Association Inc	Annual funding	34 743
Surf Lifesaving NT Inc	Annual funding	111 700
Golf NT Inc	Annual funding	187 100
NT Badminton Association Inc	Annual funding	35 800
Swimming NT Inc	Annual funding	111 700
NT Calisthenics Association Inc	Annual funding	35 800
Squash NT Inc	Annual funding	111 700
Football Federation NT Inc	Annual funding	373 050
Volleyball NT Inc	Annual funding	35 800
NT Cricket Association Inc	Annual funding	373 050
Total		4 417 307
Sport and Recreation Peak Sporting Bodies - Sub Programs		
AFL NT Ltd	Community programs	868 656
Sport and Recreation Quick Response Grant Program		
Brad George (for Jac Crofton)	Representing Australia at the Ironman World Championships 2019	1 000
Brad George	Taupo 2020 IM70.3 World Champs	1 000
Colin McDonald	14th IDBF World Nations Championships	1 000
Darwin Clay Target Club Inc	Lock change and repairs	5 713
Gardens Tennis	Emergency electrical upgrade	1 221
The YMCA of the NT Youth and Community Services Ltd	Palmerston Swimming and Fitness Centre	2 500
Total		12 434
Sport and Recreation Remote Sport Program		
Anyinginyi Health Aboriginal Corporation	Annual funding	89 348
Barkly Regional Council	Annual funding	202 521
Basketball NT Inc	Southern and Northern Cup	40 000
Basketball NT Inc	Southern Cup 2020	25 400
Belyuen Community Government Council	Annual funding	79 420
Central Desert Shire Council	Annual funding	212 449
Coomalie Community Government Council	Annual funding	44 674
Cricket Australia	Women's Big Bash League	145 000
East Arnhem Regional Council	Annual funding	283 927
Macdonnell Shire Council	Annual funding	501 309
Roper Gulf Shire Council	Annual funding	248 188
Thamarrurr Youth Indigenous Corporation	Annual funding	145 934
Tiwi Islands Shire Council	Annual funding	51 351
Victoria Daly Shire Council	Annual funding	152 884
Wagait Shire Council	Annual funding	20 848
Warlpiri Youth Development Aboriginal Corporation	Annual funding	40 703
West Arnhem Regional Council	Annual funding	206 383
Total		2 490 339
Sport and Recreation Service Providers		
Alcohol and Drug Foundation Inc	Annual funding	97 914
Australian Sports Medicine Federation Ltd	Annual funding	104 250

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Motorsports NT Inc	Annual funding	193 500
NT Firearms Council Inc	Annual funding	104 250
Royal Life Saving (Australia) NT Branch Inc	Annual funding	131 000
Total		630 914
Sport Voucher Scheme		
Various	Sports voucher urban	2 881 870
Various	Sports voucher remote	1 262 598
Various	Learn to swim	454 000
Total		4 598 468
National Indigenous Cultural Centre		
National Indigenous Cultural Centre Ltd	Project funding	67 553
Total		67 553
Intra-Territory Campaign		
Tourism Central Australia	Intra Territory campaign – Central Australia	318 000
Tourism Top End	Intra Territory campaign – Top End	742 000
Total		1 060 000
Tourism NT Aboriginal Tourism Grant		
Akeyulerre Inc	Cultural Tourism Strategic Plan 2020-2030	10 000
Angkerle Aboriginal Corporation Inc	Cultural centre upgrade	9 091
Gurindji Aboriginal Corporation	Construct new BBQ facility at Kalkaringi Caravan Park to enhance visitor experience	7 500
Ikuntji Artists Aboriginal Corporation	Art centre upgrades - road signs, painting of facade and new air conditioners	6 925
Ironbark Aboriginal Corporation	Replacement shade and new bush foods planter boxes	5 153
Karrke Pty Ltd	Feasibility plan and business case	10 000
Keringke Arts Aboriginal Corporation	Signage and art centre landscaping project	9 091
Mabunji Aboriginal Resource Indigenous Corp	Waralungku art centre and gallery - new signage	2 814
Munupi Arts and Crafts	Signage and facade upgrade	5 825
NT Indigenous Tours	Updating of business, financial, marketing, operational and employment planning documents	8 591
Uluru Family Tours	Shelter and sustainable pathways for tour	7 500
Walkatjara Art	Walkatjara gallery signage and display infrastructure upgrades	10 000
Watjah Guided Tours	Upgrade to campground facilities	9 000
Total		101 489
Tourism NT Brolga Awards		
Arnhem Land Coastal Camp Pty Ltd	Brolga NT Tourism Award winner	5 000
Marksie'S Stockman'S Camp Tucker Night	Brolga NT Tourism Award winner	5 000
Royal Flying Doctor Services of Australia Central Operation	Brolga NT Tourism Award winner	10 000
Uluru Segway Tours	Brolga NT Tourism Award winner	5 000
Uno Management Services Pty Ltd	Brolga NT Tourism Award winner	5 000
Total		30 000
Tourism NT Business Events Funding		
Various	Tourism NT business events funding	221 286
Total		221 286
Tourism NT Industry Support		
NT Major Events Company Pty Ltd	Business support program	183 500
Australian Hotels Association	Hospitality customer service pilot	100 000
Business Enterprise Centre (Darwin Region) Inc	Business support program	120 000

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Welcome To Country Ltd	NT operators on WTC website	50 000
Developing East Arnhem Ltd	DEAL funding	140 000
Total		593 500
Tourism NT Capital Grant		
Barkly Regional Council	Lake Mary Ann Dam playscape equipment	300 000
Total		300 000
Tourism NT New Visitor Experience		
Alice Springs Brewing Co Pty Ltd	New brewery tour experience	18 456
Angkerle Aboriginal Corporation	4GX satellite small cell project	8 500
Blimey Charlie Pty Ltd	Making the outback vibrant at Mataranka Roadhouse	7 034
Daly Waters Pub	Daly Waters executive suites	25 000
Djiliwa Group Pty Ltd	Develop an in house dining capability at the Outback Caravan Park including upgraded kitchen, dining room and outdoor garden entertainment area	19 500
Finke River Adventures	Remote logistics	25 000
Gove Yacht Club Inc T/A Gove Boat Club	Campground kitchen	6 284
Halikos Hospitality Pty Ltd for Crab Claw Resort	Crab Claw Island	25 000
Katherine Regional Arts Inc	Katherine activation application development	8 525
Laurelle Halford T/A DIY Tourguide Australia	Design and development of an iOS and android mobile application for Uluru Kata Tjuta National Park and Kakadu National Park	7 650
NTP (NT) Pty Ltd	Noonamah Tourist Park Motel expansion	25 000
00seven Jet Ski Adventures	Jet Ski Fishing Tours NT	17 440
Outer Edge Photography Pty Ltd	Outer Edge Photography: Darwin VR the evolution of travel: virtual reality guided tours	2 388
R Woods and TL Woods	Litchfield bush camp	4 500
TL Duncan and KA Savidge	Cheekies party bike	7 500
Top Of Town Cafe also T/A Outback Caravan Park	Develop outdoor and evening dining/function capacity at Top of Town Café, Tennant Creek	16 250
Total		224 026
Tourism NT Other		
Maruku Arts	Feasibility study	11 250
Various	Tourism cooperative marketing / Million Dollar Fish	6 435 610
Total		6 446 860
Tourism NT Regional Tourism Organisations and Visitor Information Centre		
Battery Hill Mining Centre	Regional tourism organisation/visitor information centre	32 000
Katherine Town Council	Regional tourism organisation/visitor information centre	294 847
Tourism Central Australia	Regional tourism organisation/visitor information centre	1 112 655
Tourism Top End	Regional tourism organisation/visitor information centre	819 019
Total		2 258 521
Tourism NT Visitor Experience Enhancement Program		
A Good Rest B&B	Additional bathroom facility	9 553
Adelaide River Tours Pty Ltd	Carpark and seating upgrades in waiting area	2 000
Alice Springs Golf Club Inc	Building a mini golf tourist attraction.	20 000
Alice Springs Reptile Centre Pty Ltd	Accessibility upgrade - disabled toilet	10 625
Alice Springs Town Council	Alice Springs online public art map	4 138
Angkerle Aboriginal Corporation Inc	Visitors' catering area upgrade	11 364
Arafura Helicopters Pty Ltd	Helicopter mountain bike racks	3 855

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Aurora Alice Springs	AAS - recycled rubber softfall	20 000
Barramundi Adventures Darwin	B.A.D upgrades	15 000
Blimey Charlie Pty Ltd	Mataranka Roadhouse - providing real food options and real experiences in the Never Never	22 509
Central North Enterprises Pty Ltd	Improving the infrastructure	16 304
Cooinda Lodge Kakadu	Mimi restaurant rebrand	20 000
Corroboree Park Tavern	Facilities upgrade	5 000
Daly Waters Pub	Expansion Beef and Barra BBQ and entertainment area	20 000
Darwin City Hotel	Visitor Experience Enhancement Program - round three	8 018
Dinah Beach Cruising Yacht Association Inc	Permanent roof structure over side garden bar area	6 873
Djiliwa Group Pty Ltd	Interpretive display on a security fence	25 000
Djilpin Arts Aboriginal Corporation	Shed 5 Katherine, enhance visitor experience and access	15 000
Dundee Beach Holiday Park Pty Ltd	Ensuite sites (powered sites with shower, toilet and hand basin)	20 000
Elkira Court Motel	Air-conditioner upgrade	9 031
Erlunda Desert Oaks Resort Pty Ltd	Visitor Wi-Fi project	6 375
Glen Helen Lodge	Glen Helen Lodge pathway to improvement	15 000
Halikos Pty Ltd T/A Novotel Darwin Cbd	Celebration of Indigenous culture, Novotel Darwin CBD branding and theming project	12 500
Hermannsburg Potter Aboriginal Corporation	Paved and shaded outdoor space	2 825
Julalikari Council Aboriginal Corporation	The bush foods experience	3 655
Knotts Crossing Resort	Upgrades to rooms and common areas	12 500
Latitude 23 Art and Food Co	Alice Springs Desert Park cafe upgrades to a multi-purpose food and culture experience hub	20 000
Mercure Alice Springs Resort	Public areas bathroom refurbishment	15 000
Mercure Darwin Airport Resort	Holiday bungalow revitalisation	15 000
Mercure Kakadu Crocodile Hotel	Kitchen redesign and fit out	7 355
Nancar Hideout	Electricity battery storage	3 750
Oasis Hotel	Enhancements to public areas of hotel	20 000
Oasis Tourist Park	Camp kitchen	20 000
Outback Elite Tours	South of Alice Springs in convoy	6 116
Outback Motorcycle Adventures	Fit-out and upgrade of tour vehicles	17 500
Paravista Motel	Upgrades to motel rooms and public areas	7 500
Pine Tree Motel	Pool and entertainment area	20 000
Ramada Suites Zen Quarter Darwin	Ramada Suites Zen Quarter Darwin climatic and recreation enhancement project	25 000
Remote Tours Pty Ltd	Flood prevention infrastructure upgrades	7 526
Simone Dann and Carrah Trust Pty Ltd	Septic system	20 000
Skippers at Dundee Pty Ltd	Enhance visitor experience through improvements to venue and tours	35 000
Squeakywindmill NT	Squeakywindmill paths	10 000
Sugarbag Safaris	Visitor Experience Enhancement Program application - custom off-road trailer build	4 502
Sundance Farm Pty Ltd	Establishment of Sundance RV Park	20 000
Super Croc Pty Ltd T/A Crocos And Crocosaurus Cove	Improved Cage of Death experience	15 000
Transmetro Corporation Ltd	Hotel facilities and rooms upgrades	12 500
Travelodge Mirambeena Resort Darwin	Travelodge Mirambeena Darwin	25 000
Tumbling Waters Holiday Park	Upgrade existing building to function room	12 500
Uluru Camel Tours	Australian and Afghan Cameleers Museum	15 000
Uno Management Services Pty Ltd	Infrastructure upgrades for CW Darwin Chocolate Factory	1 556
Venture North Safaris	Cobourg Coastal Camp upgrade	5 558

RECIPIENT	GRANT PROJECT TITLE	TOTAL\$
Wayoutback Desert Safaris	Campsite upgrades	5 114
The Trustee for HKR Resources Trust	Larrimah Wayside Inn upgrade to retail, dining and accommodation facilities	20 000
World Expeditions Services Pty Ltd	Kakadu Safari Camp upgrades	22 727
Total		726 328
		109 880 019

APPENDIX B: GRANTS OVER \$500 000

Summary of grants over \$500 000 paid to recipients in last four years

GRANT	AMOUNT PAID 2016-17 \$	AMOUNT PAID 2017-18 \$	AMOUNT PAID 2018-19 \$	AMOUNT PAID 2019-20 \$
Alice Springs Town Council	900 967	7 408 030	665 314	634 846
Australian Football League (AFL Northern Territory)	1 895 000	2 125 000	675 000	1 094 496
Barkly Regional Council	419 473	9 987 998	506 884	765 956
Brown's Mart Arts Ltd	490 584	972 228	735 213	400 892
Central Australian Drag Racing Association Inc	50 000	650 000	0	0
City of Darwin	1 477 200	2 941 051	6 028 588	1 467 868
City Of Palmerston	570 612	581 756	609 200	604 783
Cricket Australia	150 000	625 000	0	145 000
Darwin Entertainment Centre	593 775	1 449 133	580 000	1 012 605
Darwin Festival Association Inc	500 000	0	0	0
Darwin Golf Club Inc	700 000	700 000	0	0
Darwin Waterfront Corporation	19 609 000	20 777 000	20 402 000	20 767 000
East Arnhem Regional Council	730 312	3 352 218	867 363	946 094
Finke Desert Race Inc	0	0	500 000	0
Godinmayin Yijard Rivers Arts and Culture Centre	511 875	509 598	500 000	646 375
Hermannsburg Historical Society	0	500 000	0	0
Hockey NT Inc	198 800	1 586 000	262 848	240 675
Julalikari Council Aboriginal Corporation	0	0	0	2 000 000
Katherine Town Council	741 682	6 950 617	734 688	662 031
Litchfield Council	0	2 000 000	225 023	407 073
MacDonnell Regional Shire Council	627 255	564 100	2 083 448	1 207 080
Maverix Spv Pty Ltd	0	0	0	500 000
Mimi Ngurrdalangi Aboriginal Corporation	0	0	0	1 500 000
Motorsport NT Inc	1 945 000	2 000 000	2 000 000	1 798 500
Museum And Art Gallery Of The Northern Territory	7 822 000	8 941 226	8 591 000	8 332 000
Northern Territory Cricket Association Inc	571 750	334 500	2 900 000	443 453
Northern Territory Major Events Company Pty Ltd	18 693 000	16 236 000	37 834 961	23 468 500
Parramatta National Rugby League Club Ltd	1 000 000	1 050 000	0	0
Roper Gulf Regional Council	482 183	967 133	1 265 671	725 925
Royal Life Saving Society (Australia) NT Branch Inc	518 204	529 250	527 550	539 150
Tennis NT	186 000	744 735	258 500	201 766
Territory Wildlife Parks	7 824 000	9 174 000	7 913 000	7 660 000
The Darwin Festival Limited	1 300 000	1 018 750	500 000	500 000
The Royal Agricultural Society of the Northern Territory Inc.	2 000 000	0	0	10 000
Tourism Central Australia	776 475	788 122	825 000	1 430 655
Tourism Top End	806 925	819 209	825 000	1 561 019
Victoria Daly Shire Council	191 787	712 525	696 544	260 638
West Arnhem Regional Council	410 005	902 900	297 663	334 355
Total	74 693 864	107 898 079	99 810 458	82 268 734

APPENDIX C: CONTACTS

Darwin

Executive

Level 8, Charles Darwin Centre
19 Smith Street Mall, Darwin NT 0800
GPO Box 1448, Darwin NT 0801
Telephone: 08 8999 6576
Email: CEO.tourismculture@nt.gov.au

Tourism and Events

Level 8, Charles Darwin Centre
19 Smith Street Mall, Darwin NT 0800
GPO Box 1155, Darwin NT 0801
Telephone: 08 8999 3900
Email: generalservices.tourismnt@nt.gov.au

Arts, Galleries and Strategic Services

Level 1, Arnhemica House
16 Parap Road, Parap NT 0820
GPO Box 1448, Darwin NT 0801
Telephone: 08 8999 3806
Email: DTSC.ExecAGSS@nt.gov.au
Email: arts.office@nt.gov.au
Email: screen.territory@nt.gov.au

Parks and Wildlife

Level 1 JHV2, Jape Homemaker Village
356 Bagot Road, Millner NT 0810
PO Box 1448, Darwin NT 0801
Telephone: 08 8999 4555
Email: ParkManagement.Pwcnt@nt.gov.au
Opening hours: 8am – 4pm (Mon–Fri)

Heritage, Libraries and Sport

Level 1 JHV2, Jape Homemaker Village
365 Bagot Road, Millner NT 0810
GPO Box 1448, Darwin NT 0801
Free call: 1800 045 678
Telephone: 08 8982 2358
Email: DTSC.ExecutiveHLS@nt.gov.au

Heritage Branch

Level 1 JHV2, Jape Homemaker Village 356 Bagot Road,
Millner NT 0810
PO Box 1448, Darwin NT 0801
Telephone: 08 8999 5039
Email: heritage.branch@nt.gov.au

Freedom of Information requests

GPO Box 1448, Darwin NT 0801
Email: dtsc.foi@nt.gov.au

Territory Wildlife Park

Cox Peninsula Road, Berry Springs NT 0838
PO Box 445, Berry Springs NT 0838
Telephone: 08 8988 7200
Email: twp@nt.gov.au
Web: www.territorywildlifepark.com.au
Opening hours: Office: 8am – 4.21pm (Mon–Fri)
Park: 8.30am – 6pm (7 days)

Window on the Wetlands

Beatrice Hill, Arnhem Highway NT 0822
PO Box 1148, Darwin NT 0801
Telephone: 08 8988 8188

Wildlife Operations

564 Vanderlin Drive, Berrimah NT 0828
PO Box 1148, Darwin NT 0801
Telephone: 08 8995 5008
Email: wildlife.management@nt.gov.au

Marrara Indoor Stadium

10 Abala Road, Marrara NT 0812
Telephone: 08 8922 6888
Email: mis@nt.gov.au

Northern Territory Institute of Sport

Level 1, Arafura Stadium, Marrara Sporting Complex
Telephone: 08 8922 6811

Hidden Valley Motor Sports Complex

171 Hidden Valley Road, Berrimah NT 0828
Telephone: 08 8922 6835
Email: hvr@nt.gov.au

Northern Territory Library

Parliament House, Darwin NT 0800
GPO Box 42, Darwin NT 0801
Telephone: 08 8999 7177
Email: ntl.info@nt.gov.au

Northern Territory Archives Service

Kelsey Crescent, Millner NT 0810
PO Box 1347, Nightcliff NT 0814
Telephone: 08 8924 7677
Email: ntac@nt.gov.au

George Brown Darwin Botanic Gardens

Geranium Street, The Gardens, Darwin NT 0800

PO Box 1148, Darwin NT 0801

Telephone: 08 8999 4418

Email: botgardens.darwin@nt.gov.au

Opening hours: Office: 8am – 4.21pm (Mon–Fri)

Park: 7am – 7pm (7 days)

Darwin Waterfront Corporation

7 Kitchener Drive, Darwin Waterfront Precinct NT 0800

GPO Box 1449, Darwin NT 0801

Telephone: 08 8999 5155

Email: darwinwaterfront@nt.gov.au

Northern Territory Major Events Corporation

16 Bennett Street, Darwin NT 0800

GPO Box 3333, Darwin NT 0801

Telephone: 08 8999 5256

Email: major.events@nt.gov.au

Katherine

Parks and Wildlife

32 Giles Street, Katherine NT 0850

PO Box 344, Katherine NT 0851

Telephone: 08 8973 8888

Opening hours: 8am – 4.21pm (Mon–Fri)

Tennant Creek – Ranger Station

Parks, Wildlife and Heritage

Leichardt Street, Tennant Creek NT 0860

PO Box 394, Tennant Creek NT 0861

Telephone: 08 8962 4499

Opening hours: 8am – 4.21pm (Mon–Fri)

Alice Springs

Tourism and Events

Level 1, Alice Plaza, Cnr Todd Mall and Parsons Street,
Alice Springs NT 0870

PO Box 1120, Alice Springs NT 0871

Telephone: 08 8951 8418

Email: generalservices.tourismnt@nt.gov.au

Heritage, Libraries and Sport

Suite 1 / 44 Bath Street, Anangu House,

Alice Springs NT 0870

PO Box 1095, Alice Springs NT 0871

Telephone: 08 8951 6432

Library & Archives NT

58 Hartley Street, Alice Springs NT 0870

PO Box 8225, Alice Springs NT 0871

Telephone: 08 8951 5669

Email: ntac@nt.gov.au

Screen Territory

NT House Alice Springs

Suite 1-44 Bath St, Cnr Bath St. & Gregory Tce.

PO Box 1095, Alice Springs NT 0871

Telephone: 08 8951 6434

Email: screen.territory@nt.gov.au

Arts NT

NT House Alice Springs

Ground Level, 44 Bath Street, Alice Springs

PO Box 1448, Darwin NT 0800

Telephone: 1800 678 237

Email: arts.office@nt.gov.au

Parks and Wildlife

Tom Hare Building, South Stuart Highway,
Alice Springs NT 0870

PO Box 1120, Alice Springs NT 0871

Telephone: 08 8951 8250

Opening hours: 8am – 4.21pm (Mon–Fri)

Alice Springs Masters Games office

Suite 1 / 44 Bath Street, Anangu House, Alice Springs NT
0870

PO Box 1095, Alice Springs NT 0871

Free call: 1800 658 951

Email: info@alicespringmastersgames.com.au

Araluen Cultural Precinct

61 Larapinta Drive, Alice Springs NT 0870

PO Box 3521, Alice Springs NT 0871

Telephone: 08 8951 1128

Email: araluen@nt.gov.au

Alice Springs Desert Park

Larapinta Drive, Alice Springs NT 0870

PO Box 1120, Alice Springs NT 0871

Telephone: 08 8951 8788

Email: asdp@nt.gov.au

Web: www.alicespringdesertpark.com.au

Opening hours: office: 8am – 4.21pm (Mon–Fri)

Park: 7.30am – 6pm (7 days)



Darwin Street Art Festival